

County Council

13 September 2011

Agenda

Declarations of Interest

This note briefly summarises the position on interests which you must declare at the meeting. Please refer to the Members' Code of Conduct in Part 9.1 of the Constitution for a fuller description.

The duty to declare ...

You must always declare any "personal interest" in a matter under consideration, i.e. where the matter affects (either positively or negatively):

- (i) any of the financial and other interests which you are required to notify for inclusion in the statutory Register of Members' Interests; or
- (ii) your own well-being or financial position or that of any member of your family or any person with whom you have a close association more than it would affect other people in the County.

Whose interests are included ...

"Member of your family" in (ii) above includes spouses and partners and other relatives' spouses and partners, and extends to the employment and investment interests of relatives and friends and their involvement in other bodies of various descriptions. For a full list of what "relative" covers, please see the Code of Conduct.

When and what to declare ...

The best time to make any declaration is under the agenda item "Declarations of Interest". Under the Code you must declare not later than at the start of the item concerned or (if different) as soon as the interest "becomes apparent".

In making a declaration you must state the nature of the interest.

Taking part if you have an interest ...

Having made a declaration you may still take part in the debate and vote on the matter unless your personal interest is also a "prejudicial" interest.

"Prejudicial" interests ...

A prejudicial interest is one which a member of the public knowing the relevant facts would think so significant as to be likely to affect your judgment of the public interest.

What to do if your interest is prejudicial ...

If you have a prejudicial interest in any matter under consideration, you may remain in the room but only for the purpose of making representations, answering questions or giving evidence relating to the matter under consideration, provided that the public are also allowed to attend the meeting for the same purpose, whether under a statutory right or otherwise.

Exceptions ...

There are a few circumstances where you may regard yourself as not having a prejudicial interest or may participate even though you may have one. These, together with other rules about participation in the case of a prejudicial interest, are set out in paragraphs 10 – 12 of the Code.

Seeking Advice ...

It is your responsibility to decide whether any of these provisions apply to you in particular circumstances, but you may wish to seek the advice of the Monitoring Officer before the meeting.

If you have any special requirements (such as a large print version of these papers or special access facilities) please contact the officer named on the front page, but please give as much notice as possible before the meeting.

To: Members of the County Council

Notice of a Meeting of the County Council

Tuesday, 13 September 2011 at 10.00 am

County Hall, Oxford OX1 1ND



Joanna Simons
Chief Executive

September 2011

Contact Officer: **Deborah Miller**
Tel: (01865) 815384; E-Mail: deborah.miller@oxfordshire.gov.uk

In order to comply with the Data Protection Act 1998, notice is given that Items 3, 7 and 12 will be recorded. The purpose of recording proceedings is to provide an *aide-memoire* to assist the clerk of the meeting in the drafting of minutes.

Members are asked to sign the attendance book which will be available in the corridor outside the Council Chamber. A list of members present at the meeting will be compiled from this book.

The civic party will process into the Council Chamber at 9.58 am.

A buffet luncheon will be provided.

A Briefing session on Public Health will be held for all Members of the Council following the conclusion of the Council Meeting.

AGENDA

1. Minutes (Pages 1 - 36)

To approve the Minutes of the meeting held on 14 June 2011 (**CC1**) to receive for information any matters arising therefrom.

2. Apologies for Absence

3. Declarations of Interest - see guidance note

Members are reminded that they must declare their interests orally at the meeting and specify (a) the nature of the interest and (b) which items on the agenda are the relevant items. This applies also to items where members have interests by virtue of their membership of a district council in Oxfordshire.

4. Official Communications

5. Appointments

To make any changes to the membership of the Cabinet, scrutiny and other committees on the nomination of political groups.

6. Petitions and Public Address

7. Questions with Notice from Members of the Public

8. 2011/12 - Requests For Virements & Changes to the Annual Treasury Management Strategy & Annual Investment Strategy (Pages 37 - 58)

Report by the Assistant Chief Executive & Chief Finance Officer (**CC8**)

Under the Council's Financial Regulations, Council approval is required for temporary virements larger than £0.5m and where they represent a change in policy, and all permanent virements that represent a change in policy.

Also, as agreed by Council on 15 February 2011 any changes required to the Annual Treasury Management Strategy & Annual Investment Strategy 2011/12 are delegated to the Chief Finance Officer in consultation with the Leader of the Council and Cabinet Member for Finance. However, Council are asked to note changes that have been agreed.

Council is RECOMMENDED to:

- (a) **approve the virements larger than £0.5m and the associated carry forwards from 2010/11 for Children, Education & Families, Social & Community Services and Environment & Economy as set out in annex 1a and 1b to the report;**
- (b) **approve the permanent virement of £1.5m from the additional grant funding to the Older People's elements of the Older People and Physical Disabilities Pool as set out in paragraph 5 and 6 to the report;**
- (c) **note the changes to the Specified and Non-Specified Investment**

instruments section of the 2011/12 Treasury Management Strategy set out in paragraphs 7 to 9 and Annex 2 to the report.

9. Treasury Management 2010/11 Outturn (Pages 59 - 78)

Report by Assistant Chief Executive & Chief Finance Officer (**CC9**).

The report sets out the Treasury Management activity undertaken in the financial year 2010/11 in compliance with the CIPFA Code of Practice. The report includes Debt and Investment activity, Prudential Indicator outturn, changes in Strategy, any Breaches of approved Strategy and interest receivable and payable for the financial year.

Council is RECOMMENDED to note the Council's Treasury Management Activity in 2010/11.

10. Report of the Cabinet (Pages 79 - 84)

Report of the Cabinet Meetings on 21 June 2011 and 19 July 2011 (**CC10**).

11. Partnership Working in Oxfordshire (Pages 85 - 104)

Report by Head of Strategy & Communications (**CC11**).

The report provides an update on all thematic partnerships and district local strategic partnerships. Detail is also provided on the future role of the Oxfordshire Partnership and the refresh of the Oxfordshire 2030 objectives.

Council is RECOMMENDED:

(a) to note the report;

(b) that the partnership update reports are discussed Annually at Full Council rather than 3 times a year.

12. Questions with Notice from Members of the Council

MOTIONS WITH NOTICE FROM MEMBERS OF THE COUNCIL

WOULD MEMBERS PLEASE NOTE THAT ANY AMENDMENTS TO MOTIONS WITH NOTICE MUST BE PRESENTED TO THE PROPER OFFICER IN WRITING BY 9.00 AM ON THE MONDAY BEFORE THE MEETING

13. Motion From Councillor Jean Fooks

“Council notes that one of the main concerns that people have raised over both the hacking scandal and the August street riots is that a clear distance needs to be maintained between politicians and the police force.

Council further notes that the police and politicians can only work together effectively when the strategic and operational functions are kept separate. There needs to be a clear understanding of the different roles that police and politicians have to play in our society in which one sets strategy and one carries out the strategy. This is one of the chief objections to the idea of replacing police authorities with Elected Police Commissioners. Council believes that having one person, doing most of his or her work behind closed doors without local accountability, is not in the best interests of policing in Oxfordshire.

Council therefore requests that this issue be raised by the Local Authority representatives currently on the Police Authority, seeking their support in opposing these proposals and advocating the retention of democratically accountable local police boards with a reasonable proportion of directly elected members, to work closely with local government, which will provide important links into other local services as well as giving the transparency that is badly needed.”

14. Motion From Councillor Richard Stevens

“This Council notes with concern that delayed transfers of care in Oxfordshire showed a serious deterioration in July 2011 resulting in 145 people being delayed in Oxfordshire hospital beds when they do not need to be there (according to official Government figures published by the Department for Health).

This Council also notes Cllr Keith Mitchell's admission on 11 August that the Council is "trying to operate a system that is just about bust", and Cllr Mitchell's view that the Council will need to "secure more funding as we have more elderly people".

This Council calls on Cabinet to:

- (i) consider carefully the outcome of the discussions relating to delayed discharges between representatives of the NHS and the Council at the Adult Services Scrutiny Committee of 6 September;
- (ii) set out the changes it proposes to make to fix a "system that is just about bust"; and
- (iii) explain in detail how the Cabinet intends to "secure more funding" to tackle the problem."

15. Motion From Councillor John Sanders

"The Cabinet member for Transport must surely be pleased that his department is to receive a ring-fenced £5 million from the Government for County transport schemes.

The money is to be spent, inter alia, on improvements to park-and-ride services and to electronic bus-stop displays. This Council requests the Leader of Council to write to the Prime Minister pointing out the greater need of Oxfordshire's other services which are being starved of financial support, for instance:

- reinstating access to day centres for elderly and disabled people by keeping the specialised transport service to take them to and from the centres.
- reinstating the money cut from care home provision for elderly people
- reinstating Oxfordshire's youth services

and for which £5 million would have gone a long way."

16. Motion From Councillor John Tanner

"This Council welcomes the high level of recycling at the Redbridge Recycling Centre in Oxford. We recognise the importance of every district in Oxfordshire having a modern recycling centre and we welcome the plans for a new recycling centre at Kidlington. We welcome, as a first step, the decision to allow public access at the weekends to the new Redbridge centre after it is refurbished.

Council therefore resolves to ask Cabinet for:

- (a) a review of the current policy which bans pedestrians from entering the existing Redbridge site
- (b) the provision of an alternative temporary site in, or close to, the south east of Oxford while Redbridge is being modernised
- (c) an extension of the times during the week when the refurbished Redbridge site will be open to the public

We welcome the achievements of the Oxfordshire Waste Partnership in boosting recycling across the County. We underline the County Council's commitment to reduction, reuse and recycling; to creating a low carbon economy; and to encouraging walking and cycling."

17. Motion From Councillor Anne Purse

"This Council notes that:

The establishment of the East-West Rail project from Oxford going east towards Milton Keynes and ultimately Cambridge has long been considered both desirable and practically possible. Although it did not get funded in the last Regional round, there is now a window of opportunity which must be grasped;

The western section of the project is important to our adjoining counties in the South East, and on into the East Midlands, providing a step change in the transport links between a number of important economic clusters, including those in Oxfordshire, that are critical to the economic recovery locally and nationally;

The importance of the project is reflected in its outstanding benefit cost ratio (in the order of 6:1) reinforced by the business case that shows the new rail service will be profitable;

Local authorities along the route have long championed the scheme;

Council therefore resolves:

- (a) to write to the Secretary of State asking him to include the East-West rail project in the next High Level Output Specification to be published in 2013; and
- (b) to write to MPs along the route asking them to join the new All Party Parliamentary Group set up by Ian Stewart, MP for Milton Keynes South, and to actively promote the project in their constituencies."

18. Motion From Councillor Larry Sanders

"The Health and Social Care Bill currently before Parliament might:

- Significantly increase the portion of Oxfordshire NHS owned and operated in the interests of profit-making corporations;
- Increase costs, fragment services and reduce quality of care;
- Lead to the closure of NHS hospitals in Oxfordshire;
- Dismantle vital cooperative relationships built over many years;
- Force drastic change on an organisation which requires stability;
- Create increased transaction costs and profits at the expense of patient care;
- Give powers to the Oxfordshire Clinical consortia to deny care, close services, introduce charges and top-up fees and sell private insurance;
- Leave Oxfordshire NHS unprotected against the full impact of European Union competition laws;
- Remove the cap on the number of private patients NHS Hospitals in Oxfordshire can treat, thus denying care to NHS patients;

For these reasons this Council requests that the Safer & Stronger Scrutiny Committee consider these issues and decide whether it should :

- call upon all members of the House of Lords, regardless of Party affiliation, to reject the Health and Social Care Bill;
- explore the reasons behind the British Medical Association and the Royal College of Nurses opposition to this Bill;
- take into account the general level of opposition by the public to the privatisation of the NHS."

19. Motion From Councillor Larry Sanders

"This Council requests that the Chief Executive explore the cost and other implications of creating a full audio recording of Council Meetings which can be easily accessed by residents and report them to the next meeting which would then consider whether such a recording system should be implemented."

20. Motion From Councillor Larry Sanders

"This Council notes the excellent work being done by the City of Edinburgh Council to establish the "Edinburgh Guarantee" for its young people. This Council also notes the importance of the existing September Guarantee operating in England to ensure all young people are offered a full time place of learning by September of the year after their 16th and 17th birthday. This Council recognises the good intentions set out in signing the Apprenticeship Pledge. However this Council realises the dire effects of unemployment on young people and commits itself to the creation of an Oxfordshire Guarantee, designed to increase the number of jobs, education or training opportunities being made available to young people, to help them move into a positive destination.

Council therefore calls on the Cabinet to begin work with the County Council's partners to establish this Guarantee, building upon the Council's existing Apprenticeship Pledge and September Guarantee and to report it progress to this Council at reasonable intervals."

Pre-Meeting Briefing

There will be a pre-meeting briefing at County Hall on **Monday 12 September 2011 at 10.15 am** for the Chairman, Vice-Chairman, Group Leaders and Deputy Group Leaders

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OXFORDSHIRE COUNTY COUNCIL

MINUTES of the meeting held on Tuesday, 14 June 2011 commencing at 10.00 am and finishing at 3.35 pm.

Present:

Councillor Patrick Greene – in the Chair

Councillors:

Don Seale	Michael Gibbard	David Robertson
Alyas Ahmed	Janet Godden	Rodney Rose
M. Altaf-Khan	Tim Hallchurch MBE	John Sanders
Alan Armitage	Jenny Hannaby	Larry Sanders
Lynda Atkins	Tony Harbour	Dave Sexon
Roger Belson	Steve Hayward	Chip Sherwood
Maurice Billington	Mrs J. Heathcoat	C.H. Shouler
Norman Bolster	Hilary Hibbert-Biles	Dr Peter Skolar
Ann Bonner	Ian Hudspeth	Roz Smith
Liz Brighouse OBE	Peter Jones	Val Smith
Iain Brown	Stewart Lilly	Richard Stevens
Nick Carter	Lorraine Lindsay-Gale	Keith Strangwood
Louise Chapman	A.M. Lovatt	Lawrie Stratford
Jim Couchman	Sajjad Hussain Malik	John Tanner
Tony Crabbe	Kieron Mallon	Alan Thompson
Roy Darke	Keith R. Mitchell CBE	Melinda Tilley
Arash Fatemian	David Nimmo-Smith	David Turner
Anda Fitzgerald-O'Connor	Neil Owen	Nicholas P. Turner
Jean Fooks	Zoé Patrick	Michael Waine
Mrs C. Fulljames	Susanna Pressel	David Wilmshurst
Anthony Gearing	Anne Purse	

The Council considered the matters, reports and recommendations contained or referred to in the agenda for the meeting and decided as set out below. Except insofar as otherwise specified, the reasons for the decisions are contained in the agenda and reports, copies of which are attached to the signed Minutes.

58/11 MINUTES

(Agenda Item 1)

RESOLVED: that the Minutes of the meeting of Council held on 17 May 2011 be approved and signed, subject to the following amendments:

Page 4 – Officer Scheme of Delegation – Add the following text to the resolution “On a motion by Councillor Greene, seconded by Councillor Seale and carried”

Page 9 – Motion from Councillor Armitage – replace the text “Councillor Godden seconded” with “Councillor Goddard seconded”.

59/11 APOLOGIES FOR ABSENCE

(Agenda Item 2)

Apologies for absence were received from Councillors: Marilyn Badcock, Mike Badcock, Goddard, Handley, Harvey, Hutchinson, Jelf, Mathew, Reynolds, Service and Viney.

60/11 DECLARATIONS OF INTEREST

(Agenda Item 3)

The following declarations of Interest were made:

Councillor Liz Brighthouse declared a Personal Interest in Agenda Item 17 due to her Mother being a resident of a Care Home.

Councillor Jenny Hannaby declared a Personal Interest in Agenda Item 17 due to her position as Trustee of Wantage Nursing Home.

Councillor Louise Chapman declared a Personal Interest in Agenda Item 18 due to having Daughters currently in Further Education.

61/11 OFFICIAL COMMUNICATIONS

(Agenda Item 4)

The Chairman reported that he would be sending letters on behalf of the Council congratulating all residents of Oxfordshire who received honours in the Queen’s Birthday Honours list, and in particular:

- (i) Congratulating Peter William Neyroud, QPM Chief Constable and Chief Executive Officer, National Policing Improvement Agency on receiving the CBE for services to the Police;
- (ii) Congratulating Ms Romy Briant on receiving the MBE for services to the Prevention of Domestic Violence in Oxfordshire;
- (iii) Congratulating Mrs Christine Marjorie Burden on receiving the MBE for services to Older People in Oxford;
- (iv) Congratulating Mrs Jill McCleery, JP Chair of Governors, St. Ebbe’s Primary School on receiving the MBE for voluntary service to Education;
- (v) Congratulating Joanna Simons, Chief Executive OCC, on receiving the CBE for her work as Chief Executive.

Councillors Mitchell, Patrick, Brighthouse and L Sanders congratulated and paid tribute to Joanna Simons on receiving the CBE for her work as Chief Executive. The Chairman then presented Ms Simons with some flowers.

62/11 APPOINTMENTS

(Agenda Item 5)

RESOLVED: to appoint Councillor Tony Crabbe in place of Councillor Ray Jelf on the Audit Committee.

63/11 STANDARDS COMMITTEE - ANNUAL REPORT 2010/2011

(Agenda Item 8)

The Council had before them the Annual Report of the Standards Committee (CC8).

RESOLVED: (on a motion by Councillor Greene and seconded by Councillor Seale and carried nem con) to receive the report.

64/11 THE FUTURE OF BBC OXFORD

(Agenda Item 9)

The Council had before them a report by the Head of Strategy and Communications (CC9) which outlined proposals for consultation of the future of BBC Oxford.

Councillor Fatemian moved and Councillor Skolar seconded the following motion as amended by Councillor Patrick in bold italic:

The Council is RECOMMENDED to:

- (a) record that it believes that a cessation of the local TV service and dilution of the local radio service would deny the people of Oxfordshire a truly local and comprehensive television news **and radio** service and that local communities could lose their voice and the council could lose an important channel of communication;
- (b) ask the Leader of the Council to write to the Chairman of the BBC Trust, the Director General of the BBC and to respond to any consultation on the proposals expressing the Council's concern and opposition;
- (c) ask the Leader of the Council to write to all six local MPs and the Culture Secretary to express these concerns and ask for their support against the proposals.

Following debate, the motion as amended was carried unanimously.

RESOLVED: (unanimously) to:

- (a) record that it believes that a cessation of the local TV service and dilution of the local radio service would deny the people of Oxfordshire a truly local and comprehensive television news and radio service and that local communities could lose their voice and the council could lose an important channel of communication;

- (b) ask the Leader of the Council to write to the Chairman of the BBC Trust, the Director General of the BBC and to respond to any consultation on the proposals expressing the Council's concern and opposition;
- (c) ask the Leader of the Council to write to all six local MPs and the Culture Secretary to express these concerns and ask for their support against the proposals.

65/11 REPORT OF THE CABINET

(Agenda Item 10)

The Council had before them the report of the Cabinet Meetings on 19 April and 24 May 2011 (CC10).

Council was advised that paragraph 9 of the report was within the Cabinet Portfolio for Police & Policy Co-ordination and not Schools Improvement.

In relation to paragraph 2 of the report, Councillor Fatemian undertook to provide Councillor Hannaby with a written response on the current arrangements for the provision of brokers;

In response to a question from Councillor Stevens on paragraph 2 of the report, Councillor Fatemian stated that a report outlining full monitoring arrangements of all home support providers would be going to the December meeting of the Adult Services Scrutiny Committee;

In relation to paragraph 3 of the report, Councillor Chapman agreed to arrange a meeting with Councillor Tanner to discuss Littlemore Youth Club;

In relation to paragraph 3 of the report, Councillor Chapman agreed to provide Councillor Stevens and Val Smith with a written explanation outlining the proposals to meet the statutory duty to secure access to recreational activities;

In relation to paragraph 3 of the report, Councillor Chapman agreed to arrange a meeting with Councillor Pressel to discuss provision of services for young people within her division;

In relation to paragraph 4, Councillor Chapman undertook to ask officers to provide Councillor Godden with a written response, outlining arrangements for briefing staff on how to recognise the trafficking of children and to look at the issue at a future meeting of the Corporate Parenting Panel;

In relation to paragraph 5, Councillor Chapman undertook to send a link to the Corporate Parenting Strategy to all members of the County Council;

In relation to paragraph 7 of the report, Councillor Lindsay-Gale undertook to provide Councillor Purse with a written response outlining any minor changes that had been made to the Strategy;

In relation to paragraph 7 of the report, Councillor Lindsay-Gale undertook to arrange a meeting with Councillor Tanner to discuss Redbridge Recycling Centre;

In relation to paragraph 8 of the report, Councillor Mallon gave an assurance that the youth bid from Whealtley Young People Centre would be considered in the next round of bids;

In relation to paragraph 8 of the report, Councillor Mallon undertook to arrange a meeting with Councillor Brighthouse to discuss Big Society Funding for Libraries;

In relation to paragraph 10, Councillor Tilley undertook to provide Councillor Brighthouse with a written response outlining the cost of educating individual children in primary schools across the County.

66/11 SCRUTINY COMMITTEES - ANNUAL REPORT

(Agenda Item 11)

The Council had before them the Annual Report of the scrutiny committees (CC11).

RESOLVED: (on a motion by Councillor Carter and seconded by Councillor Lovatt and carried by 43 votes to 9) to receive the report.

67/11 CABINET SCHEME OF DELEGATION

(Agenda Item 12)

The Council had before them a report by the Monitoring Officer (CC12).

RESOLVED: (on a motion by Councillor Mitchell, seconded by Councillor Robertson and carried by 54 votes to 1) to:

- (a) amend Part 4.4 of the Council's Constitution to effect the changes to the 'Delegated Decisions by Individual Cabinet Members' referred to in paragraph 8 above;
- (b) agree that the website copy of the Constitution should be the master copy, that the routine circulation of hard copies should cease and that the Monitoring Officer be asked to amend the Constitution to make clear that the website copy is the definitive version.

68/11 AMENDMENTS TO THE FINANCIAL PROCEDURE RULES- CHANGE TO CONSTITUTION

(Agenda Item 13)

The Council had before them a report by the Chief Finance Officer and Monitoring Officer (CC13).

RESOLVED: (on a motion by Councillor Mitchell, seconded by Councillor Robertson and carried by 54 votes to 1) to:

- (a) to agree the proposed amendments to the Financial Procedure Rules, as outlined in paragraph 4 to the report and as detailed in Annex 1;
- (b) to ask the Monitoring Officer to amend the Council's Constitution accordingly.

69/11 COUNTY COUNCIL MEETING DATES

(Agenda Item 14)

The Council had before them the report of the Monitoring Officer (CC14) containing the schedule of meeting dates proposed for the 2012/13 Council Year. Directors and Political Groups had been consulted on a draft schedule. The schedule had been drawn up to reflect the various rules about frequency of meetings set out in the Council's Constitution.

RESOLVED: (on a motion by Councillor Mitchell, seconded by Councillor Robertson and carried by 44 votes to 10) to:

- (a) Agree the principle of the June Council meeting being replaced by a meeting in the second Tuesday in July;
- (b) agree the schedule of meeting dates for the 2012/13 Council Year; and
- (c) instruct the Monitoring Officer to make the necessary consequential amendments to the Council Procedure Rules in respect of the dates of Council meetings.

70/11 QUESTIONS WITH NOTICE FROM MEMBERS OF THE COUNCIL

(Agenda Item 15)

22 Questions with notice were asked. Details of the questions and answers and the supplementary questions and answers (where asked) are set out in Annex 1 to the Minutes.

In relation to Question 1, Councillor Rose undertook to meet with Councillor Sanders to discuss the issue further;

In relation to Question 2, Councillor Rose undertook to meet with Councillor Sanders to discuss the issue further;

In relation to Question 19, Councillor Lindsay-Gale undertook to look further into the issue regarding the protection of paleontological remains and respond to Councillor Pressel;

In relation to Question 21, Councillor Rose undertook to provide Councillor David Turner with a written answer confirming whether all rural bus stops in the City would be returned to their original with shelter.

71/11 MOTION FROM COUNCILLOR ARASH FATEMIAN

(Agenda Item 16)

Councillor Fatemian moved and Councillor Chapman seconded the following motion:

“This Council welcomes the news that this week, 13th-19th June 2011, is National Carers Week which seeks to draw public attention to and support the work of the UK’s six million Carers.

This County Council always has and will continue both to recognise and be very grateful for the enormously valuable contribution made by Carers of all ages across Oxfordshire. Supporting Carers as well as we are able to will always be a core element of our strategy.

The new Carers strategy adopted by this council seeks to support and improve this recognition. A recognition that many Carers across the county, whose enormous contribution is vital to Oxfordshire and greatly under-appreciated, are not receiving any support at all. It is important to help identify Carers so that we can provide them with the support that they so greatly need.

This Council therefore:

- (i) welcomes National Carers Week and supports its aims in highlighting the work of Carers and helping to identify hidden Carers of all ages and provide them with help and support;
- (ii) agrees to publish information about Carers Week on the County Council Website for the remainder of this week;
- (iii) asks all Councillors to consider signing the ‘Carers Wall’ in support of the work of all Carers, of all ages, across Oxfordshire.”

Following debate, the motion was put to the vote and was carried unanimously.

RESOLVED: (unanimously)

This Council welcomes the news that this week, 13th-19th June 2011, is National Carers Week which seeks to draw public attention to and support the work of the UK’s six million Carers.

This County Council always has and will continue both to recognise and be very grateful for the enormously valuable contribution made by Carers of all ages across Oxfordshire. Supporting Carers as well as we are able to will always be a core element of our strategy.

The new Carers strategy adopted by this council seeks to support and improve this recognition. A recognition that many Carers across the county, whose enormous contribution is vital to Oxfordshire and greatly under-appreciated, are not receiving any support at all. It is important to help identify Carers so that we can provide them with the support that they so greatly need.

This Council therefore:

- (i) welcomes National Carers Week and supports its aims in highlighting the work of Carers and helping to identify hidden Carers of all ages and provide them with help and support;
- (ii) agrees to publish information about Carers Week on the County Council Website for the remainder of this week;
- (iii) asks all Councillors to consider signing the 'Carers Wall' in support of the work of all Carers, of all ages, across Oxfordshire.

72/11 MOTION FROM COUNCILLOR JANET GODDEN

(Agenda Item 17)

Councillor Godden moved and Councillor Hannaby seconded the following motion as amended by Councillor Fatemian in bold italic:

"Council is dismayed to learn of the adverse Care Quality Commission report on a private care home in Oxfordshire where this authority places clients. Care plan processes, dietary needs, medicines management, activities for residents, staff training, and quality monitoring fell short of the required standards.

Council also notes with concern:

- (a) the recent LINKs report on Oxfordshire care homes (JOHSC, 19 May item 8c) where some of the same deficiencies are mentioned, and which concludes that 'it is vital to consider whether value for money is given in all cases and whether the care received by residents is always as good as it can be'; and
- (b) that new responsibilities for inspection and monitoring are likely to be placed upon the Council under the Localism Bill.

Council therefore requests that:

- (i) Cabinet review the fees structure for care homes to ensure that the Council is both paying a reasonable going rate and receiving good value for money;
- (ii) The Director for Social & Community Services keeps members informed about the outcome of inspection reports on all care homes;
- (iii) Clients are not placed in care homes that cannot demonstrate good internal care monitoring processes, together with a reliable complaints system for use by relatives as well as by residents; and

- (iv) a post-Council briefing is arranged on current inspection regimes, and the anticipated new responsibilities of local authorities and the role of Healthwatch in this respect;
- (v) ***that in the first instance, a report be taken to Adult Services Scrutiny Committee to consider the points raised above and to then present this report, with the comments and recommendations from scrutiny, to Cabinet for their consideration.***

Following debate, the motion as amended was carried nem con.

RESOLVED:

Council is dismayed to learn of the adverse Care Quality Commission report on a private care home in Oxfordshire where this authority places clients. Care plan processes, dietary needs, medicines management, activities for residents, staff training, and quality monitoring fell short of the required standards.

Council also notes with concern:

- (a) the recent LINKs report on Oxfordshire care homes (JOHSC, 19 May item 8c) where some of the same deficiencies are mentioned, and which concludes that 'it is vital to consider whether value for money is given in all cases and whether the care received by residents is always as good as it can be'; and
- (b) that new responsibilities for inspection and monitoring are likely to be placed upon the Council under the Localism Bill.

Council therefore requests that:

- (i) Cabinet review the fees structure for care homes to ensure that the Council is both paying a reasonable going rate and receiving good value for money;
- (ii) The Director for Social & Community Services keeps members informed about the outcome of inspection reports on all care homes;
- (iii) Clients are not placed in care homes that cannot demonstrate good internal care monitoring processes, together with a reliable complaints system for use by relatives as well as by residents; and
- (iv) a post-Council briefing is arranged on current inspection regimes, and the anticipated new responsibilities of local authorities and the role of Healthwatch in this respect;
- (v) that in the first instance, a report be taken to Adult Services Scrutiny Committee to consider the points raised above and to then present this report, with the comments and recommendations from scrutiny, to Cabinet for their consideration.

73/11 MOTION FROM COUNCILLOR JEAN FOOKS

(Agenda Item 18)

Councillor Fooks moved and Councillor Altaf-Khan seconded the following motion:

"Council welcomes the Coalition Government's announcements on the replacement for Educational Maintenance Allowance to support young people over 16 to stay on at school or college. It is understood that the new scheme should be in place for the forthcoming academic year. It will be better targeted and continue to support those currently receiving the allowance. This demonstrates the Government's commitment to helping young people stay longer in education.

Breaking the cycle of deprivation' is one of the Council's overriding priorities. Enabling young people to stay at school is one way to meet this, yet eligible

pupils are unlikely to learn of these allowances by themselves. Council therefore asks the Cabinet Member for Schools Improvement to ensure that targeted groups of pupils (such as those in care, care leavers, those with severe disabilities) are aware of the scheme and to alert schools to the scheme and the importance of doing all they can to ensure that all other eligible pupils (such as those recognised by their schools as facing specific barriers to participation such as transport costs or the cost of necessary equipment for their courses) are made aware of the substantial support that will be available to them from schools.

Council requests that all reasonable steps are taken to gather information about the effective take up of these supports and that the matter is referred to Children's Services Scrutiny Committee for further consideration."

Following debate the motion was put to the vote and was carried by 49 votes to 8.

RESOLVED: (49 votes to 8)

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Breaking the cycle of deprivation' is one of the Council's overriding priorities. Enabling young people to stay at school is one way to meet this, yet eligible pupils are unlikely to learn of these allowances by themselves. Council therefore asks the Cabinet Member for Schools Improvement to ensure that targeted groups of pupils (such as those in care, care leavers, those with severe disabilities) are aware of the scheme and to alert schools to the scheme and the importance of doing all they can to ensure that all other eligible pupils (such as those recognised by their schools as facing specific

barriers to participation such as transport costs or the cost of necessary equipment for their courses) are made aware of the substantial support that will be available to them from schools.

Council requests that all reasonable steps are taken to gather information about the effective take up of these supports and that the matter is referred to Children's Services Scrutiny Committee for further consideration.

74/11 MOTION FROM COUNCILLOR RICHARD STEVENS

(Agenda Item 19)

Councillor Stevens moved and Councillor Pressel seconded the following motion:

"This Council welcomes the abandonment of the Cabinet's proposals of 26 November 2010 to cease funding 20 of our 43 public libraries in Oxfordshire, and the recognition in the Council's announcement of 27 May 2011 that fulfilling the statutory duty to provide a comprehensive and efficient library service under the Public Libraries and Museums Act 1964 requires a community needs-based assessment of library provision.

This Council further:

- (i) acknowledges the concern of members of the public throughout Oxfordshire who mounted successful campaigns to save their local libraries, and regrets the uncertainty generated by the proposals of 26 November 2010; and
- (ii) calls on the Cabinet to explain in detail how funding for volunteers will be put in place for the 21 libraries whose staffing would, under the new proposals, be dependent upon or would incorporate volunteer library staff, so as to ensure the long-term viability of such libraries."

Councillor Patrick moved and Councillor R Smith seconded the following amendment shown in bold italic:

"This Council welcomes the abandonment of the Cabinet's proposals of 26 November 2010 to cease funding 20 of our 43 public libraries in Oxfordshire, and the recognition in the Council's announcement of 27 May 2011 that fulfilling the statutory duty to provide a comprehensive and efficient library service under the Public Libraries and Museums Act 1964 requires a community needs-based assessment of library provision.

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- (ii) calls on the Cabinet to explain in detail how funding for volunteers will be put in place for the 21 libraries whose staffing would, under the new proposals, be dependent upon or would incorporate volunteer

library staff, so as to ensure the long-term viability of such libraries.”
and

(iii) calls on the Cabinet to quantify to Council at the earliest opportunity the savings it is proposed make from the library service in each of the following ways:

(a) staff reorganisation and reduction;

(b) the more economical and efficient procurement and distribution of book stock; and

(c) increasing revenue by developing existing library buildings for mixed use and by charges for services provided by libraries.”

Following debate the amendment was lost by 39 votes to 19.

The substantive motion was then put to the vote and was lost by 39 votes to 17.

75/11 MOTION FROM COUNCILLOR VAL SMITH

(Agenda Item 20)

Councillor Val Smith moved and Councillor Brighthouse seconded the following motion:

"This Council values highly the work of youth workers and the youth service in Oxfordshire.

We believe that the youth service can:

- increase young peoples' participation as active citizens and volunteers
- engage them in education
- increase personal and social skills
- improve access to health information.

We, therefore, urge the Cabinet to bring forward plans to ensure there are trained youth workers in the HUBS able to deliver youth work in communities to reflect both the 1996 Education Act and the guidance which was embedded in the Education and Inspections Act 2006."

Following debate the motion was put to the vote and was lost by 39 votes to 18.

..... in the Chair

Date of signing

QUESTIONS WITH NOTICE FROM MEMBERS OF THE COUNCIL

Questions	Answers
<p>1. COUNCILLOR LARRY SANDERS</p> <p>The Green Party's proposed amendment to the Cabinet budget in February called for a £2 charge per car in the Park and Ride car parks. The Cabinet's proposal based on a £1 charge was carried. Could the portfolio-holder provide me with an up-to-date estimate as to how much profit the County will derive from this charge; that is, the income minus the associated costs?</p>	<p>COUNCILLOR RODNEY ROSE, CABINET MEMBER FOR TRANSPORT</p> <p>The Council's approved budget includes additional income from the Park and Ride service in Oxford of £1m per annum from 2012/13. Given there is no provision for additional expenditure, this is the 'income minus associated costs'.</p>
<p>SUPPLEMENTARY QUESTION</p> <p>Councillor Rose, I am reluctant to instruct the Conservative councillors on the meaning of profit but I think I have to here. The profit is the difference between what you get given and what you spend I know that. The information I would like to have is the difference between the income from the park and ride and the cost of providing the park and ride. I would appreciate it if you could let me have that information.</p>	<p>SUPPLEMENTARY ANSWER</p> <p>Basically the aim is just to generate what is shown in the medium term financial plan which I think you have been given. So I don't think I need to ????????</p> <p>Cllr Sanders – I am interested in the estimated receipt from the Park & Ride charges and the associated costs of charging for Park & Ride parkin. I would like to know what the difference is between those two figures.</p> <p>Cllr Rose – Are you asking what the cost is to implement the charging?</p> <p>Cllr Sanders – The Park & Ride cost planning to provide charging - I would like to know the difference between that cost and the income which is generally known as the profit.</p> <p>Cllr Rose – Can I suggest that we meet outside this meeting because I am not sure we are talking the same language at the moment.</p>
<p>2. COUNCILLOR LARRY SANDERS</p> <p>Following the most recent cuts to public transport subsidies in Oxfordshire, have the buses which are still remaining on routes where the service has been reduced been more highly used, or has the use of public transport on those routes dropped? Is there information as to whether any such reduction in bus</p>	<p>COUNCILLOR RODNEY ROSE, CABINET MEMBER FOR TRANSPORT</p> <p>No.</p>

use has led to increased car use?	
<p>SUPPLEMENTARY QUESTION</p> <p>The supplementary to the first question is what is the answer? – because there is no answer. The supplementary to the second part is – is there information as to whether there has been a reduction in bus use – he says no and my supplementary is would it be a good idea to acquire that information?</p>	<p>SUPPLEMENTARY ANSWER</p> <p>I think we are still having a language problem perhaps we could meet outside this meeting.</p>
<p>3. COUNCILLOR LARRY SANDERS</p> <p>The crisis in the Southern Cross Care Home Company affects over 30,000 elderly people across the country, including some 250 people in Oxfordshire. The company is on the verge of bankruptcy as a result of financial arrangements made by Blackstones, an American Private Equity corporation, when it created Southern Cross as a very fragile entity and sold it in 2006 at a profit of about £400,000,000.</p> <p>a) Can the portfolio-holder assure us that all the residents in the Southern Cross Care homes in Oxfordshire will be protected no matter what happens to the company and explain how this will be done?</p> <p>b) There is a continuing movement of public services from being provided by Oxfordshire County Council to being provided by private companies. This, of course, is the background to the Southern Cross crisis. What measures is the County Council taking to prevent profiteering and/or organisational weakness from endangering those services, which continue to be of great importance to vulnerable residents of Oxfordshire?</p>	<p>COUNCILLOR ARASH FATEMIAN, CABINET MEMBER FOR ADULT SERVICES</p> <p>Thank you for your question. I recognise that this is an anxious time for many people connected with Southern Cross as does the Director for Social & Community Services. We both have the interests of service users as our first priority and I welcome to opportunity to comment on the current situation.</p> <p>There are six Southern Cross homes in Oxfordshire with a total of nearly 230 beds. This council supports 136 residents in these homes with there being a further 38 private residents; a total of 174.</p> <p>I know that the Director has for many weeks been following this story on a number of fronts:</p> <ul style="list-style-type: none"> • firstly at a national level through the Association of Directors for Adult Social Services, • and secondly at a local level through contact with Southern Cross' Area Manager for Oxfordshire. • There has also been the usual media speculation that naturally follows a situation such as this. <p>John Dixon, Deputy Director for Adult Social Care last met Southern Cross' Area Manager for Oxfordshire on 20th May and will again meet him on 28th June. I also spoke to their Area Manager at the Directorate's Annual Commissioning Conference on 20th May.</p> <p>Both NHS Oxfordshire and AgeUK are aware of the situation and the County</p>

Council's Media & Communications Team has liaised on press enquiries.

My understanding is that all parties are working on the basis of continuity of care for the vulnerable adults being cared for.

At this moment there is no indication that homes may close and Southern Cross continue to work on their business restructuring. I can assure Members that we will both continue to monitor the situation during the coming months and will update you should there be any changes.

Despite the above we are looking at Contingency Plans for the 'what if' scenario that include:

- Looking at vacancies within other care homes in Oxfordshire. There does appear to be a number of available beds in the system to help meet demand.
- We are aware of a number of new beds that will come onto the market in the coming months.
- The Director is looking at the dependency of those people in Southern Cross homes to see how they might match up to the vacant beds.

We will continue to put the needs of residents and their families as our first priority and if changes are needed going forward, the Director will use the information he has access to nationally, regionally and locally to plan in the best possible way.

Should any home close, and I would like to reiterate that on the information currently available to us that we do not expect this to happen, then the Director would have a duty to assist ALL clients who needed support in obtaining alternative sources of care that best meets their needs.

I will continue to monitor the situation with the Director and will update you in due course.

b) There is a continuing movement of public services from being provided by Oxfordshire County Council to being provided by private companies. This, of course, is the background to the Southern Cross crisis. What measures is the County Council taking to prevent profiteering and/or organisational weakness from endangering those services, which continue to be of great importance to vulnerable residents of Oxfordshire?

I have to disagree with you when you suggest that the reason for the Southern

Cross crisis is the movement of provision of care to private companies. The communications that are coming from Southern Cross are suggesting that it is more to do with the business decisions that they have made rather than the sector of the market that they operate in.

I also feel that our ability to influence the market through our purchasing is limited.

Firstly we estimate that just over a half of all bed places in Oxfordshire are purchased by people placing themselves. The Council accounts for just over one third of bed places with the remainder being attributed to purchasing by the Primary Care Trust or other local authorities.

Furthermore in the case of care homes there has been provision for resident choice of home since the early 1990s. If a potential resident wishes to be placed in a particular care home then the Director will as far as possible respect an individual's choice and provide them with the necessary information to ensure that they are making an informed decision.

The final point I would like to make about our influence is that it is important to recognise that the provider view of the market would appear to be positive one. There remains significant interest in developing new care home services and extra-care housing in Oxfordshire and this trend is also mirrored nationally, no doubt reflecting our ageing population. This is likely to generate an increased number of bed places in the county.

In view of this the Council has clear safeguards and risk management arrangements in place to identify organisational weakness and respond to them accordingly.

These are generally achieved through:

- The vetting of provider organisations at a time of entering into a contract.
- Provisions that allow the Council to consider whether a contract should continue at a time of change experienced through either acquisition of the provider by another organisation or change of control of the provider
- The monitoring of the financial health of the care sector which has been undertaken at regular intervals over the last 18 months in direct response to the current financial environment.

The ongoing monitoring of services at a contractual level and at the time of review for individual placements including consideration of Care Quality Commission

	reports, responding to Safeguarding incidents and complaints, and whistleblowing.
<p>SUPPLEMENTARY QUESTION</p> <p>I do have a supplementary I asked the question (a) and (b) because of this question. I asked question (a) very deliberately to allow Councillor Fatemian to assure us and more importantly the residents and their families in the Southern Cross homes that they will be safeguarded no matter what happens. I have to say that there is an element in the answer which worries me in that it says that you aren't looking at contingency plans but it says that the Director is looking at the dependency of the people at Southern Cross homes to see how it might match up to the vacant beds. So the follow up question has to be if he finds that they don't match up to vacant beds how then is he going to safeguard their future.</p> <p>(b) Cllr Fatemian seems to think that transferring from public to private profit making organisations is not problematic?</p>	<p>SUPPLEMENTARY ANSWER</p> <p>(a) What I will say to that and I will give the county some reassurances and I am sorry I wasn't implicit in the answer that I gave to Councillor Sanders, is that this Council will not shirk away from its duties in the responsibility of care. We have had quite a lengthy discussion of this at Adult Services Scrutiny Committee yesterday and he is aware of the actions that are in place to ensure that we continue to cater for all the residents in the Southern Cross Care Homes. I would add that there is the Southern Cross announced yesterday that any home were to close they are not expecting anything to happen before October at the very earliest, that was a statement the Chief Executive made yesterday, so this is not an immediate and pressing issue.</p> <p>(b) Chairman there are many care providers in the private sector, the vast majority of whom do a good job and it is unfair to label them all on the issues facing this one particular provider.</p>
<p>4. COUNCILLOR LARRY SANDERS</p> <p>How has the reduction in Oxfordshire County Council posts which is around 600 and rising contributed to the economic and social prosperity and well-being of the people County for whom we bear some responsibility?</p>	<p>COUNCILLOR KEITH MITCHELL, LEADER OF THE COUNCIL</p> <p>Very simply.</p> <p>The reduction in the number of posts in the County Council (excluding schools) during the period 1 April 2010 to 31 March 2011 was 522. This equates to 377 actual people in post. Both numbers are Full Time Equivalents.</p> <p>In the Business Strategy launched last June, we made it clear that to continue to maintain essential services to our communities we would need to think radically about the shape and size of the council and how we work if we were to deliver the required budget cuts. We have started this journey from the top and have significantly reduced our management numbers over the past year. We have also focused on filling vacancies in the council from within the existing workforce wherever possible. These actions are reflected in the numbers above. There is more to do of course but we are committed to ensuring that we become an even</p>

	<p>more flexible, effective customer focused organisation through these changes. In doing, we will remain an effective provider, partner or commissioner for services which contribute to the well being of the people of the County.</p> <p>Moving from the micro to the macro, the coalition government inherited a structural imbalance in the national finances in which government spending exceeds government income hugely and has done so since 2001. The coalition has rightly recognised that this structural imbalance is unsustainable if the country is not to continue adding to its debt mountain until international financial institutions down rate the UK to the status accorded to Greece, Ireland or Italy and make it impossible for the country to continue adding to the national credit card.</p> <p>The coalition government has identified health spending and international aid as needing to be protected by ring-fencing. The coalition government has similarly chosen to protect, in part, defence spending and school budgets. Other public services are having to pay the price for the financial mismanagement of the previous government and local government shares that burden.</p> <p>If you are a deficit denier who believes the country should add a continuing budgetary deficit to the national credit card, you might like to consider the advice of the IMF after their recent health check on the UK economy in which they advised George Osborne to continue his austerity programme and further suggested that, if the economic recover continues to be fragile, he might consider tax cuts to stimulate growth as well as further quantitative easing.</p> <p>To conclude and to answer specifically your question about the well being of the people of Oxfordshire, I have no doubt that the county's contribution to reducing the budgetary structural imbalance can only lead to the long term economic, social and environmental well being of Oxfordshire citizens.</p>
<p>SUPPLEMENTARY QUESTION</p> <p>It is unfortunate that the answer that I expected is in the final paragraph. Cllr Mitchell says he has no doubt that the Council's contribution by sacking staff is good for Oxfordshire. The question is has he ever had any doubt about his goodness?</p>	<p>SUPPLEMENTARY ANSWER</p> <p>Rarely Chairman.</p>

5. COUNCILLOR LARRY SANDERS

Given that:

- As a Council we believe that members of the public should have choice about which transport modes they use to get about;
- That there is a problem in the city, the county and the entire south-east of this country with traffic-related air pollution;
- That we promote healthy living initiatives which include exercise and fresh air;
- That cycling combines healthy regular exercise with breathing deeply which is known to be health-promoting;
- That we as a Council support and encourage such initiatives as cycling to school/work/etc.; and
- That it is known that habits formed in childhood and youth form the basis for adult behaviour:

What is the official advice to children and young people about where to cycle in the very many places in Oxford city, and throughout Oxfordshire, where there is no provision made for cyclists. Should they cycle with the traffic on the roads, endangering themselves, or on the pavements, inconveniencing pedestrians?

SUPPLEMENTARY QUESTION

I do – the answer, there are real problems with cyclists and the pedestrians and cars on our roads and I think – the question really is “wouldn’t it be useful to be giving some real advice to the cyclists?”– the answer given is really vague and I think legally not correct because in fact they are not

COUNCILLOR RODNEY ROSE, CABINET MEMBER FOR TRANSPORT

All cyclists should cycle where they are competently able to do so without endangering the safety of themselves or others and whilst complying with the law and the Highway Code.

SUPPLEMENTARY ANSWER

Chairman through you, the only way that we can do anything in this realm is to perhaps suggest that they should all read the highway code.

<p>allowed legally to travel on pavements. Would it be useful to have a county consultation and work out some guidelines for how we can work together and live together on very crowded roads?</p>	
<p>6. COUNCILLOR LARRY SANDERS</p> <p>In the latest proposals to develop Oxford city centre's Westgate area, in addition to the major retail units, it is being proposed that there should be a new Cinema. The proposals, before the addition of the Cinema, predicted (and indeed rely on) levels of traffic that have been compared by the previous would-be developer of the scheme (Capital Shopping) to 'like just before Christmas, but every day'. Given that the routes to and from the Westgate area are the residential and already congested streets of Botley Road and Abingdon Road (and the streets between, eg. Thames St), what is the Highway Department's assessment of the total traffic impact of the revised project?</p>	<p>COUNCILLOR RODNEY ROSE, CABINET MEMBER FOR TRANSPORT</p> <p>Whilst some design principles for a possible redevelopment have been shared with us by the new owners of the Westgate centre, the details of any schemes have not been. It is therefore impossible for us to comment on the transport impact of a remodelled Westgate Centre. It goes without saying, however, that we will scrutinise very carefully the transport impact of any plans that do emerge.</p>
<p>SUPPLEMENTARY QUESTION</p> <p>Since the very serious discussion of placing a cinema in the Westgate development which would have on the face of it have a very major impact on transport, wouldn't it be useful for our transport department to be discussing these matters at an early stage rather than waiting until it is slightly too late?</p>	<p>SUPPLEMENTARY ANSWER</p> <p>Chairman – I think it is a bit naive to suggest that our planners are not at all times talking with all the people in the city. But on this specific consultation, until they confront us to be consulted, there is very little we can say about it.</p>

<p>7. COUNCILLOR JEAN FOOKS</p> <p>There used to be an electronic board in the Reception Area which told people which meetings were happening and when and where they were being held. The board has been out of action for many months now and this has meant that people are having to ask the receptionist rather than being able just to go to the meeting room. Our staff are always very helpful and welcoming but for those in a hurry to find where to go, it saves bothering staff if all that is wanted is the time and place of a meeting. For those simply curious about what is going on in County Hall, having a board with the information meets their need very conveniently.</p> <p>What is the cost involved in replacing the previous board or providing a different kind of display?</p>	<p>COUNCILLOR DAVID ROBERTSON, DEPUTY LEADER OF THE COUNCIL</p> <p>The bookings system which sends meeting room data to the screen in the reception area has been out of action for some time due to the age of the Madaxe system. We are exploring a new booking room system but unfortunately a replacement would come at a huge cost and so far we have not identified a cost effective alternative.</p> <p>The current estimated cost of a replacement is £60K.</p>
<p>SUPPLEMENTARY QUESTION</p> <p>As I say the cost of replacing the previous board is £60K. He has not answered providing a different kind of display. Would it be possible to have a really old fashioned sort of board on which information could be placed by hand?</p>	<p>SUPPLEMENTARY ANSWER</p> <p>Thank you Mr Chairman, I am not about to go back into Victorian times to provide a board that has bits of paper that staff would have to continually update. We are looking into trying to get something for the 21st century and we will continue to do that and to try to find something that is cost effective and not costing that amount of money.</p>
<p>8. COUNCILLOR JEAN FOOKS</p> <p>There are now new meeting rooms numbered 4, 5 and 6, which are unable to be used in the evenings. This means that sometimes there is no room that can be booked for meetings by political groups or anyone else. When will these rooms be made available, as it makes sense to get the rooms into full use after the investment in them?</p>	<p>COUNCILLOR DAVID ROBERTSON, DEPUTY LEADER OF THE COUNCIL</p> <p>New meeting rooms 4,5 and 6 Ground floor C/H</p> <p>As these meeting rooms are on the ground floor it is a requirement of our insurance cover that they be alarmed and consequently, if required in the evenings, the cost of a hall keeper would have to be incurred.</p> <p>There has been little interest in booking these rooms for out of hours use as the main meeting rooms 1, 2 and 3 are always available, and even when the 3 meeting rooms are in use, small groups can use the Grand Jury Room.</p>

<p>SUPPLEMENTARY QUESTION</p> <p>I just wonder, you say it is a requirement of insurance that rooms 4, 5 and 6 are alarmed – is this a new requirement – why doesn't it apply to rooms 1, 2 and 3?</p>	<p>SUPPLEMENTARY ANSWER</p> <p>The rooms 4, 5 and 6 are to the internal offices and access to the internal offices can be achieved. Where as rooms 1, 2 and 3 are quite separate and as I mentioned in my response, there are other rooms on that floor that are not facing the outside world and rooms 4, 5 and 6 have got windows that could easily be accessed and therefore it is a requirement to have insurance. If any group or liberal democrat group want to use them, they can indeed use them but there would be a cost incurred for a hallkeeper to be on duty.</p>
<p>9. COUNCILLOR JOHN TANNER</p> <p>Could the Cabinet Member for Transport tell me why it has taken so long for the County Council to invest in the much-needed changes at Didcot Rail Station? What bus and cycle improvements does he plan for Didcot, and for the 'Science Vale' area, to link into the very welcome enhancements to the train station forecourt?</p>	<p>COUNCILLOR RODNEY ROSE, CABINET MEMBER FOR TRANSPORT</p> <p>Whilst Didcot has been a high priority for the Council for some time, limited funding has meant that budgets have been directed to other areas which have had a higher priority (i.e. High Street, Queens Lane, Ruscott Avenue etc) to ensure that key routes in the County remain fit for purpose, free flowing and safe for visitors and commuters. The investments in the rail network and more broadly in the Science Vale make this the appropriate time to invest in Didcot rail station to ensure that it remains fit for the anticipated growth in demand.</p> <p>Access by bus and bike from Didcot Station to the employment areas and town centre is a key part of the Science Vale UK (SVUK) transport strategy.</p> <p>Work is currently ongoing with the main employment sites around SVUK to develop the main cycling corridors and identify potential improvements. To enable this work to progress the County Council has initially allocated £200K to be spent over the next couple of years.</p> <p>With regard to bus improvements, in the immediate future we are proposing to enhance the layout and improve the facilities at various bus stops in the SVUK area to make them more attractive to passengers; £125K has initially been allocated in 2011-2012 to achieve this. There is a strong aspiration to deliver improved bus services in response to increased residential development and higher employment in the area. These improvements will evolve as development in the area unfolds.</p>

<p>10. COUNCILLOR JOHN TANNER</p> <p>Will the Cabinet Member for Growth & Infrastructure tell the Council when the contract with Viridor for a rubbish incinerator at Ardley will be published? Will she review the decision of her predecessor to encourage waste from outside Oxfordshire to be transported to Ardley for incineration?</p>	<p>COUNCILLOR LORRAINE LINDSAY-GALE, CABINET MEMBER FOR GROWTH & INFRASTRUCTURE</p> <p>It is my intention that the residual waste treatment contract with Viridor Oxfordshire Ltd will be made available as soon as is reasonably practical. Members will appreciate that the contract is long and complex and that throughout the contract there is information that is commercially sensitive. As such there is a significant amount of careful and thorough work required to check that genuinely commercially sensitive information is not published. This work is underway and will be completed during the summer.</p> <p>Planning permission for the Ardley energy from waste facility has been granted by the Secretary of State. Although OCC as planning authority put forward a case for a condition controlling where waste could be brought to the facility from, this was not accepted by the Secretary of State.</p>
<p>SUPPLEMENTARY QUESTION</p> <p>Yes Mr Chairman, would Councillor Mrs Gale accept my congratulations on her appointment to the Cabinet. Could she shed any more light on her wonderful phrase of 'as soon as is reasonably practicable' – does she mean this year, next decade, in the next 10 minutes.? Could she sort of narrow it down a little bit for me, and would she try and answer the second part of my question about reviewing the decision of her predecessor on the Ardley incinerator?</p>	<p>SUPPLEMENTARY ANSWER</p> <p>Thank you Chairman, yes you must be aware that there is a legal challenge to this planning application which is being heard in the high court between the 7th and 8th July and a decision is expected to be announced within the following two weeks. So there is absolutely no point and no possibility of being able to publish the contract before that decision has been made. So it might be possible sort of by the end of July depending on whether all the contractual work has been completed and I hope that qualifies as Summer. On the other question, this is a situation where I am not able to act in any way because there is no hinterland condition attached to the first planning application which was granted by the Secretary of State. The extra condition, which I think Councillor Tanner was involved in, on hinterland, was attached to second planning application and that was not accepted by the Secretary of State. So I can't review either situation regarding waste being transported outside Oxfordshire, it is just not possible in either case.</p>
<p>11. COUNCILLOR JOHN TANNER</p> <p>Will the Cabinet Member for Safer & Stronger Communities accept the heartfelt thanks of the Oxford Academy and the people of Littlemore for her u-turn over the Littlemore Library at the School? Will she agree with me that the new</p>	<p>COUNCILLOR MRS J. HEATHCOAT, CABINET MEMBER FOR SAFER & STRONGER COMMUNITIES</p> <p>Thank you for your question Councillor Tanner. I agree that the new accommodation for the public library is excellent at the Oxford Academy. I have NOT undertaken a u-turn with regard to the libraries issue but have reflected and listened to peoples concerns. At all public meetings I attended I have always</p>

<p>accommodation for the public Library is excellent and will add greatly to the community aspect of Oxford Academy?</p>	<p>advised that I was there to listen. The initial library proposals and they were always proposals have been amended to reflect this "listening" process.</p> <p>I am aware that libraries play an important part in all our communities, drawing in all age groups and all types of peoples. The library is for many the hub of the community and helps to support learning, combats loneliness for those living on their own and draws in the really young and the mums for story and rhyme times.</p> <p>The consultation process which is currently underway is a further development for the people to have their say on these new proposals and I look forward to the outcome of the consultation later this year at Cabinet.</p>
<p>SUPPLEMENTARY QUESTION</p> <p>I am delighted that the Cabinet Member has reflected and listened and long may it continue – does she agree.</p>	<p>SUPPLEMENTARY ANSWER</p> <p>What I would like to say is something I read in a horoscope which I found quite interesting and thought could apply to Councillor Tanner today and others in this chamber who are talking about libraries. Pessimist find good news worrying. If something encouraging happens they figure it can only mean one thing, something discouraging soon to occur. However, I am the optimist and that is why I have listened and I believe that the proposals on the libraries that we now have in place are probably the best that we could have.</p>
<p>12. COUNCILLOR JOHN TANNER</p> <p>Will the Cabinet Member for Schools Improvement accept my congratulations on her appointment to the County Cabinet? Will she say when she expects John Henry Newman primary school in Littlemore to be removed from 'special measures'; and what steps is she taking to achieve this?</p>	<p>COUNCILLOR MELINDA TILLEY, CABINET MEMBER FOR SCHOOLS IMPROVEMENT</p> <p>Thank for your good wishes on my appointment as Lead Member for School Improvement.</p> <p>The John Henry Newman C.E (A) Primary School was placed in Special Measures following inspection on 27 and 28 April 2010. The Local Authority placed an experienced Leading Practitioner Headteacher as Acting Headteacher who quickly identified many significant deficiencies in structure and practice at the school. The Local Authority approached the governing body to suggest that the LA apply to the Secretary of State for an Interim Executive Board (IEB) to take over functions from the governors. The governing body supported this and the IEB was established in the September 2010.</p> <p>The school has also had significant support from the LA in terms of Leading Practitioners working as class teachers and consultants from the Improving Schools Programme (ISP). A local Authority Task Group has been monitoring the effectiveness of LA support and the IEB has been effective in calling the school to</p>

	<p>account. This support is continuing and progress is being seen in all areas of the school's work.</p> <p>The Acting Headteacher and his deputy, appointed when the school had been given notice to improve, have been successfully addressing the most urgent of needs; and the outcome is increasing progress and improved pupil performance, but standards are still below where they should be.</p> <p>The IEB has appointed a substantive, experienced headteacher who will take up post in September 2011.</p> <p>When John Henry Newman went into Special Measures it was the LA's view that because of the significant problems the school faced it would take two years for it to address all the issues to enable it to come out of special measures. It is still expected that John Henry Newman will not receive its next 'Section 5' inspection before the spring/summer of 2012 and, at this point, it is hoped that it will come out of Special Measures.</p>
<p>SUPPLEMENTARY QUESTION</p> <p>What comfort can Councillor Tilley give to the parents, teachers and children of John Henry Newman Primary School about the quality of education until the new Head is appointed in September 2011?</p>	<p>SUPPLEMENTARY ANSWER</p> <p>There is to be a HMI inspection of John Henry Newman and I think it is 15th and 16th June. So we are hoping that that will be a good inspection and there is also to be an OfSTED inspection next year and so we are keeping a very close eye on it. The department is very well away of what is happening in John Henry Newman School and is doing everything it can to make sure the children are properly educated.</p>
<p>13. COUNCILLOR JOHN SANDERS</p> <p>Will the Cabinet Member for Transport explain why people who live, visit or attend church in Littlemore should still have to pay for parking permits on Sundays during Car Boot sales at the Kassam Stadium? They live a long way from the Stadium and there is not now nor has there ever been a Sunday parking problem in Littlemore. Perhaps he will explain just what the criteria are for reconsidering this unfair imposition. People in Littlemore have been asking for years for this inappropriate imposition to be lifted and his</p>	<p>COUNCILLOR RODNEY ROSE, CABINET MEMBER FOR TRANSPORT</p> <p>As Councillor Sanders will be aware, parking controls in these parts of Littlemore were introduced a number of years ago as part of the transfer of Oxford United to the Kassam Stadium. Subsequently, and in response to specific requests received during the consultation on the proposed introduction of permit charges, the match-day only restrictions were extended to include Sundays when it was said that visitors to the Car Boot sales were causing difficulties for residents.</p> <p>I don't believe that officers have ignored the points Cllr Sanders has raised. Last year they carried out a survey of permit holders and one of the questions that was asked was whether the restrictions on Sundays should continue but I'm told that the responses we received from residents within the Minchery Farm Zone was rather mixed, with an almost 50/50 split between those who wanted the Sunday</p>

<p>department have ignored their demands.</p>	<p>restrictions to be removed and those who wanted them retained.</p>
<p>SUPPLEMENTARY QUESTION</p> <p>I pointed out to the officers at the time of the survey to which Councillor Rose refers, was pointless. His reply says that the responses we received were from Minchery Farm residents and confuses existing permit holders as being the same as all residents. It was after all carried out among people who were already paying to park in their own streets and were already able to park there on weekends. Many of them would not even had been aware that Sunday parking restrictions was an issue. The survey should have been carried out among all residents. It was all of them that were affected, especially elderly and other residents who expect visitors on a Sunday and people who attended several churches. I have an email here, and I will just read a small bit of it, it is from a Council officer dated 4 August 2009 it is regarding this survey. "The Survey only went out to those households where there was a permit on issue, we also want to seek the views of others households which don't have any permits and we will be writing to a significant sample of them." There is'nt as far as I know any follow up on that. The restrictions are necessary. I have to ask what is the point of local councillors raising issues with this Council when they are deliberately ignored because it is inconvenient to do so.</p>	<p>SUPPLEMENTARY ANSWER</p> <p>Chairman at the moment I have no funds at all to do any reviews on any CPZ's in the City or anywhere else come to that matter. If I did manage to find funding for reviewing the Controlled Parking Zone, I regret that it would probably go up from its £11 to a £40 to match the rest of the City, so perhaps they ought not to be wishing for things they don't want.</p>
<p>14. COUNCILLOR JOHN TANNER</p> <p>What will the Cabinet Member for Transport do to deal with the traffic jams that clog the roads in and out of Oxford in the morning and evening rush hours? Will he follow the do-nothing approach of the former Cabinet Member for Growth & Infrastructure</p>	<p>COUNCILLOR RODNEY ROSE, CABINET MEMBER FOR TRANSPORT</p> <p>The Gordon Brown Legacy has not left this Country with a financial "Plan B" [qv Rt Hon W Hague on Andrew Marr]. Unfortunately, this is also true of the implementation of our Local Transport Plan. The former Cabinet Member for Growth and Infrastructure had a "do-nothing" approach by spending £63 million on a project called "Access to Oxford", funded by agreed Government Grant. It is</p>

<p>or will he bring forward some new plans to ease access to Oxford?</p>	<p>regrettable that this money is now being used for a more important function of helping to pay back the Gordon Brown Legacy.</p> <p>Across the city, the most significant schemes currently being developed, as outlined in the Council strategy in LTP3, include:</p> <ul style="list-style-type: none"> ▪ Redesign of Frideswide Square and its approaches including Botley Rd ▪ Improvements at Hinksey Hill and Kennington Roundabout ▪ Expansion of Thornhill Park & Ride site <p>Officers are looking into any possible funding options which may allow one or more of these schemes to be implemented.</p>
<p>SUPPLEMENTARY QUESTION</p> <p>Will Councillor Rose agree with me that when the questions get difficult there are frequent references to the last Government completely ignoring the view of the fact that David Cameron and his friends in the City are the people responsible for bringing this country nearer to bankruptcy and will he agree with me that in these straightened economic times and financial times we need innovative and cost effective ideas to deal with the real burden of traffic jams in the morning and evening for people coming in and out of Oxford and the constraints that plays upon our economy.</p>	<p>SUPPLEMENTARY ANSWER</p> <p>Chairman, the reason the questions are difficult is because of the last Labour Government I regret, and I will reinstate what is in my answer here. We would have had £63m in our account by now to improve transport around the City of Oxford. Roads going through Oxfordshire outside that had the regional transport funds which have now been taken away from us to actually help David Cameron save this country from the mire that the Gordon Brown government left us in.</p>
<p>15. COUNCILLOR SUSANNA PRESSEL</p> <p>The Leader's defence when challenged about the severity of the local spending cuts (frequently repeated by some other cabinet members) is to blame the previous Government. Would Cllr Mitchell agree that he and his Party supported most of the Labour Government's spending plans and to now justify these cuts by blaming Labour is disingenuous?</p>	<p>COUNCILLOR KEITH MITCHELL, LEADER OF THE COUNCIL</p> <p>No. It is not for an Opposition to support a government; it is for Opposition to challenge and to question.</p> <p>However, David Cameron halted our Party Conference in 2008 to support the Labour Government in the financial crisis that then unfolded. George Osborne was the first senior politician to talk about recapitalisation and the Chancellor thanked him for his support: 'I welcome the shadow Chancellor's offer of co-operation and help' (Hansard, 6 October 2008).</p> <p>While the Labour Government dithered for six months, we proposed a better alternative for the resolution of Northern Rock which Labour later put into statute to</p>

	<p>deal with future bank crises.</p> <p>Labour didn't fix the roof while the sun was shining, running a structural deficit even before the crisis.</p> <p>Conservatives were the first Party publicly to acknowledge the need to cut public spending to deal with the deficit and now have a credible plan to restore stability that has been backed by the IMF, the EU, the CBI, the FSB and the IFS and that's just in the last few days. I rest my case.</p>
<p>SUPPLEMENTARY QUESTION</p> <p>Councillor Mitchell does seem to agree that his party did support most of the Labour Government spending plans – would he therefore not agree that it is absurd to try and blame Labour for what is clearly a global recession and if you would agree, then why not?</p>	<p>SUPPLEMENTARY ANSWER</p> <p>I am sorry if we have to have an economics lesson here Chairman, when we should be debating Oxfordshire's issues but I just remind Councillor Pressel that the Gordon Brown and Tony Blair Government ran a structural budget deficit since 2001 and empowered money onto the national credit card, so when there was a global recession and when there was a financial crisis, this Country was ill prepared to meet it. Thank goodness we now have a coalition government that is willing to stop piling deficits onto the national credit card and to start, although it will take a long time, to reduce the debt that the Brown Government created.</p>
<p>16. COUNCILLOR SUSANNA PRESSEL</p> <p>Please could Councillor Mitchell tell us how Oxfordshire has been affected by David Cameron's promise that this will be "the greenest Government ever"?</p>	<p>COUNCILLOR KEITH MITCHELL, LEADER OF THE COUNCIL</p> <p>To see evidence of the delivery of its pledge to be "the greenest government ever" the member for the West Central Division needs to look no further than the Energy Bill which started its committee stage in the House of Commons on 7 June 2011 and will herald the biggest home improvement programme since the Second World War. "The Green Deal", the centre piece of this pioneering bill, will go even further than the Conservative manifesto. At the general election, Conservatives promised that every household would be entitled to up to £6,500 of energy efficiency improvements, available without any upfront payment, to help drive down bills and improve the fabric of every home. The energy Bill is raising the limit to £10,000 for measures that can be paid for against future savings. Even more could be available from the new Energy Company Obligation to help further with older, hard to treat homes and also, crucially, to do more to tackle fuel poverty which rocketed during the last years of Labour.</p> <p>Nationally and, I have no doubt, in Oxfordshire, this will herald a rush of new entrants into the energy services market. Trusted firms like B & Q, John Lewis and Marks & Spencer are set to challenge the dominance of the big six energy</p>

companies. However, the Green Deal will also create a huge opportunity for thousands of entrepreneurial, small local businesses to get a piece of this new, multi billion pound market.

To see the way in which this administration is responding to David Cameron's commitment to green government, the member for West Central Division need only look at:

- ❖ Our continued high performance in encouraging high quality public transport through our Quality Bus Partnership with joint ticketing and environmentally friendly buses;
- ❖ Our continued commitment to encouraging walking and cycling and investment in infrastructure that supports it;
- ❖ Our participation in the Oxfordshire Waste Partnership with high and increasing levels of recycling and the development of an energy-from-waste facility that will significantly reduce the use of landfill;
- ❖ Our close working partnership with the rail industry in supporting the Chiltern Evergreen project and continuing to promote the East-West Rail project, both of which will support increased rail travel and the potential transfer of freight from road to rail;
- ❖ Our partnership with Cherwell District Council and Bicester Town Council in supporting the development of the Bicester eco-town. I visited the demonstrator eco-home at the Garth on Sunday and would encourage the member for West Central Division to do the same if she wishes to see evidence of the county's green credentials;
- ❖ The County Council's Future First programme was established to help Oxfordshire County Council reduce its 'environmental footprint'. Future First is all about helping all Oxfordshire County Council staff, wherever they work in the council or its schools, to reduce their environmental footprint. This project, established in April 2005, aims to make it easier for each of us to reduce our own footprints while making changes at a wider level to corporate activities, buildings and schools. At the centre of Future First is the Action Plan. This outlines all the activities and projects that the council will be working on over the next year to reduce our environmental footprint. The Action Plan is designed by and delivered through the Future First Programme Board with support from the Future First Project Team.

	<p>❖ The County Council’s Carbon Action Plan outlines the case for addressing the council’s carbon emissions, quantifies the county’s current carbon footprint, sets out the strategic direction for carbon management and details how the plan will be implemented. It has been developed by the Future First environment team in partnership with the Carbon Trust, an organisation that exists to help businesses and local authorities to address their own carbon emissions. It outlines what the County Council will be doing over the next few years to reduce its carbon emissions. Action will focus on four main areas: energy use in property, energy use for street lighting, travel at work and waste.</p> <p>I could cite many more examples of how the County Council welcomes David Cameron’s commitment to lead “the greenest government ever” and the part this council is playing in supporting this aim but space and modesty precludes me from mentioning any more.</p>
<p>SUPPLEMENTARY QUESTION</p> <p>I need to plead for your help please Mr Chairman. Poor Hilary tried very hard to get Councillor Mitchell to answer the questions that are put to him and I am afraid she has failed – this is the most spectacular example, at the risk of being quite hyperbolic of failure to answer the question. What I asked was “how has Oxfordshire been affected by this promise so far, and it is about the Government?” – what we are getting in this very long answer is first of all things about the past and secondly things about what the County Council has done – which is very good and sadly things about the future, what the Conservative Government is going to do. That doesn’t answer my question what so ever. Please could I have an answer to it now?</p> <p>Chairman – you have to relate to County Council business Councillor Pressel and Councillor Mitchell do you want to respond to that question.</p>	<p>SUPPLEMENTARY ANSWER</p> <p>I fail to see what I can do – but what I have said here, but to refer to the Cameron Government’s living up to its pledge to be green and the response to this County Council’s has made to it. I don’t think I have anything further to add.</p>

<p>17. COUNCILLOR SUSANNA PRESSEL</p> <p>Most doctors and nurses in Oxfordshire are deeply concerned about the coalition government proposals in relation to the NHS. As the PCT is one of this Council's key partners, will Cllr Mitchell write to the Prime Minister on behalf of Oxfordshire's residents to ask him to address the chaos that currently reigns?</p>	<p>COUNCILLOR KEITH MITCHELL, LEADER OF THE COUNCIL</p> <p>No. I have not seen the evidential base on which you base your claim about doctors and nurses in Oxfordshire and I do not believe it. I do believe that the NHS continues to under-perform and that the huge investment made by Labour over the last 13 years has not resulted in anything like a proportionate increase in health outcomes for the population. The NHS remains a sickness service and not a health service and I welcome David Cameron's pledges about the NHS and I believe reform is necessary to secure value for taxpayers' money and to move the NHS from a sickness service to a health service. I strongly believe this would resonate with Aneurin Bevan's original vision of a national health service.</p>
<p>SUPPLEMENTARY QUESTION</p> <p>It seems that Councillor Mitchell is living in a different world to the rest of us. The whole country is aware of the chaos that this ridiculous bill has caused and it has now got to be substantially rewritten as everybody agrees. Would Councillor Mitchell agree that the media are right to call the Prime Minister Calamity Cameron and would he also agree that Andrew Langsley's future is now in doubt after his bill has been torn apart by everyone and if not why not?</p>	<p>SUPPLEMENTARY ANSWER</p> <p>No Chairman, I don't think I read the same newspapers as Councillor Pressel so I haven't seen that expression. I have been talking with health professionals in this County we are very keen to work together with them here to make the new system work. And I think there are fewer people who disagree with the need to reform a health services that is still essentially Stalinist, that has failed to deliver improved health care despite a doubling of its budget and there is serious concerns that we need to improve the offer and reform is the only way to deliver that, so I am afraid we are living in different worlds as well as reading different newspapers.</p>
<p>18. COUNCILLOR SUSANNA PRESSEL</p> <p>What is the County Council doing to ensure that everyone who needs it has access to advice on benefits and debts?</p>	<p>COUNCILLOR MRS J. HEATHCOAT, CABINET MEMBER FOR SAFER & STRONGER COMMUNITIES</p> <p>Oxfordshire County Council does not have any legal duty to provide a general debt and money advice service nor to ensure there is adequate provision of these services in the County.</p> <p>The Trading Standards Service operates a Consumer Advice Team and a Community Engagement Team. As a result of consumer complaints made to the service Trading Standards are aware of problems relating to the provision of financial services such as loans and credit cards and ancillary services such as debt collection. Trading Standards has an enforcement role in respect of legal duties under the Consumer Credit Act 1974.</p> <p>The provision of money and debt advice is a specialised area in which advisors</p>

need specific training, qualifications and support. The advisors in Trading Standards have never, themselves, been so trained. However, there are a number of other organisations which do have this capacity that Oxfordshire residents can access. These include:

- Local Citizen's Advice Bureaux
- Local independent advice centres such as Wantage Independent Advice Centre
- The Consumer Credit Counselling Service
- The National Debtline
- Oxford Brookes Student Union Advice Centre
- Age UK

Trading Standards does not operate any kind of quality control or oversight of the advice provided by these organisations since they have no authority to do so.

The help provided by these organisations varies from online self-help tools to qualified debt advisors capable of negotiating formal arrangements with creditors.

Trading Standard's normal procedure where an enquirer appears to have debt problems is to signpost the enquirer to an appropriate service. This is usually the individual's local Citizens Advice Bureaux or local independent advice centre or may be a specific advice body (e.g. the Student's Union Advice Centre for students). If the enquirer is vulnerable and seems likely to have difficulty communicating with or contacting another advice agency, Trading Standards will make the initial contact on their behalf and facilitate the transfer.

Trading Standards also has formal links with the Stop Loan Sharks Team, a national enforcement and victim support team which deals solely with illegal money lending (loan sharking). Where it seems appropriate, a referral will be arranged for a consumer to this team.

The Trading Standards Community Engagement team has also provided some education campaigns around money advice, credit and debt. However, where an approach is made for debt advice at one of these events, the person will again be signposted to a competent advice body.

The Council does not provide grant funding to any organisations for the sole purpose of providing debt advice. However, the Social & Community Services

	<p>Directorate does provide grant funding to a number of information and advice centres who provide benefits advice. The purpose of this Service is to enable Social and Community Services (S&CS) to implement its responsibilities under the charging policies for Local Authority non-residential Social Services issued by the Department of Health in 'Guidance for Councils with Social Services Responsibilities' (Benefits Advice).</p> <p>This guidance states that</p> <p>“53. It is for councils to decide exactly how any welfare rights service they provide is organised to ensure that advice on benefits is provided to users at the time of a charge assessment. In many cases, it may be both convenient for users and cost-effective to provide combined charge assessments and benefits advice, training staff to fulfil both roles.</p> <p>54. Some users may prefer to obtain welfare rights advice from an independent source and users should be offered this choice, where possible.</p> <p>These services help to meet the S&CS' need to have information made widely available and accessible so that that an individual does not need to approach the Social & Community Services Directorate or is deflected from needing services supported by this council until a later date. Where appropriate these services will refer Clients on to additional services. Information is likely to be given to any person from the general public.</p> <p>In addition, a Money Management Service is provided by Oxfordshire Customer Services as a support service to clients of Social & Community Services who are unable to manage their own financial affairs due to incapacity, vulnerability, or because they are subject to financial abuse.</p>
<p>SUPPLEMENTARY QUESTION</p> <p>Are we confident that people can get adequate independent advice as in 54 and that adequate advice is available and might deflect them from using our services or should we be doing more to promote provide that by grants for instance?</p>	<p>SUPPLEMENTARY ANSWER</p> <p>Chairman, I feel I have given a very detailed reply to the question that was asked by Councillor Pressel. Could I just say that our role here is to ensure that there is adequate signposting and profile for existing debt and money advice services and I believe that my answer actually does answer the question that she has raised more than adequately.</p>

19. COUNCILLOR SUSANNA PRESSEL

How can we ensure that developers (e.g. gravel extractors) conserve any paleontological remains they may have on their sites?

COUNCILLOR LORRAINE LINDSAY-GALE, CABINET MEMBER FOR GROWTH & INFRASTRUCTURE

There are policies at national, regional and local level (government Planning Policy Statements, South East Plan and District Local Development Frameworks) that seek to protect important geological interests, including paleontological remains of confirmed importance; this protection applies in particular to sites designated as being of national (Sites of Special Scientific Interest) and local (Regionally Important Geological Sites); such designation and protection would need to be taken into account in considering any planning application for mineral extraction which would affect such a designated and protected geological interest.

However, unlike archaeology, there are not policies in place which could be applied to require exploration for and protection of unknown (i.e. not yet found) paleontological remains of importance (though archaeological excavation might also reveal such). But, where there is good evidence that important paleontological remains exist within an area of mineral working, it may be possible to require their investigation and protection; this has been done in the case of the planning permission for limestone extraction at Dewars Farm, Middleton Stoney, where it is likely that the dinosaur footprints discovered at Ardley Quarry extend across this site.

SUPPLEMENTARY QUESTION

I wonder if we could try and strengthen our powers, perhaps by voluntary protocol, you say towards the end that it may be possible to require the investigation and protection of paleontological remains, but that is not really good enough is it – we need to make sure that it happens. For instance by perhaps asking our Countryside section to meet with the developers who are extracting the gravel pits and join up, as I said some kind of voluntary protocol which might help to preserve these really important and exciting remains – do you think that is a possibility?

SUPPLEMENTARY ANSWER

We have a problem here in as much as all the statutory bodies involved don't recognise paleontological remains in the same way that the recognise archaeology. Archaeology is the study of human intervention in the landscape. We can't protect animal remains unless they have been proved to be affected by humans. Our best opportunity is to look to the geological profession and to the University Natural History Museum for advice and guidance when these kinds of remains are found. They are rare and they are from very deeply buried in the stratigraphy because of their age. I can only say that I will look into the matter for you and see what we can do, but I mean, you know, there is no process at the moment to deal with this kind of situation.

<p>20. COUNCILLOR DAVID TURNER</p> <p>The last paragraph of the "Highway Maintenance Funding Formulae and Works Prioritisation" looks like a bureaucratic nightmare: who defines what a pothole is, for example, does it also include crumbling edges of roads in villages and the countryside where there are no pavements? Also does it include holes in designated cycle routes and bus lanes?</p>	<p>COUNCILLOR RODNEY ROSE, CABINET MEMBER FOR TRANSPORT</p> <p>Winter damage funding that the government have recently allocated to authorities is to be used to target work to areas of the network that have suffered adversely during the harsh winter period, and to effect large scale repairs that will reduce the susceptibility of those areas to further winter damage in future years. Areas where any form of deterioration has been seen to have arisen from the exceptional weather would be considered to be eligible including those identified by Councillor Turner.</p>
<p>SUPPLEMENTARY QUESTION</p> <p>The reason, Chairman that road edges in the countryside crumble so often and produces potholes, is that there is no curb there to prevent them from just breaking off. I wondered if Councillor Rose could examine investing in small areas of curbs – not to curbside all the countryside, but small areas of curbs in the worst case points on the highways which constantly need repairing and this might just reduce the ongoing maintenance cost in the future?</p>	<p>SUPPLEMENTARY ANSWER</p> <p>Thank you Chairman, through you, I would love to put curbs in all appropriate places but I regret at the moment something I seem to be short on is the cash we need to put the highway services into where they should be, so I am afraid that curbing will have to wait for a little longer.</p>

<p>21. COUNCILLOR DAVID TURNER</p> <p>What has happened to the Bus Quality Partnership which was announced with such a fanfare two years ago? Why is the County Council not pushing harder for this to be resolved? Does the Cabinet Member agree that in the meantime, users are inconvenienced, roads are more congested than they need to be, and carbon emissions are not reducing from buses, which is known to be a major source?</p>	<p>COUNCILLOR RODNEY ROSE, CABINET MEMBER FOR TRANSPORT</p> <p>There are regular Quality Bus Partnership meetings held with the major bus operators.</p> <p>The Qualifying Agreement will be introduced this summer and will see integrated bus services running on four key corridors within Oxford city with a consequent reduction in the number of buses. Additionally return tickets and Smartcards will be inter-available on all Stagecoach and Oxford Bus Company services in the city.</p> <p>The new buses introduced in the last two years by both bus companies conform to the latest EU emission standards and of course both companies have introduced electric hybrid buses with significant environmental benefits.</p>
<p>SUPPLEMENTARY QUESTION</p> <p>Firstly, thank you for your comprehensive answer to my question. I wonder if you could confirm that all the rural bus stops in the City Centre have now been or will be returned to their previous places where there are bus shelters for people to wait under during inclement weather and also given the amount of time that the Quality Bus Partnership has taken to put together, are there any lessons we can learn from what has happened to expedite future projects in Quality Bus Partnership?</p>	<p>SUPPLEMENTARY ANSWER</p> <p>I need to get back to you on the bus shelter issue. As for the Quality Bus Partnership it is a ground breaking arrangement, it has actually been a real problem for the two major bus companies involved to make sure they get there combine ticketing working in the way that they are both satisfied that they had both got the cash they deserved from the number of passengers that they carried. To a bus company the most important thing is that that cash finishes up in their bank accounts which is what they are there for. So although we have been helping them every way that we can to facilitate that it was up to them to be happy with their system before they could move forward. Anywhere else in the country will be able to come to Oxford and find out how to do it very quickly and be able to run straight off with it.</p>
<p>22. COUNCILLOR ALAN ARMITAGE</p> <p>What is the loss of revenue to the County Council caused by the delay in authorising reintroduction of parking charges in central Oxford? (the delegated decisions meeting having been postponed without good reason from 21 April to 2 June).</p>	<p>COUNCILLOR RODNEY ROSE, CABINET MEMBER FOR TRANSPORT</p> <p>At the Budget Meeting on 15 February, it was agreed to bring in these proposals. Work then started to bring the charges into being. This included wide consultation, which brought in a large number of responses, which were not able to be collated in time for the aspirational Decision date of 21st April, while allowing due deference to this consultation. It must be said that this consultation did result in a later time of start to charges on Sunday mornings.</p> <p>I apologise for needing time off to progress my cancer treatment.</p>

COUNCIL – 13 SEPTEMBER 2011

2011/12 - REQUESTS FOR VIREMENTS & CHANGES TO ANNUAL TREASURY MANAGEMENT STRATEGY & ANNUAL INVESTMENT STRATEGY

Report by the Assistant Chief Executive & Chief Finance Officer

Introduction

1. Under the Council's Financial Regulations, Council approval is required for temporary virements larger than £0.5m and where they represent a change in policy, and all permanent virements that represent a change in policy.
2. Also, as agreed by Council on 15 February 2011 any changes required to the Annual Treasury Management Strategy & Annual Investment Strategy 2011/12 are delegated to the Chief Finance Officer in consultation with the Leader of the Council and Cabinet Member for Finance. However, Council are asked to note changes that have been agreed.
3. The following Annexes are attached:

Annex 1 (a-b)	Proposed virements relating to carry forwards from 2010/11;
Annex 2	Changes to the Annual Treasury Management Strategy and Annual Investment Strategy.

Virement Requests Requiring Council Approval

Virements relating to Carry Forwards from 2010/11

4. As set out in the Provisional Outturn Report to Cabinet on 21 June 2011 and Annex 1a and b to this report, some of the virements underpinning the carry forwards for Children, Young People & Families (now Children, Education & Families), Social & Community Services and Environment & Economy Directorates are larger than £0.5m and represent a change in policy so require approval by Council under the authority's Financial Regulations.

Virements requested through the 2011/12 Business Strategy and Financial Monitoring Reports

5. At its meeting on 19 July 2011 Cabinet considered a request to recommend to Council a permanent virement to transfer £1.5m of the additional grant funding to the Older People's elements of the Older People and Physical Disabilities Pooled Budget.

6. The Cabinet was advised that £1.5m of the additional grant funding is allocated to invest in measures to avoid people having to go into residential care or hospital beds. This will be managed through the Older People element of the OP&PD pooled budget in conjunction with the PCT.

Changes to the Annual Treasury Management Strategy & Annual Investment Strategy for Council to Note

7. At present, the Council has the ability to invest in UK Government Treasury Bills (UK T-Bills) via external fund managers. Given the ongoing uncertainty in the banking sector, the Treasury Management Strategy Team regarded it prudent to have the ability to invest in UK T-Bills in house.
8. Further changes to the Specified and Non-Specified Investment instruments section of the Strategy were required for consistency. All changes to this section are as follows:
 - Ability to invest in UK T-Bills in house
 - Other Money Market Funds and Collective Investment Schemes to have a minimum credit rating of A+ (or equivalent)
 - Supranationals with a AAA credit rating
9. Details of these changes are provided in Annex 2.

RECOMMENDATIONS

10. **Council is RECOMMENDED to:**
 - a) **approve the virements larger than £0.5m and the associated carry forwards from 2010/11 for Children, Education & Families, Social & Community Services and Environment & Economy as set out in annex 1a and 1b;**
 - b) **approve the permanent virement of £1.5m from the additional grant funding to the Older People's elements of the Older People and Physical Disabilities Pool as set out in paragraph 5 and 6;**
 - c) **note the changes to the Specified and Non-Specified Investment instruments section of the 2011/12 Treasury Management Strategy set out in paragraphs 7 to 9 and Annex 2.**

SUE SCANE

Assistant Chief Executive & Chief Finance Officer

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September 2011

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PROVISIONAL REVENUE OUTTURN 2010/11
 COUNCIL 13 SEPTEMBER 2011
 ANALYSIS OF CARRY FORWARD AND PROPOSALS FOR USE OF CARRY FORWARD - NON-DSG

Budget Book Ref	Service Area	Variation Non-DSG		Same Budget		Different Budget		Virement of Carry Forward			Total proposed Carry Forward Surplus - Deficit + £000 (10)	Planned Use of Carry Forward
		underspend + overspend + £000 (3)	underspend - overspend + £000 (4)	underspend - overspend + £000 (5)	Within Directorate	Other Directorate	Efficiency Reserve	C/fwd Virement Ref Annex 2(b) (9)				
(1)	Non-DSG (2)							£000 (6)	£000 (7)	£000 (8)	£000 (10)	
CYPF1	<u>Young People & Access to Education</u>											
CYPF1-1	Young People & Access to Education Management & Central Costs	-36	0	-36	0	36					0	
CYPF1-2	Learning Difficulties & Disabilities											
CYPF1-21	Special Educational Needs (SEN)	294	0	294	0	-294					0	
CYPF1-3	Inclusion, Access & Engagement											
CYPF1-31	Psychological Service	-87	-44	-43	-44	43					-44	£29k to support development of behaviour support to sustain high quality support to primary schools. £15k to pay for services commissioned for and paid by Northern House School for work delivered by Tier 4 team in 2010/11.
CYPF1-32	Attendance & Welfare	-125	0	-125	0	125					0	
CYPF1-33	Alternative Education	-8	0	-8	0	8					0	
CYPF1-34	Centrally Managed Services	-5	0	-5	0	5					0	
CYPF1-4	Youth											
CYPF1-41	Youth Support Service	-23	-23	0	-23	-26					-49	£27k to honour two SLAs with the voluntary sector. £22k unspent balance of Chill Out Fund to be allocated in 2011/12.
CYPF1-42	Youth Offending Service	19	0	19	0	-19					0	
CYPF2-21	Educational Achievement (Children Looked After)	-5	0	-5	0	5					0	
	Sub-total Young People & Access to Education	24	-67	91	-67	-117					-93	
CYPF2	<u>Children & Families</u>											
CYPF2-1	Children & Families Management & Central Costs	47	0	47	0	-47					0	
CYPF2-2	Social Care											
CYPF2-22	Residential	-5	0	-5	0	5					0	
CYPF2-23	Family Placement	460	0	460	0	-460					0	
CYPF2-24	Children Looked After (Including Transport)	233	0	233	0	-233					0	

PROVISIONAL REVENUE OUTTURN 2010/11
 COUNCIL 13 SEPTEMBER 2011
 ANALYSIS OF CARRY FORWARD AND PROPOSALS FOR USE OF CARRY FORWARD - NON-DSG

Budget Book Ref	Service Area	Variation Non-DSG underspend - overspend + £000 (3)	Same Budget underspend - overspend + £000 (4)	Different Budget underspend - overspend + £000 (5)	Virement of Carry Forward			Total proposed Carry Forward Surplus - Deficit + £000 (10)	Planned Use of Carry Forward
					Within Directorate £000 (6)	Other Directorate £000 (7)	Efficiency Reserve £000 (8)		
(1)	Non-DSG (2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(11)
CYPF2 CYPF2-25	Children & Families Agency Residential Placements	-1,441	-59	-1,382	1,382			CY1	£38k in relation to Thornbury House where delivery of furniture etc and additional ICT development is required in 2011/12. £5k for Foster Care website secure area work not completed in 2010/11. £15k for staff training and publications for young people required
CYPF2-5 CYPF2-51	Family Support & Assessment Central Support Costs	-91	0	-91	91			CY1	
CYPF2-52	Family Support	-99	-12	-87	87			CY1	To fund part of sexually harmful behaviour project with OBMH continuing in 2011/12.
CYPF2-53	Assessment	-234	0	-234	234			CY1	
CYPF2-54	Child & Adolescent Mental Health	-42	0	-42	42			CY1	
CYPF2-6	Locality Working	-182	0	-182	182			CY1	
CYPF1-23	Services for Disabled Children	-370	0	-370	370			CY1	
CYPF4-9	Safeguarding & Quality Assurance	-42	-40	-2	2			CY1	To fund Independent Reviewing Officers required by new legislation.
	Sub-total Children & Families	-1,766	-111	-1,655	1,655	0	0		-111
CYPF3	Raising Achievement Service								
CYPF3-1	Raising Achievement Service Management & Central Costs	-111	-3	-108	108			CY1	Contribution from National Literacy Trust in March 2011 to purchase two workshops in April 2011.
CYPF3-2	Governor Services	-36	0	-36	36			CY1	
CYPF3-3	School Improvement								
CYPF3-31	Professional Development	-20	0	-20	20			CY1	
CYPF3-32	Educational Achievement Service Monitoring	22	22	0	-149			CY1	£17k for balance of allocation relating to £40k of Performance Reward Grant allocated to two schools. £110k YPLA funding required to pay for OEBP staff employed until August 2011.
CYPF3-33	Curriculum Learning & Inclusion	-74	-74	0	-74			CY1	To fund Staff funded by Harnessing Technology Grant matched funding until August 2011 & to cover running costs of this team.
CYPF3-34	Partnership Development & Extended Learning	-74	-70	-4	4			CY1	£34k for funds committed to salaries of competition managers to deliver remainder of 3 year programme for this academic year. £36k Contribution from Youth Sports Trust to fund CPD strand of National PE and Sport Strategy for Young People.
CYPF3-35	Secondary School Improvement	142	0	142	-142			CY1	

PROVISIONAL REVENUE OUTTURN 2010/11
 COUNCIL 13 SEPTEMBER 2011
 ANALYSIS OF CARRY FORWARD AND PROPOSALS FOR USE OF CARRY FORWARD - NON-DSG

Budget Book Ref	Service Area	Variation Non-DSG		Same Budget		Different Budget		Virement of Carry Forward			Total proposed Carry Forward Surplus - Deficit + £000	Planned Use of Carry Forward
		underspend + overspend + £000 (3)	underspend - overspend + £000 (4)	underspend - overspend + £000 (5)	underspend - overspend + £000 (6)	Within Directorate	Other Directorate	Efficiency Reserve	C/fwd Virement Ref Annex 2(b) (9)			
(1)	Non-DSG (2)							£000 (6)	£000 (7)	£000 (8)	(10)	(11)
CYPF3	Raising Achievement Service											
	Music Service (Transferring in 2011/12)								65		65	65 Recovery plan in place to repay overspend carried forward.
CYPF3-4	14-19 Team (Learning & Skills Council Transfer)	-67	0	-67	67	0	-67				0	
	Sub-total Raising Achievement Service	-218	-125	-93	-130	-93	-93	0	65	0	-283	
CYPF4	Commissioning, Performance & Quality Assurance											
CYPF4-1	CPQA Management & Central Costs (Including Recharges)	1,999	2,057	-58	-2,907	-58	-58			58	-850	£850k for Business Case to fund infrastructure work for new Early Intervention Service hub structure. £58k contribution to Efficiency Reserve.
CYPF4-2	Performance	72	72	0	-132	0	-132				-60	Funding from PCT for programme of teenage pregnancy advice and support to schools.
CYPF4-3	Commissioning	-11	0	-11	11	0	-11				0	
CYPF4-4	Business Improvement	170	0	170	-170	0	170				0	
CYPF4-5	Human Resources & Children's Workforce	-167	-39	-128	128	-128	-128				-39	£17k to pay for courses that won't be completed until the end of this academic year which are funded by TDA, schools, and adult learning funding already received. £22k CWDC funding to fund final year of children's workforce programme.
CYPF4-6	School Organisation & Planning (Including Home to School Transport)	-1,833	-263	-1,570	1,570	-1,570	-1,570				-263	YPLA funding to be spent by end of academic year on encouraging 16-19s to travel independently.
CYPF4-8	Participation & Play	-92	-45	-47	47	-47	-47				-45	£37k for new Children & Young People website not completed in 2010/11. £4k Contribution from Office of Civil Society. £4k to offset costs of prepaid rent falling in 2011/12.
	Sub-total Commissioning, Performance & Quality Assurance	138	1,782	-1,644	-1,453	-1,644	-1,644	58	0	58	-1,257	
CYPF5	Schools											
CYPF5-3	Licenses & Insurances	-45	0	-45	45	-45	-45				0	
	Sub-total Schools	-45	0	-45	45	-45	-45	0	0	0	0	
	Directorate Total	-1,867	1,479	-3,346	0	-3,346	-3,346	58	65	58	-1,744	
	TOTAL	-1,867	1,479	-3,346	0	-3,346	-3,346	58	65	58	-1,744	

PROVISIONAL REVENUE OUTTURN 2010/11
 COUNCIL 13 SEPTEMBER 2011
 ANALYSIS OF CARRY FORWARD AND PROPOSALS FOR USE OF CARRY FORWARD - DSG

Budget Book Ref	Service Area	Variation DSG	Same Budget	Different Budget	Virement of Carry Forward			Total proposed Carry Forward Surplus - Deficit + £000	Planned Use of Carry Forward
					Within Directorate	Other Directorate	Efficiency Reserve		
(1)	DSG (2)	underspend - overspend + £000 (3)	underspend - overspend + £000 (4)	underspend - overspend + £000 (5)	£000 (6)	£000 (7)	£000 (8)	£000 (9)	(11)
CYPF1	<u>Young People & Access to Education</u>								
CYPF1-1	Young People & Access to Education Management & Central Costs	-497		-497	497			CY1DSG	0
CYPF1-2	Learning Difficulties & Disabilities	-408		-408	408			CY1DSG	0
CYPF1-21	Special Educational Needs (SEN)	107		107	-107			CY1DSG	0
CYPF1-22	SEN Support Services (SENS)								
CYPF1-3	Inclusion, Access & Engagement	-9		-9	9			CY1DSG	0
CYPF1-32	Attendance & Welfare	-173		-173	173			CY1DSG	0
CYPF1-33	Alternative Education								
	Sub-total Young People & Access to Education	-980	0	-980	980	0	0	0	0
CYPF2	<u>Children & Families</u>								
CYPF2-3	<u>Early Learning & Childcare</u>								
CYPF2-31	Early Years & Childcare Countywide	-18		-18	18			CY1DSG	0
CYPF2-32	Early Years & Childcare Area Teams	-12		-12	12			CY1DSG	0
CYPF2-33	Children's Centres & Childcare Development Countywide	-769		-769	769			CY1DSG	0
CYPF2-34	Children's Centres & Childcare Development Area Teams	29		29	-29			CY1DSG	0

PROVISIONAL REVENUE OUTTURN 2010/11
 COUNCIL 13 SEPTEMBER 2011
 ANALYSIS OF CARRY FORWARD AND PROPOSALS FOR USE OF CARRY FORWARD - DSG

Budget Book Ref	Service Area	Variation DSG	Same Budget	Different Budget	Virement of Carry Forward			Total proposed Carry Forward Surplus - Deficit + £000	Planned Use of Carry Forward
					Within Directorate	Other Directorate	Efficiency Reserve		
(1)	DSG (2)	underspend - overspend + £000 (3)	underspend - overspend + £000 (4)	underspend - overspend + £000 (5)	£000 (6)	£000 (7)	£000 (8)	£000 (9)	(10)
CYPF2-35	Nursery Education Funding (Early Years) Single Formula Funding	431		431	-431			CY1DSG	0
CYPF2-4	Extended Services	53		53	-53			CY1DSG	0
	Sub-total Children & Families	-286	0	-286	286	0	0		0
CYPF3	Raising Achievement Service								
CYPF3-1	Raising Achievement Service Management & Central Costs	548		548	-548			CY1DSG	0
CYPF3-3	School Improvement								
CYPF3-32	Educational Achievement Service Monitoring	32		32	-32			CY1DSG	0
	Sub-total Raising Achievement Service	580	0	580	-580	0	0		0
CYPF4	Commissioning, Performance & Quality Assurance								
CYPF4-8	Participation & Play	-30		-30	30			CY1DSG	0
	Sub-total Commissioning, Strategy & Locality Development	-30	0	-30	30	0	0		0
CYPF5	Schools								
CYPF5-2	Devolved Schools Costs	-377	-377	0	-584			CY1DSG	-961
CYPF5-3	Licenses & Insurances	15		15	-15			CY1DSG	0
CYPF5-4	Capitalised Repairs & Maintenance	117		117	-117			CY1DSG	0
	Sub-total Schools	-245	-377	132	-716	0	0		-961
	Directorate Total	-961	-377	-584	0	0	0		-961

DIRECTORATE: SOCIAL & COMMUNITY SERVICES

PROVISIONAL REVENUE OUTTURN 2010/11
 COUNCIL 13 SEPTEMBER 2011
 ANALYSIS OF CARRY FORWARD AND PROPOSALS FOR USE OF CARRY FORWARD

Budget Book Ref	Service Area	Variation underspend - overspend + £000 (3)	Same Budget underspend - overspend + £000 (4)	Different Budget underspend - overspend + £000 (5)	Virement of Carry Forward			Total proposed Carry Forward Surplus - Deficit + £000 (10)	Planned Use of Carry Forward
					Within Directorate	Other Directorate	Efficiency Reserve		
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(11)
SC1	Community Services								
SC1_1	Library Services	-40	-15	-25	25			SC1	-15 Contribution to Library Strategy consultation exercise.
SC1_2	Heritage and Arts Service	-115	-115	0	-51			SC1	-166 Funding for Cogges Trust
SC1_3	Cultural & Community Development	-31	0	-31	31			SC1	0
SC1_5	Music Service	65	0	65		-65		MUS	0 Carried forward as part of the Music Service Change Programme
	Sub-total Community Services	-121	-130	9	5	-65	0		-181
SC2	Social Care for Adults								
SC2.1	All Client Groups								
SC2_1A	Sensory Impairment	-26		-26	26			SC2	0
SC2_1B	Occupational Therapy & Equipment	27		27	-27			SC2	0
SC2_1C	Service Agreements	23		23	-23			SC2	0
SC2_1D	Employment Service	22		22	-22			SC2	0
SC2_1E	Adult Placement Service	-82		-82	82			SC2	0
SC2_1F	Asylum Seekers	-129		-129	129			SC2	0
SC2_1G	Direct Payments Service	-41		-41	41			SC2	0
SC2_1H	Adult Protection & Mental capacity	-48		-48	48			SC2	0
SC2_1I	One Off funding Projects	-399		-268	268			SC2	-131 £102k LAA Reward funding for two year Telehealth project. £29k for Carers' crisis response service set up costs
SC2_1J	Emergency Duty Team	19		19	-19			SC2	0
SC2_1K	Unidentified Savings	298		298	-298			SC2	0
SC2_2M	Alert Service	23		23	-23			SC2	0

DIRECTORATE: SOCIAL & COMMUNITY SERVICES

PROVISIONAL REVENUE OUTTURN 2010/11
COUNCIL 13 SEPTEMBER 2011

ANALYSIS OF CARRY FORWARD AND PROPOSALS FOR USE OF CARRY FORWARD

Budget Book Ref	Service Area	Variation underspend - overspend + £000 (3)	Same Budget underspend - overspend + £000 (4)	Different Budget underspend - overspend + £000 (5)	Virement of Carry Forward			Total proposed Carry Forward Surplus - Deficit + £000 (10)	Planned Use of Carry Forward
					Within Directorate	Other Directorate	Efficiency Reserve		
(1)	(2)	(3)	(4)	(5)	£000 (6)	£000 (7)	£000 (8)	(9)	(11)
SC2_2	Older People & Physical Disabilities								
SC2_2A	Contribution to OP Pool	-348	205	-553	553			SC2	The net overspend on the Older People and Physical Disabilities Pooled Budget will be carried forward in the pool in 2011/12
SC2_2B	Care Management Teams	103		103	-103			SC2	
SC2_2C	External Home Support	-18		-18	18			SC2	
SC2_2E	Fairer Charging	608		608	-608			SC2	
SC2_2I	Contribution to Pooled Budget	-28		-28	28			SC2	
SC2_2J	Care Management Teams	76		76	-76			SC2	
SC2_2K	Acquired Brain Injury	17		17	-17			SC2	
SC2_2L	Service Agreements	12		12	-12			SC2	
SC2_3	Integrated Mental Health Services								
SC2_3C	Contingency	-210		-210	210			SC2	
SC2_4	Learning Disabilities								
SC2_4A	Commissioning & Contracts	-2		-2	2			SC2	
SC2_4B	Care Management & Social Work	-2		-2	2			SC2	
SC2_4C	Residential Internal	-51		-51	51			SC2	
SC2_4D	Supported Living Internal	20		20	-20			SC2	
SC2_4E	Day Services Internal	9		9	-9			SC2	
SC2_4F	OCC Contribution to the Learning Disabilities Pool	1,343	1,343	0	-261			SC2	The overspend of £1.192m on the Learning Disabilities Pooled Budget has been partially offset by various underspends elsewhere in the directorate. The net overspend of £1.082m will be carried forward in the pooled budget in 2010/11.
	Sub-total Social care for Adults	1,216	1,417	-201	-60	0	0		1,156
SC3	Major Projects								
SC3_2	Major Projects	27		27	-27			SC2	
SC3_3	Closed Homes	-17		-17	17			SC2	
	Sub-total Major Projects	10	0	10	-10	0	0		0

DIRECTORATE: SOCIAL & COMMUNITY SERVICES

PROVISIONAL REVENUE OUTTURN 2010/11
 COUNCIL 13 SEPTEMBER 2011
 ANALYSIS OF CARRY FORWARD AND PROPOSALS FOR USE OF CARRY FORWARD

Budget Book Ref	Service Area	Variation		Same Budget	Different Budget	Virement of Carry Forward			Total proposed Carry Forward	Planned Use of Carry Forward
		underspend - overspend + £000 (3)	underspend - overspend + £000 (4)			underspend - overspend + £000 (5)	Within Directorate	Other Directorate		
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)
SC4	Strategy and Transformation									
SC4_1A	Recharges	67		67		-67		SC2	0	
SC4_1B	Information Systems & Processes	-10		-10		10		SC2	0	
SC4_1C	Facilities Management	-59		-59		59		SC2	0	
SC4_2A	Strategy	-131		-131		131		SC2	0	
SC4_2B	Projects	40		40		-40		SC2	0	
SC4_2C	Contracts	-55		-55		55		SC2	0	
SC4_3	Directorate Leadership Team	229		229		-229		SC2	0	
SC4_4	Transforming Social Care	-1,065	-1,029	-36		36		SC2	-1,029	£1.029m of the underspend on the Social Care Reform Grant to be used to deliver the on-going support requirements of the Transforming Adult Social Care programme and to build on the business development elements of the programme to support future efficiencies.
SC4_5	Supporting People	93		93		-93		SC2	0	
	Sub-total Strategy and Transformation	-984	-1,029	45	45	-45	0		-1,029	
SC5	Community Safety									
SC5_1	Fire & Rescue Service	-72	-72	0		0		SC2	-72	£72k New Dimensions Grant to be used for training
SC5_1	Fire & Rescue Service	-390	-245	-145		145		SC2	-245	£90k Operational manager development programme, £100k Fire Control Project, £55k Mobile Data Terminals
SC5_2	Emergency Planning Service	-2	-32	-2		2		SC2	0	
SC5_3	Safer Communities Unit	-32	-32	0		0		SC2	-32	£12k Domestic abuse support & referral service + £20k LAA1 Performance Reward Grant
SC5_4	Gypsy & Traveller Services	-47	0	-47		47		SC2	0	
SC5_5	Trading Standards	-24	-15	-9		9		SC2	-15	£15k for legal costs relating to trading standards cases going to Court.
	Directorate Total	-446	-106	-340	93	-65	0		-418	

PROVISIONAL REVENUE OUTTURN 2010/11
 COUNCIL 13 SEPTEMBER 2011
 ANALYSIS OF CARRY FORWARD AND PROPOSALS FOR USE OF CARRY FORWARD

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					Within Directorate	Other Directorate	Efficiency Reserve		
(1)	(2)	(3)	(4)	(5)	£000 (6)	£000 (7)	£000 (8)	(9)	(11)
EE1	Highways & Transport								
EE1.1	Highways & Transport Management	-176		-176	176			EE1	0
EE1.2	Delivery	591	-9	600	-600			EE1	-9
EE1.3	Policy & Strategy	-134	-19	-115	115			EE1	-19
EE1.4	Customer & Business	-4,164	-3,804	-360	360			EE1	-3,804
	Sub-total Highways & Transport	-3,883	-3,832	-51	51	0	0		-3,832
EE2	Sustainable Development								
EE2.1	Service Management	31	31	-2	-31			EE1	0
EE2.2	Planning Implementation	-202	-200	-2	2			EE1	-200
EE2.3	Economy, Spatial Planning & Climate Change	-248	-175	-73	73			EE1	-175
EE2.5	Countryside	-47	-102	55	-55			EE1	-102
	Sub-total Sustainable Development	-466	-446	-20	-11	0	0		-477
									Planning Implementation pressure from application received at the end of 2010/11 unfunded through base budget (£44k) and earmarked funding to support the Oxford Station Project (£156k) Underspends on the Economic Assessment Grant (£47k), PRG World Class Economy (£77k) and PRG Low Carbon Communities (£51k) Grant underspends in the Whychwood Project (£33k), Biodiversity Grant (£16k), Windrush Project (£7k) and TVERC (£46k)

PROVISIONAL REVENUE OUTTURN 2010/11
 COUNCIL 13 SEPTEMBER 2011
 ANALYSIS OF CARRY FORWARD AND PROPOSALS FOR USE OF CARRY FORWARD

Budget Book Ref	Service Area	Variation underspend - overspend + £000 (3)	Same Budget underspend - overspend + £000 (4)	Different Budget underspend - overspend + £000 (5)	Virement of Carry Forward			Total proposed Carry Forward Surplus - Deficit + £000 (10)	Planned Use of Carry Forward
					Within Directorate	Other Directorate	Efficiency Reserve		
(1)	(2)	(3)	(4)	(5)	£000 (6)	£000 (7)	£000 (8)	(9)	(11)
EE3	Property Asset Management								
EE3.1.1	Corporate Properties (incl. FM)	-89		-89	89			EE1	0
EE3.1.2	Operational Asset Management	-191		-191	191			EE1	0
EE3.1.3	Strategic Asset Management	160	0	160	-160			EE1	0
EE3.1.4	Project Delivery	0		0				EE1	0
EE3.1.5	Sustainability & Procurement	11	-55	66	-66			EE1	-55
EE3.1.6	Information & Support	16		16	-16			EE1	0
	Sub-total Property Asset Management	-93	-55	-38	38	0	0		-55
EE4	Directors Office								
EE4.1	Directors Office	68	-10	78	-78			EE1	-10
	Sub-total Directors Office	68	-10	78	-78	0	0		-10
	Directorate Total	-4,374	-4,343	-31	0	0	0		-4,374

PROVISIONAL REVENUE OUTTURN 2010/11
 COUNCIL 13 SEPTEMBER 2011
 PROPOSED VIREMENT OF UNDERSPEND CARRY FORWARDS IN 2011/12

C/fwd Virement Ref. (1)	Budget Book Ref. (2)	Service Area (3)	Details (4)	From			To	
				£000 (5)	Within Directorate £000 (6)	Other Directorate £000 (7)	Efficiency Reserve £000 (8)	
CY1	CYPF1-1 CYPF1-2 CYPF1-21 CYPF1-31 CYPF1-32 CYPF1-33 CYPF1-34 CYPF1-4 CYPF1-41 CYPF1-42 CYPF2-21 CYPF2-1 CYPF2-2 CYPF2-22 CYPF2-23 CYPF2-24 CYPF2-25 CYPF2-51 CYPF2-52 CYPF2-53 CYPF2-54 CYPF2-6 CYPF1-23 CYPF4-9 CYPF3-1 CYPF3-2 CYPF3-31 CYPF3-32 CYPF3-33 CYPF3-34 CYPF3-35 CYPF3-4 CYPF4-1 CYPF4-2 CYPF4-3 CYPF4-4 CYPF4-5 CYPF4-6 CYPF4-7 CYPF4-8 CYPF5-3	Young People & Access to Education Management & Central Costs Learning Difficulties & Disabilities Special Educational Needs (SEN) Psychological Service Attendance & Welfare Alternative Education Centrally Managed Services Youth Youth Support Service Youth Offending Service Educational Achievement (Children Looked After) Children & Families Management & Central Costs Social Care Residential Family Placement Children Looked After (Including Transport) Agency Residential Placements Central Support Costs Family Support Assessment Child & Adolescent Mental Health Locality Working Services for Disabled Children Safeguarding & Quality Assurance Raising Achievement Service Management & Central Costs Governor Services Professional Development Educational Achievement Service Monitoring Curriculum Learning & Inclusion Partnership Development & Extended Learning Secondary School Improvement 14-19 Team (Learning & Skills Council Transfer) CPQA Management & Central Costs (Including Recharges) Performance Commissioning Business Improvement Human Resources & Children's Workforce School Organisation & Planning (Including Home to School Transport) Dedicated Schools Grant (DSG) Income Participation & Play Licenses & Insurances						
				36	-294			
				43				
				125				
				8				
				5				
					-26			
				5	-19			
					-47			
				5	-460			
					-233			
				1,382				
				91				
				87				
				234				
				42				
				182				
				370				
				2				
				108				
				36				
				20				
					-149			
					-74			
				4				
				67				
					-2,907			
					-132			
				11				
					-170			
				128				
				1,570				
				47				
				45				

Use of underspends to offset overspends within CYPF

COUNCIL 13 SEPTEMBER 2011
PROPOSED VIREMENT OF UNDERSPEND CARRY FORWARDS IN 2011/12

C/fwd Virement Ref.	Budget Book Ref.	Service Area	Details		From			To	
			(3)	(4)	£000 (5)	Within Directorate £000 (6)	Other Directorate £000 (7)	Efficiency Reserve £000 (8)	
CY1DSG	(2)	Young People & Access to Education Management & Central Costs Special Educational Needs (SEN) SEN Support Services (SENS) Attendance & Welfare Alternative Education Early Years & Childcare Countywide Early Years & Childcare Area Teams Children's Centres & Childcare Development Countywide Children's Centres & Childcare Development Area Teams Nursery Education Funding (Early Years) Single Formula Funding Extended Services Raising Achievement Service Management & Central Costs Educational Achievement Service Monitoring Participation & Play Devolved Schools Costs Licences & Insurances Capitalised Repairs & Maintenance		Transfer of DSG overspends and underspends to Devolved School Costs	497 408 9 173 18 12 769	-107	-29 -431 -53 -548 -32 -584 -15 -117		
EE1		Highways & Transport Management Delivery Policy & Strategy Customer & Business Service Management Planning Implementation Economy, Spatial Planning & Climate Change Countrywide Corporate Properties (incl. FM) Operational Asset Management Strategic Asset Management Sustainability & Procurement Information & Support Directors Office		Use of underspends to offset overspends within the E&E	176 115 360 2 73 89 191	-600 -31			

COUNCIL 13 SEPTEMBER 2011
 PROPOSED VIREMENT OF UNDERSPEND CARRY FORWARDS IN 2011/12

C/fwd Virement Ref. (1)	Budget Book Ref. (2)	Service Area (3)	Details (4)	From		To	
				£000 (5)	£000 (6)	Within Directorate £000 (7)	Other Directorate £000 (8)
SC2	SC1_1 SC1_3 SC2_1A SC2_1B SC2_1C SC2_1D SC2_1E SC2_1F SC2_1G SC2_1H SC2_1I SC2_1J SC2_1K SC2_2M SC2_2A SC2_2B SC2_2C SC2_2E SC2_2I SC2_2J SC2_2K SC2_2L SC2_3C SC2_4A SC2_4B SC2_4C SC2_4D SC2_4E SC2_4F SC3_2 SC3_3 SC4_1A SC4_1B SC4_1C SC4_2A SC4_2B SC4_2C SC4_3 SC4_4 SC4_5 SC5_1 SC5_2 SC5_4 SC5_5	(3)	Library Services Cultural & Community Development Sensory Impairment Occupational Therapy & Equipment Service Agreements Employment Service Adult Placement Service Asylum Seekers Direct Payments Service Adult Protection & Mental capacity One Off funding Projects Emergency Duty Team Unidentified Savings Alert Service Contribution to OP Pool Care Management Teams External Home Support Fairer Charing Contribution to Pooled Budget Care Management Teams Acquired Brain Injury Service Agreements Contingency Commissioning & Contracts Care Management & Social Work Residential Internal Supported Living Internal Day Services Internal OCC Contribution to the Learning Disabilities Pool Major Projects Closed Homes Recharges Information Systems & Processes Facilities Management Strategy Projects Contracts Directorate Leadership Team Transforming Social Care Supporting People Fire & Rescue Service Emergency Planning Service Gypsy & Traveller Services Trading Standards				
			Use of underspends to offset overspends within the S&CS				
				9,522	-9,522	0	0
			Total Virements	9,522	-9,522	0	0

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Annex 2

Specified Investments

1. All such investments will be sterling denominated, with maturities up to a maximum of 1 year, meeting the 'high' credit rating criteria where applicable.

Investment Instrument	Minimum Credit Criteria	Use
Debt Management Agency Deposit Facility	N/A	In-house and Fund Managers
Term Deposits – UK Government	N/A	In-house
Term Deposits – Banks and Building Societies	Fitch short-term F1, Long-term A, Individual rating C with support rating 2 or individual rating B with support rating 3, Minimum Sovereign Rating AA	In-house and Fund Managers
Term Deposits with Nationalised Banks with Government Guarantee for wholesale deposits	N/A	In-house
Term Deposits with Part Nationalised banks by the UK Government	N/A	In-house
Certificates of Deposit issued by Banks and Building Societies	A1 or P1	In-house on a buy and hold basis. Fund Managers
Money Market Funds with a Constant Net Asset Value	AAA	In-house and Fund Managers
Other Money Market Funds and Collective Investment Schemes ¹	Minimum credit rating of A+ (or equivalent). These funds do not have short-term or support ratings.	In-house and Fund Managers
UK Government Gilts	AAA	In-house on a buy and hold basis. Fund Managers
Treasury Bills	N/A	In House and Fund Managers

¹ I.e., credit rated funds which meet the definition of a collective investment scheme as defined in SI 2004 No 534 and SI 2007 No 573.

Non-Specified Investments

2. A maximum of 50% of the portfolio will be held in non-specified investments.

Investment Instrument	Minimum Credit Criteria	Use	Max % of total Investments	Max Maturity Period
Debt Management Agency Deposit Facility (maturities in excess of 1 year) ²	N/A	In-house and Fund Managers	50%	3 years
Term Deposits – UK Government (maturities in excess of 1 year)	N/A	In-house	50%	3 years
Term Deposits – other Local Authorities (maturities in excess of 1 year)	N/A	In-house	50%	3 years
Term Deposits – Banks and Building Societies (maturities in excess of 1 year)	Fitch short-term F1+, Long-term AA-, Individual rating B, with support rating 2	In-house and Fund Managers	50% in-house; 100% External Funds	3 years
Structured Products (eg. Callable deposits, range accruals, snowballs, escalators etc)	Fitch short-term F1+, Long-term AA-, Individual rating B, with support rating 2 or Individual rating B/C with support rating 1	In-house and Fund Managers	50% in-house; 100% External Funds	3 years

² Debt Management Agency Deposit Facility currently limit deposits to 6 months. The ability to deposit in excess of 1 year is retained if such deposits become available.

Investment Instrument	Minimum Credit Criteria	Use	Max % of total Investments	Max Maturity Period
UK Government Gilts with maturities in excess of 1 year	AAA	In-house on a buy and hold basis. Fund Managers	50% in-house; 100% External Funds	5 years in-house, 10 years fund managers
Bonds issued by Multilateral development banks	AAA	In-house on a buy and hold basis. Fund Managers	50% in-house; 100% External Fund	5 years in-house, 10 years fund managers
Bonds issued by a financial institution which is guaranteed by the UK Government	AAA	In-house on a buy and hold basis. Fund Managers	50% in-house; 100% External Fund	5 years in-house, 10 years fund managers
Supranationals	AAA	In-house. Fund Managers	50% in-house; 100% of External Fund	5 years in-house, 30 years fund managers
Money Market Funds and Collective Investment Schemes ³ but which are not credit rated	N/A	In-house and Fund Managers	50% In-house; 100% External Funds	Pooled Funds do not have a defined maturity date
Sovereign Bond Issues	AAA	In-house on a buy and hold basis. Fund Managers	50% in-house; 100% External Funds	5 year in-house, 30 years fund managers

³ Pooled funds which meet the definition of a collective investment scheme as defined in SI 2004 No 534 and SI 2007 No 573.

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Division(s): All

COPY

CABINET – 19 JULY 2011

TREASURY MANAGEMENT OUTTURN 2010/11

Report by Assistant Chief Executive and Chief Finance Officer

Introduction

1. The Chartered Institute of Public Finance and Accountancy's (CIPFA's) 'Code of Practice on Treasury Management (Revised) 2009' requires that Council (via Cabinet) and Audit Committee receives an updated report on Treasury Management activities at least twice per year. This report is the second report for the financial year 2010/11 and sets out the position as at 31 March 2011.
2. The following annexes are attached
 - Annex 1 Debt Financing 2010/11
 - Annex 2 PWLB interest rate graph
 - Annex 3 PWLB debt Raised and Maturing
 - Annex 4 Lending List Changes
 - Annex 5 Investment portfolio 31/03/2011
 - Annex 6 Prudential Indicators Outturn
 - Annex 7 Benchmarking

Strategy 2010/11

3. The Treasury Management Strategy for 2010/11 was based on an average base rate forecast of 0.63%.
4. The Strategy for Long Term Borrowing was to use a combination of external borrowing and internal balances in order to reduce the Council's exposure to credit risk and reduce the cost of carry (difference between borrowing costs and investment returns) whilst debt rates remained higher than investment interest rates.
5. The Strategy included the continued use of the services of external fund managers, Scottish Widows Investment Partnership (SWIP) and Investec.

Market Background

6. At the time of determining the strategy for 2010/11, interest rates were expected to remain low in response to the fragile state of the UK economy. Economists were predicting spending cuts and tax increases after the General Election if the government held a clear majority. The markets, at the time, viewed a hung parliament as potentially disruptive if combined with a failure to produce a plan to bring down government borrowing. The outlook for growth

was uncertain due to consumers and corporates reducing their spending, and financial institutions exercising restraint in new lending.

7. The economy's two headline indicators moved in opposite directions – growth was low whilst inflation spiked sharply. The economy grew by 1.3% in calendar year 2010; the forecast for 2011 was revised down to 1.7% by the Office of Budget Responsibility in March. High commodity, energy and food prices and the increase in VAT to 20% pushed the February 2011 annual CPI inflation figure to 4.4%. The Bank Rate was held at 0.5% as the economy dealt with uneven growth and the austerity measures set out in the coalition government's Spending Review.
8. The US Federal Reserve (the Fed) kept rates on hold at 0.25% following a slowdown in American growth. The European Central Bank maintained rates at 1%, with the markets expecting a rate rise in early Spring.
9. The credit crisis migrated from banks to European sovereigns. The ratings of Ireland and Portugal were downgraded to the BBB category whilst the rating of Greece was downgraded to sub-investment grade. The sovereign rating of Spain was also downgraded but remained in the AA category. The results from the EU Bank Stress Tests, co-ordinated by the Committee of European Banking Supervisors, highlighted that only 7 out of the 91 institutions failed the 'adverse scenario' tests. The tests were a helpful step forward, but there were doubts if they were far-reaching or demanding enough. The main UK banks' (Barclays, HSBC, LloydsTSB and RBS) Tier 1 ratios¹ all remained above 9% under both the 'benchmark scenario' and the 'adverse scenario' stress tests. To remain above 9% is considered to be a positive sign. The tests will be repeated in the Spring of 2011.
10. Gilts benefited from the Spending Review plans as well as from their relative 'safe haven' status in the face of European sovereign weakness. 5-year and 10-year gilt yields fell to lows of 1.44% and 2.83% respectively. However, yields rose in the final quarter across all gilt maturities on concern that higher inflation would become embedded and reduce the real rate of return for fixed income investors.
11. During the year, money market rates increased marginally at the shorter end of the yield curve (overnight to 3 months). 6 - 12 month rates increased between 0.25% to 0.30% over the 12 month period reflecting the expectation that the Bank Rate would be raised later in 2011.

Treasury Management Activity

Debt Financing

12. The Council's debt financing for 2010/11 is analysed in Annex 1

¹ The Tier 1 ratio is the ratio of a bank's core equity capital to its total risk-weighted assets.

13. The original 2010/11 borrowing strategy was to use a combination of external borrowing and internal balances. This was intended to reduce the cost of carry (the difference between borrowing rates and investment returns), and also partly retain the ability to borrow internally in the future if borrowing rates were prohibitively expensive.
14. In July 2010 in light of uncertainty over the cost of financing, and the future ability of Local Authorities to finance, capital expenditure through borrowing, the Treasury Management Strategy Team (TMST) took the view that retaining the ability to borrow internally in future years was necessary. Therefore borrowing was arranged to fund the Capital Financing Requirement for the year.
15. Following the Spending Review in October 2010, the PWLB increased its lending rates across all maturity periods to include a premium of approximately 0.87%. Therefore, officers' concerns over the cost of borrowing were warranted and the decision to borrow £30m before the SR has avoided additional interest payments of £0.261m per annum.
16. The table in Annex 1 shows that the Council's cumulative total external debt increased during the year from £412.09m on 1 April 2010 to £434.41m on 31 March 2011, a net increase of £22.32m. The purpose of the increase in borrowing was to finance capital expenditure and Prudential Schemes. Gross 'new' borrowing amounted to £30m all of which was borrowed from PWLB². No new money market debt was arranged in 2010/11.
17. At 31 March 2011, the authority had 72 PWLB loans totalling £384.41m and 10 LOBO³ loans totalling £50m. The average rate of interest paid on PWLB debt was 4.76% and the average cost of LOBO debt in 2010/11 was 3.94%. The combined weighted average for interest paid on long-term debt was 4.67%. Details of new loans arranged during 2010/11 are shown in Annex 2.

Maturing Debt

18. The Council repaid £7.68 million of maturing PWLB loans during the year. The weighted average interest rate payable on the matured loans was 4.54%. The details are set out in Annex 3.

Debt Restructuring

19. No long term debt was restructured during 2010/11 as interest rates and repayment terms were unfavourable.

² The Public Works Loan Board is a Government agency operating within the United Kingdom Debt Management Office and is responsible for lending money to Local Authorities.

³ LOBO (Lender's Option/Borrower's Option) Loans are long-term loans which include a re-pricing option for the bank at predetermined intervals.

Investment Strategy

20. Security and liquidity of cash was prioritised above the requirement to maximise returns. The Council adopted a cautious approach to lending to financial institutions, and continuously monitored credit quality information regarding the institutions on the Lending List.
21. The majority of deposits were limited to 3 months in duration throughout the first half of the financial year. In September 2010 a programme of 6 month deposits was tailored with 4 counterparties deemed to be of higher credit quality. This had the effect of increasing the yield whilst maintaining a relatively low average maturity profile.
22. In December 2010 the TMST decided to lengthen the weighted average maturity (WAM) of the deposit portfolio to protect the Council against the risk of interest rates remaining low longer than the market anticipated. This was achieved mainly by placing longer term deposits with other local authorities. The weighted average maturity of all deposits during 2010/11 was 110 days (compared with 94 days during 2009/10).
23. The Council used fixed and structured deposits, as well as call accounts and money market funds to deposit its in-house temporary cash surpluses during 2010/11.
24. In compliance with latest CIPFA guidance on deposits held with Icelandic banks, the 2010/11 final accounts include an amount which represents the potential lost deposit and associated interest on amounts placed with Landsbanki. In April 2011 the Reykjavik District Court held that Local Authority creditors would be treated as Preferential Creditors. The other creditors of Landsbanki are currently appealing against this decision in the Icelandic Supreme Court. If it is held in the Supreme Court that Local Authorities should retain Preferential status, then the CIPFA guidance sets out that 5.15% of the deposit should be impaired to reflect the sum at risk of not being returned (i.e. £0.0515 in each £1.00). If however the Supreme Court finds in favour of the plaintiff, then the amount at risk is estimated to be 61.79% (i.e. £0.6179 in each £1.00). CIPFA guidance states that as Local Authorities currently enjoy Preferential Creditor status, then the impairment should be based upon 5.15% at risk.

The Council's Lending List

25. The Council's in-house cash balances are deposited with institutions that meet the Council's approved credit rating criteria. The approved Lending List is regularly updated during the year to reflect changes in bank and building society credit ratings. Changes are reported to Cabinet each month. The approved lending list may also be further restricted by officers, in response to changing conditions and perceived risk. Annex 4 shows the amendments incorporated into the Lending List during 2010/11, in accordance with the approved credit rating criteria and additional temporary restrictions.

26. In April 2010 a 4 day maturity loan was arranged with Rabobank taking the total deposits with Rabobank to £22.25m. The absolute lending limit with Rabobank was £30m, subject to a maximum of 10% of the total investment portfolio. At the time of the deposit 10% of the investment portfolio was £20.08m. The 10% single counterparty limit was therefore breached by £2.17m for 4 days. There was no financial loss to the Council as a result of this breach, and further measures have been put in place to minimise the risk of further breaches of the 10% limit. This breach was reported in the Treasury Management Mid Term Review 2010/11.

Investment Outturn

27. The average daily balance of temporary surplus cash invested in-house was £221m in 2010/11. The Council achieved an average in-house return for the year of 0.88%, producing gross interest receivable of £1.946m (excluding interest accrued on Landsbanki deposits). Temporary surplus cash balances include: developer contributions; council reserves and balances; trust fund balances; and various other funds to which the Council pays interest at each financial year end, based on the average rate earned on all deposits.
28. The Council used the seven-day inter-bank sterling rate as its benchmark to measure its own in-house investment performance. During 2010/11 the average seven-day interbank sterling rate was 0.43%. The Council's average in-house return (0.88%) thus exceeded the benchmark by 0.45%.
29. The Council operates a number of call accounts to deposit short-term cash surpluses. During 2010/11 the average balance held on call was £64.08 m..
30. At 31 March 2011, the Council's investment portfolio comprised £167.06m of fixed term deposits, £34.33m at short term notice in money market funds and call accounts and £24.27m managed by external fund managers. Annex 5 shows the analysis of the investment portfolio at 31 March 2011.
31. The council's Treasury Management Strategy Team regularly monitors the risk profile of the Council's investment portfolio. An analysis of the credit and maturity position of the portfolio at 31/3/2011 is shown in Annex 5.

External Fund Managers

32. During the year, the Council continued to use the services of two external fund managers: Investec Asset Management Limited and Scottish Widows Investment Partnership Limited (SWIP). Each fund manager invests £10m of the Council's cash, plus their accumulated returns. Investec began managing the fund on 13 April 2006 and SWIP on 13 July 2006. The fund managers were given slightly different investment criteria and, accordingly, their performance is measured against different benchmarks.
33. In December 2010 the original Investec mandate was changed from a discretionary mandate, (where individual financial instruments were traded

separately on behalf of the Council), to a non-discretionary mandate (where the funds are invested in pooled investment vehicles in set proportions). The intention of the change in mandate was to increase the potential yield on funds invested, by taking increased volatility risk on a small proportion of the portfolio. This change was approved by Council on 14 September 2010.

34. SWIP's annualised return for the year was 1.05% (net of management charges) compared to their annualised benchmark return of 0.51%. Investec's return for the year (net of management charges) was 1.15%, compared with a benchmark of 1.21%.

Prudential Indicators for Treasury Management

35. During the financial year the Council operated within the treasury limits and Prudential Indicators set out in the Council's Treasury Management Strategy Report. The outturn for the Prudential Indicators is shown in Annex 6.

External Performance Indicators and Statistics

36. The County Council is a member of the CIPFA Treasury and Debt Management Benchmarking Club and completed returns for the financial year 2010/11. The results of this exercise are not yet available.
37. Arlingclose has also benchmarked Oxfordshire County Council's investment performance against its other clients. Since 31st March 2010 the Council has increased the yield on its' deposits whilst simultaneously reducing credit risk. When compared against other County Councils, Oxfordshire County Council's deposit portfolio sits in the upper quartile for interest rate and the lowest quartile for credit risk. The investment performance benchmarking is shown on Annex 7.

Financial and Legal Implications

38. The combined activities of debt and investment management contribute to the strategic measures element of the Council's budget. In the Medium Term Financial Plan, the budget for Interest Payable in 2010/11 was £19.973m compared with the outturn of £20.117m giving a net overspend of £0.144m. This was attributable to the change in strategy regarding external borrowing undertaken.
39. The 2010/11 budget for interest receivable was £1.930m, compared with the outturn of £2.161m giving a net underspend of £0.231m. The increase is mainly due to higher cash balances due in part to slippage on the capital programme and a change in strategy regarding external borrowing.
40. The budget for Interest Payable in 2011/12 is £18.808m. The expected return for Interest Receivable in 2011/12 is £2.234m (in house) and £0.273m (external). These positions will be reviewed during the year.

RECOMMENDATION

41. **The Cabinet is RECOMMENDED to note the report, and to RECOMMEND Council to note the Council's Treasury Management Activity in 2010/11.**

SUE SCANE
Assistant Chief Executive & Chief Finance Officer

Background Papers:

Contact officer: Tim Chapple Tel: (01865) 323980

June 2011

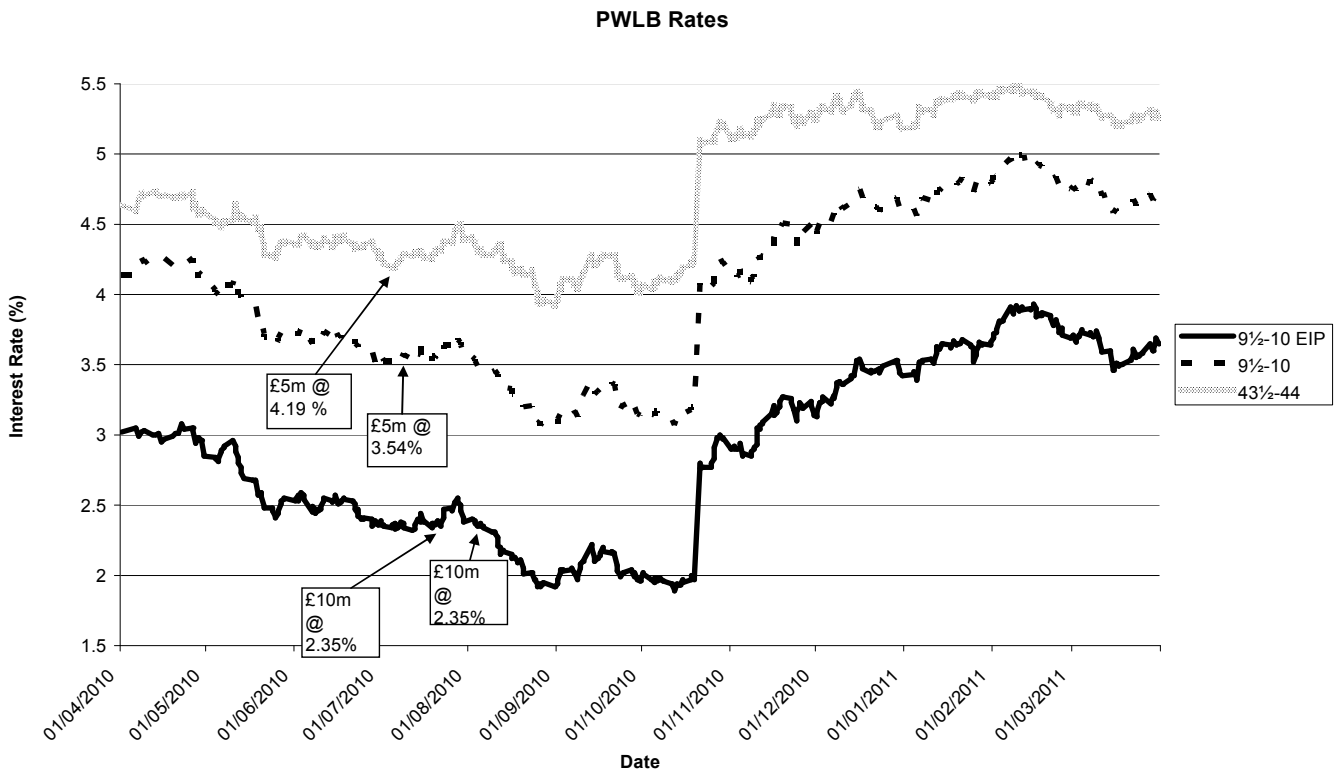
OXFORDSHIRE COUNTY COUNCIL DEBT FINANCING 2010/11

<u>Debt Profile</u>	£m
1. PWLB	85% 362.09
2. Money Market LOBO loans	12% <u>50.00</u>
3. Sub-total External Debt	412.09
4. Internal Balances	<u>3 % 12.98</u>
5. Actual Debt at 31 March 2010	100% 425.07
6. Government Supported Borrowing	26.05
7. Unsupported Borrowing	4.39
8. Borrowing in Advance	0.00
9. Minimum Revenue Provision	<u>-17.89</u>
10. Actual Debt at 31 March 2011	437.62
 <u>Maturing Debt</u>	
11. PWLB loans maturing during the year	7.68
12. PWLB loans repaid prematurely in the course of debt restructuring	<u>0.00</u>
13. Total Maturing Debt	7.68
 <u>New External Borrowing</u>	
14. PWLB Normal	30.00
15. PWLB loans raised in the course of debt restructuring	0.00
16. Money Market LOBO loans	<u>0.00</u>
17. Total New External Borrowing	30.00
 <u>Debt Profile Year End</u>	
18. PWLB	88% 384.41
19. Money Market LOBO loans	11% <u>50.00</u>
20. Sub-total External Debt	434.41
21. Internal Balances	<u>1 % 3.21</u>
22. Actual Debt at 31 March 2011	100% 437.62

Line

- 1 – 5 This is a breakdown of the Council's debt at the beginning of the financial year (1 April 2010). The PWLB is a government agency operating within the Debt Management Office. LOBO (Lender's Option/ Borrower's Option) loans are long-term loans, with a maturity of up to 60 years, which includes a re-pricing option for the bank at predetermined time intervals. Internal balances include provisions, reserves, revenue balances, capital receipts unapplied, and excess of creditors over debtors.
- 6 'Government Supported Borrowing' is the amount that the Council can borrow in any one year to finance the capital programme. This is determined by Central Government, and in theory supported through the Revenue Support Grant (RSG) system.
- 7 'Unsupported Borrowing' reflects Prudential Borrowing taken by the authority whereby the associated borrowing costs are met by savings in the revenue budget.
- 8 'Borrowing in Advance' is the amount the Council borrowed in advance during 2010/11 to fund future capital finance costs.
- 9 The amount of debt to be repaid from revenue. The sum to be repaid annually is laid down in the Local Government and Housing Act 1989, which stipulates that the repayments must equate to at least 4% of the debt outstanding at 1 April each year.
- 10 The Council's total debt by the end of the financial year at 31 March 2011, after taking into account new borrowing, debt repayment and movement in funding by internal balances.
- 11 The Council's normal maturing PWLB debt.
- 12 PWLB debt repaid early during the year.
- 13 Total debt repaid during the year.
- 14 The normal PWLB borrowing undertaken by the Council during 2010/11
- 15 New PWLB loans to replace debt repaid early.
- 16 The Money Market borrowing undertaken by the Council during 2010/11.
- 17 The total external borrowing undertaken.
- 18-22 The Council's debt profile at the end of the year.

PWLB Interest Rates 2010/11



New borrowing undertaken during 2010/11 (excluding Prudential borrowing).

9 1/2 - 10 EIP = Regular repayments of Equal Instalments of Principal for loans with maturities of between 9 1/2 and 10 years

9 1/2 - 10 = Repayment of Principal on Maturity, for loans with maturities of between 9 1/2 and 10 years

43 1/2 - 44 = Repayment of Principal on Maturity, for loans with maturities of between 43 1/2 and 44 years

Long-term debt Raised and Maturing 2010/11**Normal Debt Financing PWLB: Loans Raised**

Date	Amount £m	Interest Rate%	Termination Date	Repayment Type
08/07/2010	5	4.19	14/06/2054	Maturity
09/07/2010	5	3.54	01/06/2020	Maturity
26/07/2010	10	2.35	13/07/2020	EIP
06/08/2010	10	2.35	06/08/2020	EIP
Total	30			

Public Works Loan Board: Loans Maturing in 2010/11

Date	Amount £m	Rate %	Repayment Type
31/08/2010	0.338	1.120	Annuity
31/12/2010	1.000	6.375	Maturity
13/01/2011	4.000	4.750	Maturity
13/01/2011	0.500	2.350	EIP
31/01/2011	0.500	2.350	EIP
31/01/2011	1.000	6.375	Maturity
28/02/2011	0.340	1.120	Annuity
Total	7.678		

Repayment Types

Maturity – Full amount of principal is repaid at the final maturity date

EIP – Equal Instalments of Principal are repaid every 6 months until the final maturity date

Annuity – A reducing balance of principal is repaid every 6 months until the final maturity date

Lending List Changes during 2010/11

Counterparties added/reinstated

Bank of Montreal
 BNP Paribas S.A.
 Canadian Imperial Bank of Commerce
 Goldman Sachs Sterling Liquid Reserves Fund
 Hendersons Liquid Assets Fund
 Ignis Sterling Liquidity Fund
 Nationwide Building Society
 Nordea Bank Finland
 Prime Rate Sterling Fund
 Santander UK Plc (August 2010)
 Standard Chartered Bank

Counterparties removed/suspended

Alliance & Leicester plc
 Bank Nederlandse Gemeenten N.V.
 Bilbao Bizkaia Kutxa
 DZ Bank
 Santander UK Plc (April 2010)

Lending limits & Maturity limits decreased

	New Lending limit	Maximum Maturity
Clydesdale Bank	£10m	1 month
National Australia Bank	£22m	1 month
Commonwealth Bank of Australia	£30m	1 month
Lloyds TSB Bank Plc	£10m	6 months
Bank of Scotland Plc	£10m	6 months

Name Changes

Old Name	New Name
Hendersons	Deutsche Bank

Hendersons Global Investors outsourced the management of its money market fund to Deutsche Bank. The fund was transferred to Deutsche Bank on 1 March 2011.

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OXFORDSHIRE COUNTY COUNCIL INVESTMENT PORTFOLIO 31/03/2011

Fixed term deposits held at 31/03/2011

Counterparty	Principal Deposited (£)	Maturity Date
Landsbanki Islands HF	2,000,000.	N/A
Landsbanki Islands HF	3,000,000.	N/A
Lancashire County Council	10,000,000.	15/04/2011
Bury Council	5,000,000.	18/04/2011
Santander UK plc Time Deposit Facility	5,000,000.	21/04/2011
Barnsley Metropolitan Borough Council	1,200,000.	28/04/2011
Credit Industriel et Commercial (CIC)	6,000,000	28/04/2011
Lloyds TSB Bank plc	3,025,000	04/05/2011
Exeter City Council	5,000,000	16/05/2011
Santander UK plc Time Deposit Facility	5,000,000	26/05/2011
Santander UK plc Time Deposit Facility	2,000,000	26/05/2011
Barclays Bank Plc (Direct)	1,700,000	03/06/2011
Barclays Bank Plc (Direct)	2,500,000	03/06/2011
Commonwealth Bank of Australia	10,000,000	15/06/2011
Lloyds TSB Bank plc	3,025,000	22/06/2011
Barclays Bank Plc (Direct)	3,000,000	30/06/2011
Barclays Bank Plc (Direct)	1,000,000	05/07/2011
Credit Industriel et Commercial (CIC)	3,914,000	07/07/2011
Santander UK plc Time Deposit Facility	5,000,000.	15/07/2011
Lancashire County Council	10,000,000	22/07/2011
Islington Council	5,000,000	29/07/2011
Santander UK plc Time Deposit Facility	5,000,000	12/08/2011
Barclays Bank Plc (Direct)	3,800,000	22/08/2011
Lloyds TSB Bank plc	3,900,000	02/09/2011
Credit Industriel et Commercial (CIC)	5,000,000	16/09/2011
Northamptonshire County Council	5,000,000	24/10/2011
Newcastle City Council	5,000,000	31/10/2011
Corby Borough Council	5,000,000	10/11/2011
North Lanarkshire Council	5,000,000	30/11/2011
Barclays Bank Plc (Direct)	5,000,000	30/12/2011
Southampton City Council	5,000,000	22/02/2012
Doncaster Metropolitan Borough Council	3,000,000	02/04/2012
Shepway District Council	2,000,000	30/06/2012
Newcastle City Council	5,000,000	02/07/2012
Newcastle City Council	5,000,000	05/07/2012
Shepway District Council	2,000,000	28/06/2013
Total	157,064,000	

Structured deposits held at 31/3/2011

Counterparty	Principal Deposited (£)	Maturity Date
Barclays Bank PLC (Through Broker)	5,000,000	20/07/2012
HSBC Bank plc	5,000,000	28/03/2013
Total	10,000,000	

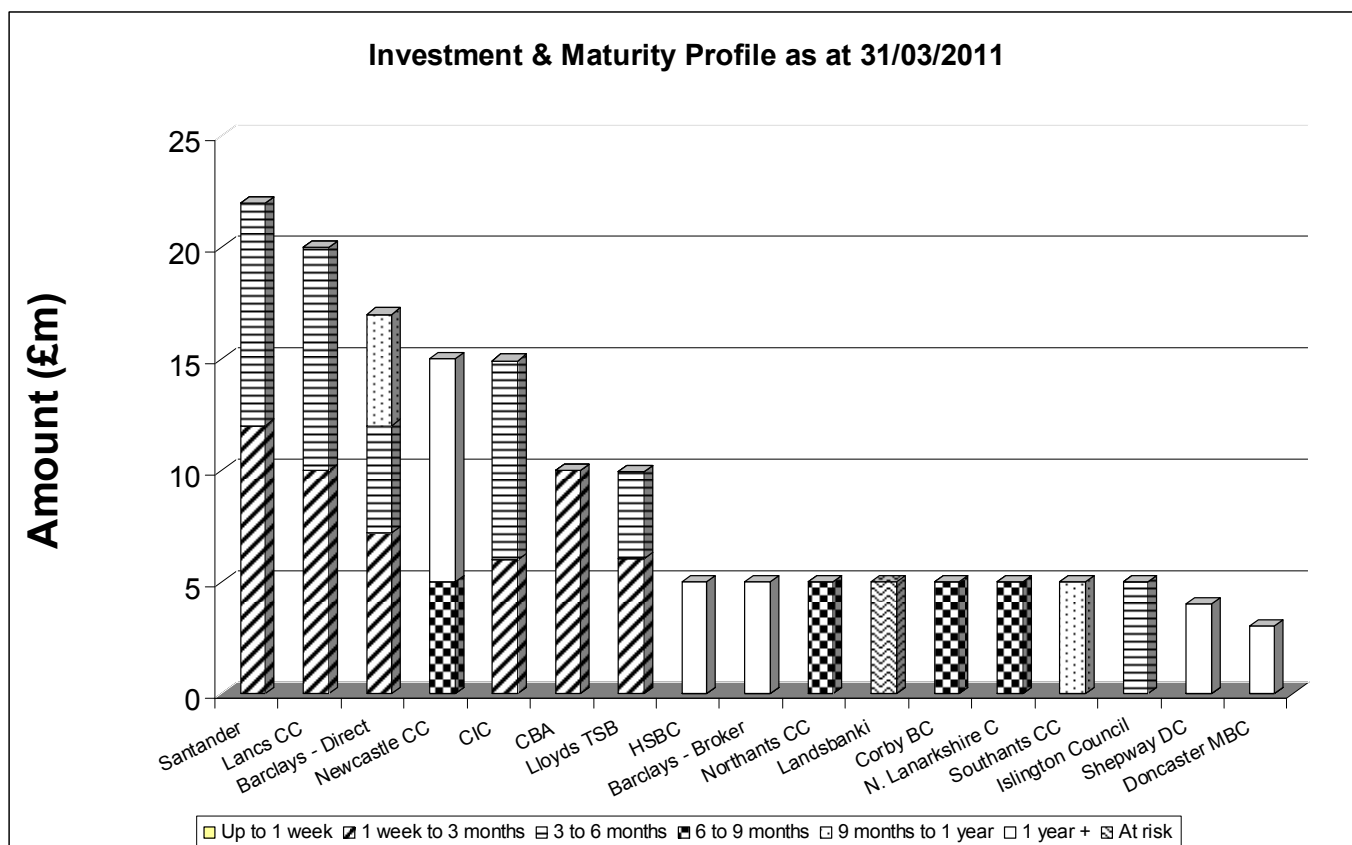
Short-term notice call accounts and Money Market Funds

Counterparty	Balance at 31/03/11 (£)	Notice period
Lloyds TSB Call Deposit Account	50,000.00	Same day
Royal Bank of Scotland Call Account	20,000,000.00	Same day
Clydesdale Bank 15 Day Notice Account	0.68	15 days
Clydesdale Bank 30 Day Notice Account	9,969,860.62	30 days
Prime Rate Sterling Liquidity Fund	4,306,000.00	Same day
Total	34,325,861.30	

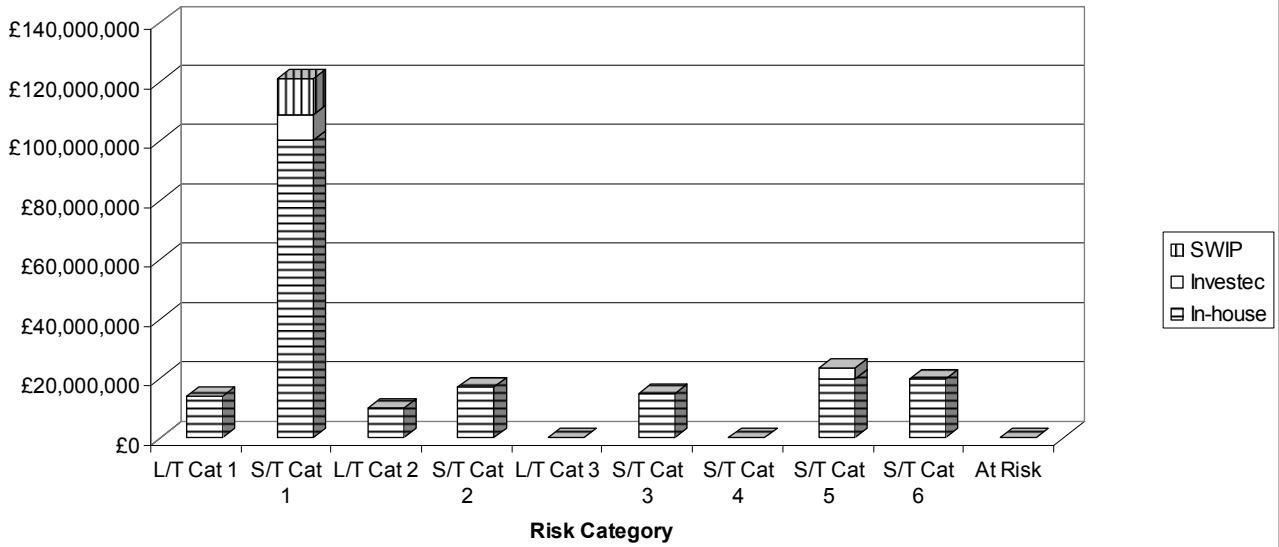
Externally Managed Funds

Fund Manager	Value of Fund at 31/03/11 (£)
Investec	12,177,433.90
SWIP	12,093,663.00
Total	24,271,096.90

Risk profile of investment portfolio at 31/3/11

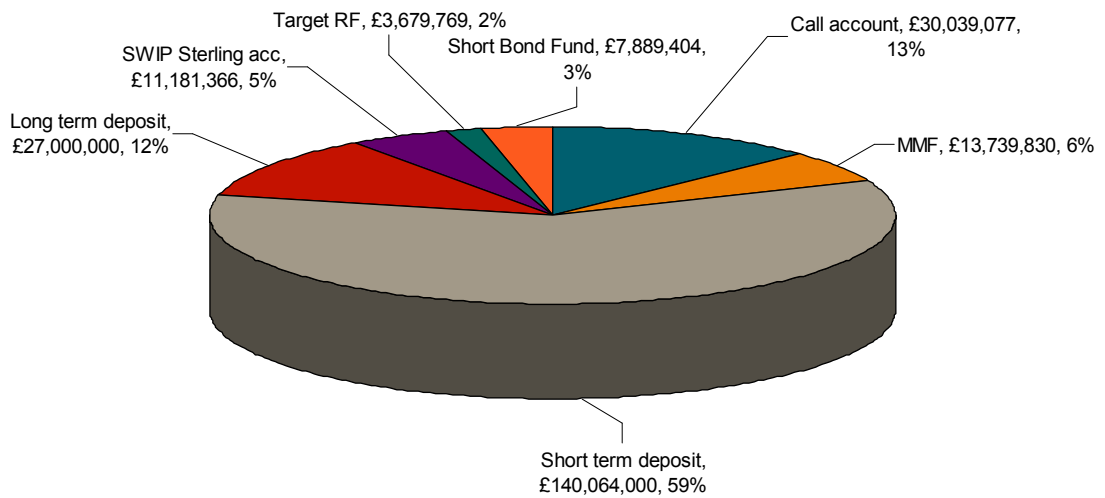


Risk Profile - Total Combined Portfolio as at 31/03/2011



Risk Category	L/T rating	S/T rating	Indiv. rating	Support rating
1	AA+, AA	F1+	1, 2	A, A/B
2	AA-	F1+	1, 2	A/B, B
3	AA-	F1+	1	B/C
4	AA-	F1+	1	B/C
5	A+, A	F1	1, 2, 3	B, B/C, C
6	A	F1	2, 3, lower	C/D or lower

Total Combined Portfolio as at 31/03/2011



Prudential Indicators Outturn 31 March 2011**Authorised and Operational Limit for External Debt**

Authorised Limit for External Debt	£600,000,000
Operational Limit for External Debt	£590,000,000
Actual External Debt at 31 March 2011	£440,441,342

External debt includes Pension Fund cash invested in-house and long-term liabilities.

Fixed Interest Rate Exposure

Fixed Interest Net Borrowing limit	150.00%
Actual at 31 March 2011	105.85%

Variable Interest Rate Exposure

Variable Interest Net Borrowing limit	25.00%
Actual at 31 March 2011	- 5.85%

Sums Invested over 365 days

Total sums invested for more than 364 days maximum limit	£100,000,000
Actual sums invested for more than 364 days at 31 March 2011	£ 32,000,000

Maturity Structure of Borrowing at 31/03/11

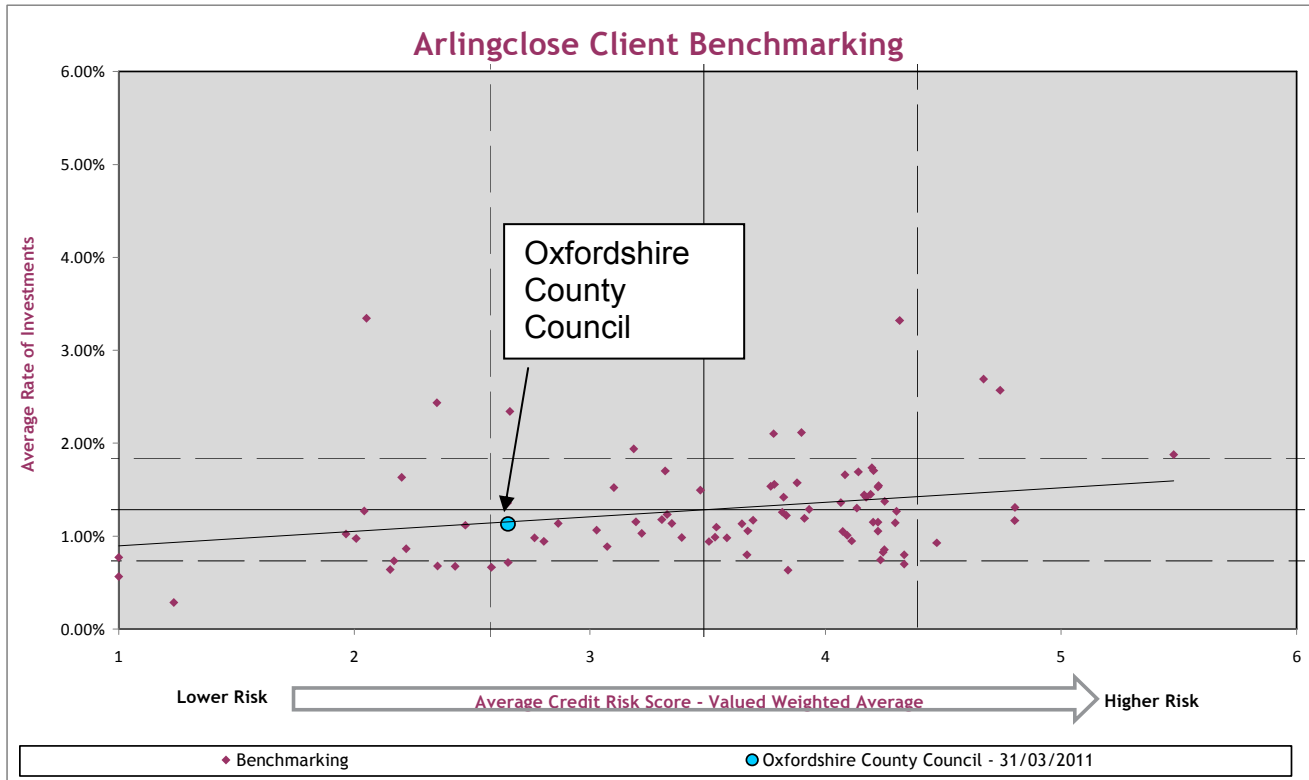
	Limit %	Actual %
From 01/04/10		
Under 12 months	0 - 20	0
12 – 24 months	0 - 25	8.90
24 months – 5 years	0 - 35	9.52
5 years – 10 years	5 - 40	15.65
10 years +	50 - 95	65.93

The Prudential indicators for Maturity structure are set with reference to the start of the financial year. The actual % shown above relates to the maturity period remaining at 01/04/10 on loans still outstanding at 31/03/11.

Actual Maturity Structure of Borrowing at 01/04/11

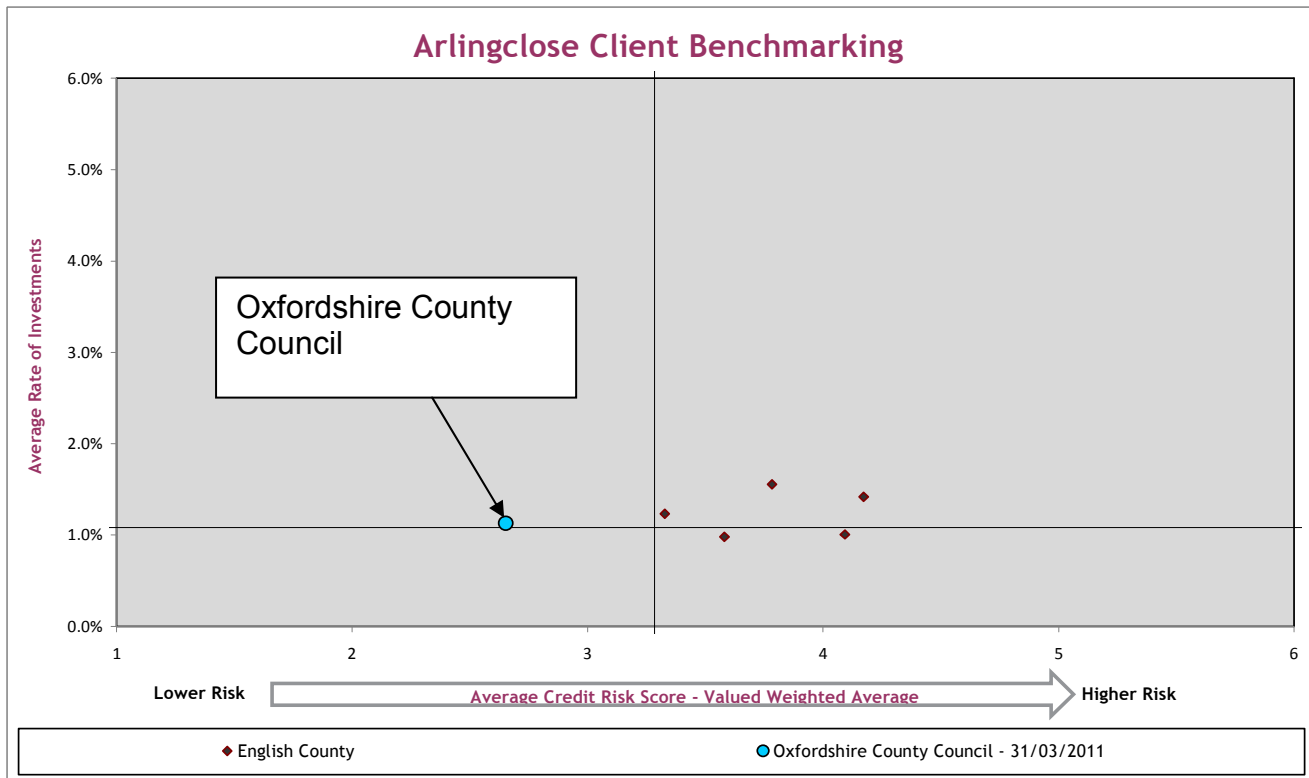
	Limit %	Actual %
From 01/04/11		
Under 12 months	0 - 20	6.60
12 – 24 months	0 - 25	4.22
24 months – 5 years	0 - 35	8.98
5 years to 10 years	5 – 40	14.50
10 years +	50 – 95	65.70

Value weighted average (all clients)



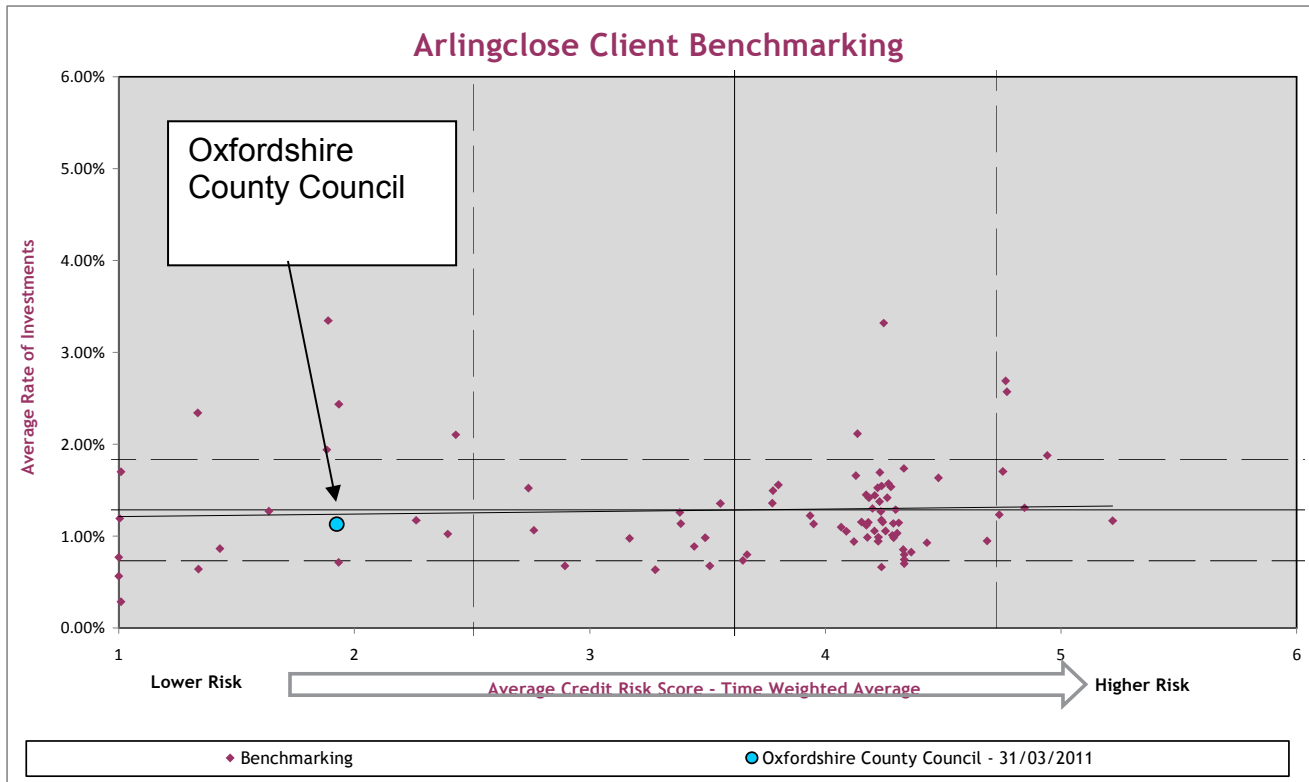
The above graph shows that Oxfordshire County Council achieved the average interest rate for the credit weighting of all clients of Arlingclose as at 31/03/2011

Value weighted average (County Councils)



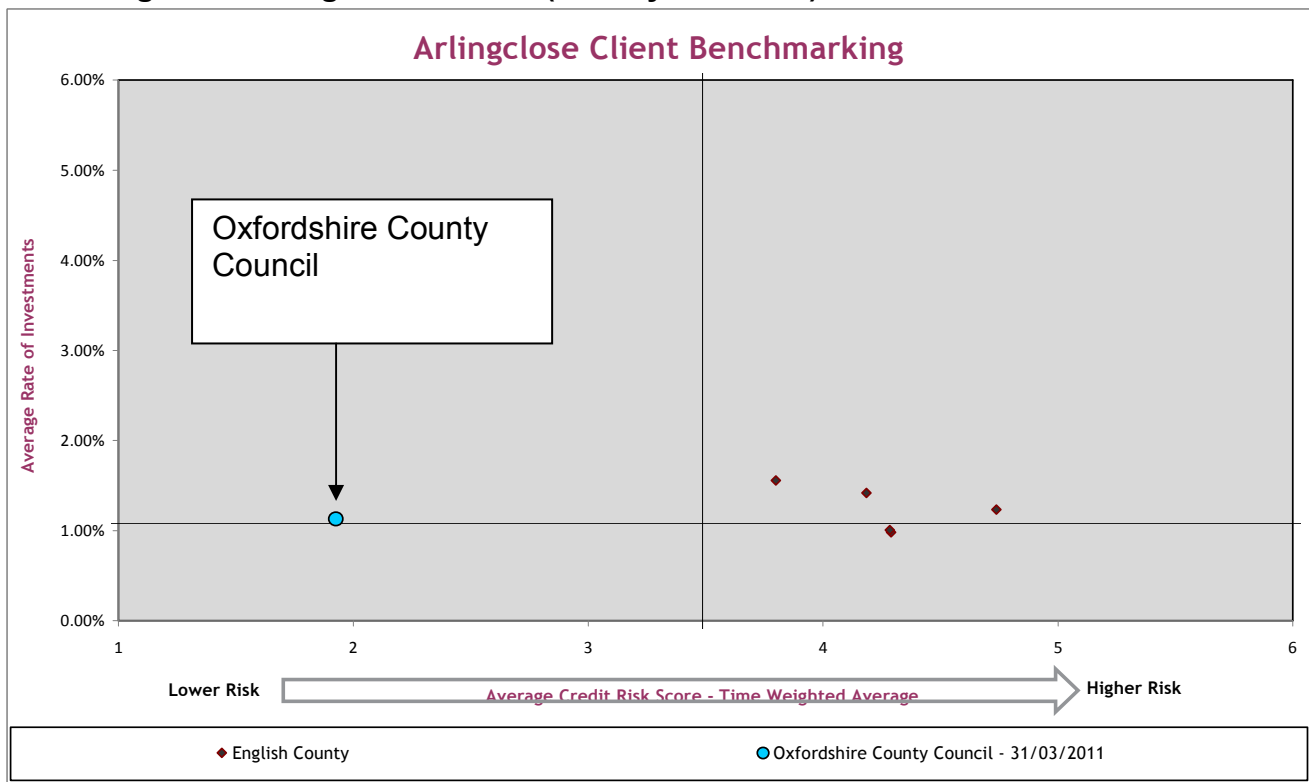
The above graph shows that Oxfordshire County Council achieved a similar interest rate for less credit risk compared to 5 other County Councils as at 31/03/2011

Time weighted Average (all clients)



The above graph shows that Oxfordshire County Council achieved a near average interest rate on deposits whilst maintaining a relatively low credit risk at 31.03.2011

Time weighted Average Credit Risk (County Councils)



The above graph shows that Oxfordshire County Council achieved a similar interest rate to the other County Councils in the sample, whilst it maintained a significantly lower time weighted credit risk as at 31/03/2011.

Division(s): N/A

COUNTY COUNCIL – 13 SEPTEMBER 2011

REPORT OF THE CABINET

Cabinet Member: Deputy Leader

1. Performance Management 4th Quarter Progress Report Against Priorities and Targets

(Cabinet, 21 June 2011)

Cabinet noted a report on Oxfordshire County Council's Corporate Performance for the fourth quarter of 2010/11.

Cabinet Member: Adult Services

2. Adult Services Care Management IT System

(Cabinet, 21 June 2011)

Cabinet considered a report setting out options for the Adult Services Care management IT System and agreed that the County Council should upgrade to Northgate's latest version of their care management system.

3. Townlands Partnership Agreement

(Cabinet, 21 June 2011)

Cabinet considered a proposal for a partnership agreement between the County Council and the Primary Care Trust (PCT) for the development of the Townlands Hospital site in Henley. The proposed development would provide facilities for the replacement of the NHS services on the site, the re-provision of Chilterns End Home for Older People and the development of Extra Care Housing. Important service objectives for the Council and the PCT would be met through the development. A partnership agreement was proposed to ensure that the development of facilities on the site met the objectives of the County Council and the PCT and that there were appropriate governance arrangements in place.

Cabinet agreed in principle to entering into a partnership agreement with Oxfordshire PCT for the development of facilities on the Townlands site and the provision of services.

4. Development of Independent Living Services for People with a Learning Disability

(Cabinet, 21 June 2011)

Cabinet considered a report that sought approval for the principle of outsourcing independent living services for people with a learning disability, and for a consultation programme on the options and process to be followed, prior to formal procurement procedures starting in October 2011.

Cabinet agreed in principle to the outsourcing of Supported Living and Daytime Support Services, subject to the outcome of consultation; noted the proposed reduction of 12.5 FTE management staff through voluntary and compulsory redundancy; and requested a further report in October 2011.

Cabinet Member: Children, Young People & Families

5. Outcome of the Recent Inspection of the Youth Offending Service

(Cabinet, 21 June 2011)

Cabinet noted a report setting out the outcome of the recent inspection of the Youth Offending Service and an improvement plan based on their recommendations.

Cabinet Member: Finance & Property

6. Provisional 2010/11 Revenue and Capital Outturn

(Cabinet, 21 June 2011)

Cabinet considered a report that presented the 2010/11 provisional revenue and capital outturn and identified and explained variations of actual spend against budgets. The report focused on the year end balance sheet position including the level of general balances and reserves. The report also included proposals for the allocation of revenue carry forwards in 2011/12.

Cabinet approved the carry-forwards and virements; agreed that the surplus in the On-Street Parking Account at the end of the 2010/11 financial year, so far as not applied to particular eligible purposes in accordance with Section 55(4) of the Road Traffic Regulation Act 1984, be carried forward in the account to the 2011/12 financial year; approved the creation of new reserves and agreed the proposal from the Schools Forum to offset spending by schools in 2010/11 relating to the final payment from the DfE which will not now be received, against unspent DSG in 2010/11 and to offset the remaining sum which will be spent in 2011/12 against unspent DSG from 2010/11 carried forward to 2011/12.

Cabinet also agreed to recommend to Council to approve the virements greater than £0.5m for Children, Young People & Families, Social & Community Services and Environment & Economy Directorates and this is dealt with in a separate report to Council

7. 2011/12 Financial Monitoring & Business Strategy Delivery Report June 2011

(Cabinet, 21 June and 19 July 2011)

Cabinet considered two reports that set out the financial monitoring and business strategy delivery position.

The June report covered the period to the end of April 2011. The report focused on significant issues around the delivery of the Directorate Business Strategies. These were agreed as part of the Service & Resource Planning Process and include Directorate savings of -£44.343m in 2011/12 (as set out

in the Service and Resource Planning – Service Analysis 2011/12 booklet) plus £10.225m cross directorate savings.

Cabinet approved the virement requests and approved the allocation of £1.5m from the additional grant funding as set out in the Financial Monitoring report to Cabinet in April 2011; approved a Supplementary Estimate request; approved a payment of £0.070m to the Oxfordshire Rural Community Council to support the Council's approach to Big Society to be funded from the Efficiency Reserve; agreed the use of the remaining LABGI funding of £0.496m and noted the updated Treasury Management lending list.

Cabinet also agreed to recommend to Council to note the changes to the Specified and Non-Specified Investment instruments section of the 2011/12 Treasury Management Strategy and this is dealt with in a separate report to Council.

The July report covered the period to the end of May 2011. This showed a variation in the in – year Directorate forecast, including the Council elements of the Pooled Budgets, of +£1.310m, or +0.32% against a budget of £415.189m. The in-year forecast excluded an overspend of +£0.255m on services funded from Dedicated Schools Grant (DSG).

Cabinet approved the virement requests; gave approval to the on-street parking charges for Oxford city for evenings and Sundays and approved the updated Capital Programme.

Cabinet in July also agreed to recommend to Council to approve the allocation of £1.5m of additional grant funding to the Older Peoples Pooled Budget and this is dealt with in a separate report to Council.

8. Asset Transfer Policy

(Cabinet, 21 June 2011)

Cabinet considered and agreed the Asset Transfer Policy and agreed that, time critical Big Society Fund bids that were currently under consideration be dealt with on an exception basis to the agreed Policy.

9. Property and Facilities Procurement- Project Review

(Cabinet, 21 June 2011)

With the natural termination of the current Mouchel professional property services contract at the end of March 2012 prompting the need for the procurement of a new contract arrangement to commence 1 April 2012 Cabinet considered a report that set out the process to be followed to procure the new service arrangements.

Cabinet gave approval to the procurement and to the process to be followed including that during the procurement process the Cabinet's commitment to providing a school meals service in its current or an improved form is emphasised; gave authority to the Director for Environment & Economy in conjunction with the Cabinet Member for Finance & Property to agree a contract extension should this become necessary and agreed that a further

report is brought to Cabinet before the OCC Contract facility is utilised for any other public sector body.

10. Treasury Management 2010/11 Outturn

(Cabinet, 19 July 2011)

Cabinet considered a report that set out the Treasury Management activity undertaken in the financial year 2010/11 in compliance with the CIPFA Code of Practice. The report included Debt and Investment activity, Prudential Indicator outturn, changes in Strategy, any Breaches of approved Strategy and interest receivable and payable for the financial year. Cabinet agreed to recommend to Council to note the report.

Cabinet Member: Growth & Infrastructure

11. Oxfordshire Minerals and Waste Development Framework: Preferred Minerals Core Strategy for Consultation.

(Cabinet, 19 July 2011)

Cabinet considered a report summarising comments that had been received on the report by Atkins on Local Assessment of Aggregates Supply Requirements for Oxfordshire and setting out actions to address the key points raised. Cabinet agreed a draft (preferred) planning strategy for minerals, for public consultation. This included a vision and objectives for minerals, minerals policies and other core policies. It incorporated the aggregates supply figures and the strategy for the location of mineral workings agreed by Cabinet on 16 February 2011.

12. Oxfordshire Minerals and Waste Development Framework: Preferred Waste Core Strategy for Consultation.

(Cabinet, 19 July 2011)

Cabinet considered a report on a draft (preferred) planning strategy for waste, for public consultation. This included a vision and objectives for waste; the need for additional waste facilities; options for meeting these requirements; a draft planning strategy for the location of new waste management facilities; policies for waste; and other core policies. Cabinet agreed the draft strategy for public consultation.

13. Contract for the Disposal of Waste Collected by the District Council's in Southern Oxfordshire.

(Cabinet, 19 July 2011)

Cabinet considered a report that set out the details of the procurement process for a new contract for the disposal and/or treatment of waste in the south of the county and the outcomes of the tender evaluation.

Cabinet noted the outcome of the tender evaluation and endorsed the award of the contract to Tenderer 2. Following the decision Cabinet was advised that Tenderer 2 was WRG at Sutton Courtenay.

Cabinet Member: Police & Policy Co-ordination

14. Big Society Fund

(Cabinet, 19 July 2011)

Cabinet considered bids to the Big Society Fund from the first wave of applications and agreed which bids to award funding and where necessary whether to agree applications for asset transfer. Cabinet also asked officers to work with community groups to enable them to take over buildings to facilitate continuity of provision as much as possible from 1 September.

Cabinet Member: Safer & Stronger Communities

15. Soldiers of Oxfordshire (SOFO) – Development in the Grounds of The Oxfordshire Museum

(Cabinet, 21 June & 19 July 2011)

Cabinet considered two reports relating to a project by The Soldiers of Oxfordshire who are seeking to build a new museum within the grounds of The Oxfordshire Museum, Woodstock, following agreement in principle by the Cabinet in September 2008. The reports sought approval for the legal and property details, including the lease, to be concluded, so that work may start on site in September.

Cabinet in June agreed that the County Council's Assistant Head of Property be authorised to agree a Development Agreement for the whole project and the grant of a lease and authorised the County Solicitor to agree suitable agreements with SOFO for future shared and joint management arrangements on the museum site. Cabinet also agreed that should agreement not be reached on these matters that a further report be brought to Cabinet. Cabinet in July agreed these final details relating to the ongoing commitment to the site and future arrangements.

Cabinet Member: Schools Improvement

16. St Christopher's Primary School, Cowley

(Cabinet, 21 June 2011)

Cabinet considered a report setting out the results of informal consultation on a proposal for the expansion of St Christopher's CE Primary School, Cowley and approved the publication of a statutory notice for the school's expansion.

17. Cutteslowe Primary School

(Cabinet, 21 July 2011)

Until recently Cutteslowe Primary School had planned to admit 30 children each year (as a 1 form entry school). Due to rising numbers of children needing primary school places in Oxford, the school worked with the county council in meeting the demand and agreed to admit more than its admission number in 2009 and 2010. The school's admission number for 2011 was published at 60.

Cabinet considered a report on a proposal to expand permanently the school to two forms of entry and approved the publication of a statutory notice for the expansion of Cutteslowe Primary School, Oxford.

18. New Marston Primary School

(Cabinet, 19 July 2011)

New Marston Primary School is a primary school for 3-11 year-olds in the north-east of Oxford. Its catchment area includes Headley Way and Northway. Until recently the school had planned to admit 30 children each year. Due to rising numbers of children needing primary school places in Oxford, the school agreed to take more than its admission number in September 2009 and 2010.

Cabinet considered a report and agreed the proposal to expand permanently the school to two forms of entry.

19. Badgemore Primary School, Henley

(Cabinet, 19 July 2011)

Cabinet considered a report on the outcome of consultation, on proposals to expand Badgemore Primary School from 0.5 form entry to 1 form entry on a permanent basis from September 2012.

Cabinet agreed the proposal for the permanent expansion of Badgemore Primary School.

20. Woodstock Primary School, Henley

(Cabinet, 19 July 2011)

Until recently Woodstock CE Primary School had planned to admit 30 children each year. Due to growth in the local population of young children, in recent years the school has received more applications from within the Woodstock catchment area than it has been able to accommodate.

Cabinet considered a proposal to increase the school admission number (at F1 entry) from 30 to 45 and approved the publication of a statutory notice for the expansion of Woodstock Primary School.

Cabinet Member: Transport

21. Policy on Residential Parking Provision for New Developments

(Cabinet, 24 May 2011)

Cabinet considered a report setting out the results of public consultation carried out from 28th March to 8th May 2011 and adopted the policy on parking standards for new residential developments.

KEITH R MITCHELL, CBE

Leader of the Council

September 2011

Division(s): N/A

COUNCIL – 13 SEPTEMBER 2011

PARTNERSHIP WORKING IN OXFORDSHIRE

Report by the Head of Strategy & Communications

Purpose

1. This paper provides an update on all thematic partnerships and district local strategic partnerships. Detail is also provided on the future role of the Oxfordshire Partnership and the refresh of the Oxfordshire 2030 objectives.

Background

2. The context in which local partnerships operate has changed significantly since the election of the coalition government in May 2010. The national framework which influenced the shape of local partnerships has been substantially pruned. Reductions in public expenditure have also focussed attention on the costs of partnership working.
3. The current Oxfordshire Partnership structure was designed to deliver the Local Area Agreement (LAA) and Sustainable Community Strategy, and was successful in doing that. However, Local Area Agreements have come to an end and Sustainable Community Strategies are no longer statutory.

Review of Partnership Activity

4. The Oxfordshire Partnership met on the 13th July to review its future role.
5. There was a view that the Partnership has been successful in developing a shared evidence base with a clear long term countywide vision and with wide buy in. It has brought together a wide range of people who have found the networking opportunities and the ability to be involved in a range of forums helpful.
6. In terms of future activity, it was decided that:
 - The Oxfordshire Partnership would meet twice a year, providing an opportunity to focus on Oxfordshire 2030 delivery, networking and information sharing in an interactive environment.
 - The partnership would maintain a sense of accountability for the work it does, without a heavily target focused approach.
 - The membership would be reviewed to include Thematic Partnership chairmen.
 - The Oxfordshire 2030 objectives will be reviewed to ensure a clearer focus on fewer shared priorities and targets.
7. In terms of the broader formal Partnership arrangements:

- The Public Service board has been ‘mothballed’ and will only meet when relevant decisions are required.
- The Thematic Partnership hierarchy has been removed but the following Oxfordshire-wide partnerships will continue to meet, as they are critical in progressing key countywide priorities and have support from our partners:
 - Oxfordshire Local Enterprise Partnership (Business led)
 - Oxfordshire Spatial Planning and Infrastructure Partnership
 - Oxfordshire Environment and Waste Partnership
 - Oxfordshire Children and Young People’s Trust
 - Oxfordshire Health and Wellbeing Board (As part of the Government’s changes to health this new board is statutory and will reconfigure current arrangements for the Health and WellBeing Board and the Oxfordshire Children’s and Young People’s Trust)
 - Oxfordshire Safer Communities Partnership
 - Oxfordshire Stronger Communities Alliance
 - The future of the individual District Local Strategic Partnerships are a matter for local areas to determine. At this stage we understand that all regard these partnerships as valuable and intend them to continue.

8. Details of the current/future work undertaken by these Partnerships are shown in Annex A.

9. Day to day partnership business will carry on through the internal meetings of the Oxfordshire Chief Executive’s group, and other task and finish groups as required (for example the Olympics). There are also a number of other statutory partnerships that operate within the county to deliver on specific activities, for example the Oxfordshire Safeguarding Children Board (Contributing to the Oxfordshire Children and Young People’s goal of improving the wellbeing of all children) and the five Community Safety Partnerships (Co-ordinated by the Oxfordshire Safer Communities Partnership).

Future reports to Council

10. Given these structural changes and a significant reduction in council staffing and support to partnership activities, it is proposed that the frequency of these update reports is reduced from three per year to once per year. This will form an annual report with updates from all Partnerships and progress on Oxfordshire 2030 objectives.

11. The Oxfordshire Partnership website, including agendas and minutes of Thematic Partnership meetings, will be kept up to date to ensure that there remains transparency and information on individual partnership activity.

12. RECOMMENDATIONS

Council is RECOMMENDED:

- (a) to note the report;

- (b) **that the partnership update reports are discussed Annually at Full Council rather than 3 times a year.**

GUY SWINDLE

Head of Strategy & Communications

Contact Officer : Claire Moore Tel : (01865) 323966
Background Papers : Nil

Annex A: Thematic Partnership and District Local Strategic Partnership update

Partnership Name	Oxfordshire Local Enterprise Partnership (LEP)
Date of completion	18 th August 2011
Contact officer	Martin Tugwell, Deputy Director (Growth and Infrastructure), Oxfordshire County Council
Chairman	Dr Martin Dare-Edwards
OCC Cabinet Member	Cllr David Robertson
What is the current focus for the Partnership?	
<ul style="list-style-type: none"> • The Oxfordshire LEP is focused on the creation of sustainable, high value, employment through: <ul style="list-style-type: none"> ▪ Addressing Skills Deficiencies ▪ Business support including inward investment ▪ Securing Investment for Infrastructure Priorities including broadband 	
What has the Partnership achieved in delivering against plans for the year ahead given in the last update? (February 2011)	
<ul style="list-style-type: none"> • Oxfordshire Skills Bureau has been agreed as the result of a consultation about governance of skills issues with those involved in the 14-19 Strategy Group and the Oxfordshire Learning and Skills Partnership. • Enterprise Zone status gained for Science Vale UK on 17 August: this is expected to bring in around 8,400 high-tech/high-value adding jobs and generate up to £10.5m of additional business rates a year for reinvestment in Oxfordshire's economy. • Expression of interest submitted to Broadband Development UK in support of funding of improvements to Oxfordshire's broadband infrastructure. • Discussions with UK Trade and Investment and its new contractor, PA Consulting, on how to promote inward investment and international trade with a view to signing a Memorandum of Understanding in the autumn. • Engagement with the Spatial Planning and Infrastructure Partnership in developing a shared understanding of the infrastructure requirements for supporting sustainable economic growth. • Enterprise Partnership website set up – see www.oxfordshirelep.org.uk 	
What are the key challenges the Partnership faces at present	
<p>Communication to a wider audience about what the Partnership is doing and how businesses and communities can engage with it. The communication is needed at the level of particular projects, including the take up of broadband and skills and, at a more general level, of generating greater confidence in the role of the Enterprise Partnership and therefore the willingness of stakeholders to work with it.</p>	

How could the Oxfordshire Partnership help overcome these challenges?

- To engage with and support the Enterprise Partnership: articulating their expectations of it and the support they can provide to its work and to the mobilisation of their membership.

Partnership Name	Strategic Planning and Infrastructure Partnership
Date of completion	18 th August July 2011
Contact officer	Geri Beekmeyer, Principal Planning Officer, Oxfordshire County Council
Chairman	CLr Ed Turner (Oxford City Council)
OCC Cabinet Member	Councillor Lorraine Lindsay-Gale
What is the current focus for the Partnership?	
<ul style="list-style-type: none"> • The partnership provides a forum to work jointly with partners on matters of collective interest and to seek agreement on local priorities and targets in relation to planning, housing, economic development and infrastructure provision. • The focus of the partnership is on taking forward work related to infrastructure planning and delivery, building on the Local Investment Plan that was prepared by the Partnership. • Affordable housing programme: understanding the implications of changes to the provision of affordable housing including the introduction of the affordable rent scheme and changes to housing benefit. 	
What has the Partnership achieved in delivering against plans for the year ahead given in the last update? (February 2011)	
<ul style="list-style-type: none"> • Gaining agreement to joint working on preparing a strategic infrastructure framework for Oxfordshire to provide an overview of the investment required to support sustainable economic growth. • Engaging with the Oxfordshire Local Enterprise Partnership in developing a shared understanding of the infrastructure requirements for supporting sustainable economic growth. • Gaining an understanding of the implications arising from the introduction of Community Infrastructure Levy on securing contributions from development. • Developing a common position in respect of the future development of the rail infrastructure serving Oxfordshire. 	
What are the key challenges the Partnership faces at present	

- Preparing the Strategic Investment Framework, together with associated prioritisation methodology.
- Ensuring consistent approach to the Community Infrastructure levy and related charging schedule.
- Affordable housing programme including delivery of extra care housing and rural housing and funding matters.
- Strengthening links with the Oxfordshire Local Enterprise Partnership and generally to identify key priorities for economic development.
- Delivering infrastructure improvements for Oxfordshire within the context of the New Homes Bonus and the proposal to localise business rates. It is important that transport and education infrastructure meets the needs of new housing in the county. 80% of infrastructure needs fall to the County Council and 20% to the District Councils.

Partnership Name	Environment & Waste Partnership
Date of completion	19 July 2011
Contact officer	Susie Ohlenschlager, Adaptation and Partnership Manager, Oxfordshire County Council, and Wayne Lewis, Oxfordshire Waste Partnership Co-ordinator
Chairman	Cllr Lorraine Lindsay-Gale
OCC Cabinet Member	Cllr Lorraine Lindsay-Gale
What is the current focus for the Partnership?	
<ul style="list-style-type: none"> • The Waste Partnership focuses on the reduction of waste and maximising reuse, recycling and composting; minimising the environmental and financial costs of waste disposal. • The focus of the Environment Partnership is on reducing greenhouse gas emissions and strengthening climate resilience within organisations and local communities. 	
What has the Partnership achieved in delivering against plans for the year ahead given in the last update?	
<ul style="list-style-type: none"> • Household waste recycling & composting levels for 2010/11 were 55% - the first time Oxfordshire has recycled a greater proportion of waste than it landfills. The joint waste strategy target to recycle at least 55% of waste by 2020 has been met early. • A joint tendering process between Oxfordshire Waste Partnership and Oxfordshire County Council for provision of Environmental Education Services 	

(Waste and Energy) is currently under way. A short list of five companies has been invited to submit proposals.

- The Environment Partnership has agreed proposals for a new delivery model which will reduce the frequency of reporting, but seek to retain engagement of the voluntary sector. Within the new model the focus is on reducing greenhouse gas emissions and saving money on local authority estates; an example of Oxford City Council's work was brought to the last meeting.
- The partnership has agreed revised priorities for Oxfordshire 2030 and will review plans and delivery targets.
- A further newsletter about the achievements of the Low Carbon Communities Programme has been issued and a presentation made to the partnership by Oxfordshire Rural Community Council about the Low Carbon Communities competition.
- The waste partnership has recently completed waste audits of council offices around the county, which showed that recycling levels at council premises have improved by 20% over the past three years. Council offices are now recycling around 65% of their waste.

What are the key challenges the Partnership faces at present

- To maintain momentum and the interest and support of partner organisations at a time when resources to service the partnership and/or to commission or fund new projects and programmes are very limited. Also, to avoid a sense of complacency now that waste management targets are being met to ensure that waste disposal levels continue to drop.

How could the Oxfordshire Partnership help overcome these challenges?

- By continuing to promote and demonstrate the benefits of partnership working – setting and achieving clear objectives and targets that are mutually beneficial to partners.

Partnership Name	Oxfordshire Children and Young People's Trust
Date of completion	29 th July 2011
Contact officer	Sarah Breton, Strategic Lead & Head of Joint Commissioning, Oxfordshire County Council
Chairman	Cllr Louise Chapman
OCC Cabinet Member	Cllr Louise Chapman
What is the current focus for the Partnership?	
<ul style="list-style-type: none"> • Review and re-commissioning of Children's Centres. • Plans for expansion of the Health Visiting workforce. 	

- Next steps in developing a Child Poverty Needs Assessment.
- Educational achievement across specific pupil profiles.
- Implementing the Munro Review in Oxfordshire.

What has the Partnership achieved in delivering against plans for the year ahead given in the last update? (February 2011)

- Agreed Year 2 priorities for Children and Young People's Plan.
- Completed Child Poverty Needs Assessment (CPNA).

What are the key challenges the Partnership faces at present

- Maintaining momentum during transition to new Health and Well-Being Board.
- Reviewing the locality sub-structure.
- Delivering a Child Poverty Strategy across diverse range of partnerships.

How could the Oxfordshire Partnership help overcome these challenges?

- Coordinating action planning following Child Poverty Needs Assessment so that all thematic partnerships are able to own and deliver outcomes.

Partnership Name	Health and Well-Being Partnership
Date of completion	1 st August 2011
Contact officer	Robyn Noonan, Strategy, Partnerships & Planning Manager, Oxfordshire County Council
Chairman	Co-Chairmen: Stephen Richards and Cllr Arash Fatemian
OCC Cabinet Member	Cllr Arash Fatemian
What is the current focus for the Partnership?	
<ul style="list-style-type: none"> • The Health and Wellbeing Partnership did not meet in June 2011. Plans for the new statutory Health and Wellbeing Board are awaited. • The next meeting is scheduled for Sept 2011 but it has not yet been confirmed whether this meeting will go ahead. 	
What has the Partnership achieved in delivering against plans for the year ahead given in the last update? (February 2011)	
<ul style="list-style-type: none"> • Aging Successfully <ul style="list-style-type: none"> ○ A report on the "Whole Area Pilot" for multi-disciplinary teams to work with older people in the Abingdon area was given to the Partnership at the March meeting. This work was deemed very successful and the 	

most successful elements from the pilot have been identified. As a result new ways of working are now being implemented more widely across the county. Three working groups are particularly addressing how the work integrates with primary care, how community services are joined up to give the best patient experience and how people access the service.

- Joint commissioning arrangements and structures are driving organisational change in both the NHS and Social and Community Services.
- **Mental Health and Wellbeing**
 - The Mental Health strategy for Oxfordshire is now in the third year of delivery and major developments have included the “Keeping People Well” service which includes the ongoing delivery of courses on Mental Health First Aid. Service users and carers have been involved in designing the service which gives anyone with mental health problems access to a range of personalised, local options on their route to recovery.
 - Support for independent living for people with mental health problems has successfully been transferred to new service providers. The aim of the support is to help people gain independence in the wider community.
 - A suicide audit has been conducted and an in-depth knowledge of the latest statistics is being used to design a suicide prevention plan.
- **Obesity**
 - The Child Measurement Programme has successfully weighed and measured children in reception class and school year 6 in the summer term. Results are expected in the New Year.
 - Health Checks for people aged 40 –74 have been launched and GP practices throughout the county are inviting patients in. The check includes weight, height, exercise, blood pressure, cholesterol and smoking status. People are given personal advice on how to improve their lifestyles. Slimming on Referral and Oxfordshire Weight Loss Service are available for those who want to lose weight.
 - The Go Active Project has been continuing to increase the number of people undertaking regular physical activity and has won funding to expand work with women. The Cycling Challenge involved businesses and other organisations in a very successful campaign to increase the number of people cycling to work or for recreation.

What are the key challenges the Partnership faces at present

- Launch of the new Health and Wellbeing Board.

Partnership Name	Oxfordshire Safer Communities Partnership (OSCP)
Date of completion	4 August 2011
Contact officer	Ruth Whyte, Manager, Safer Communities Unit, Oxfordshire County Council
Chairman	Cllr Kieron Mallon
OCC Cabinet Member	Cllr Kieron Mallon
What is the current focus for the Partnership?	
<ul style="list-style-type: none"> • The review of this partnership is almost complete. There will be a board comprising Community Safety portfolio-holders from the county council and each district council, and senior managers from remaining statutory partners (chaired by Cllr Mallon). Working with and to this group will be a senior officer Business Group (chaired by David Etheridge, Chief Fire Officer). • Preparing for the Police and Crime Commissioner for Thames Valley, due to be elected in May 2012. Managing the risks associated with ensuring Oxfordshire's voice is heard under the new system, and ensuring the financial sustainability of countywide and local level priorities will be challenging. • A fresh approach to Community Safety business planning through a business cycle informed by a needs assessment and the annual strategic intelligence assessment, a longer-term five year plan aligned to the Commissioner's five year strategy and community safety partnerships' own rolling plans. Providing a single point of contact for the Commissioner and political representation on the Police and Crime Panel should help ensure effective communication channels are in place. • A review of the sub-groups and Tactical Business Groups which report to OSCP will complete this stage of the work. 	
What has the Partnership achieved in delivering against plans for the year ahead given in the last update? (February 2011)	
<ul style="list-style-type: none"> • Community Safety strategies for the coming year, as part of the Community Safety Partnerships' (CSPs) three year rolling plans, are complete, have been approved by the partnerships and are being presented to statutory partner Councils/Boards over the coming weeks. The strategies for the four partnerships are designed around a common framework, with a focus on victims, perpetrators and place/community. • Contributing to the ongoing Refresh of Oxfordshire 2030, using the CSPs' priorities within the common framework as a basis. The contribution from Community Safety is likely to change in the light of new legislation, including the Government's anticipated Crime Strategy, the roll out of local plans and the election of the Police and Crime Commissioner. • The Oxfordshire Domestic Abuse Strategy Group bid for and received four years' funding (£40K) to support the High Risk Domestic Abuse Service. The county's work around domestic abuse was recognised in the Government's 2010 Ending Violence against Women and Girls Strategy. The funding will pay for one post in the High Risk team. 	

- The Quarter 1 (April to June) performance report for OSCP shows an 8.2% reduction in all recorded crime across Oxfordshire, a reduction of 948 crimes from 11,551 to 10,603 over the same period in 2010/11.
- Acquisitive crime is up in 3 out of 5 areas in the county, with only South and West showing a decrease.
- All areas are showing reductions in violence against the person with injury, assault with less serious injury and criminal damage.
- Incidents of anti-social behaviour in all areas are showing a downward trend as against the same period last year.

What are the key challenges the Partnership faces at present?

- The overarching challenge for the partnership will be positioning itself to meet the challenges of the Police Reform and Social Responsibility Bill. The Bill sets out plans for the election of Police and Crime Commissioners, who will control funding for Community Safety from 2013 and most likely before that date.
- The partnership will need to work closely with the police at Force level to try to mitigate the impact of the demise of the Oxfordshire Basic Command Unit. In particular, it will be critical to ensure there is effective police representation on the Business Group and the Board.

How could the Oxfordshire Partnership help overcome these challenges?

- Support from the Partnership to facilitate engagement with the Police and Crime Commissioner as a significant number of Community Safety priorities cross-cut with other thematic partnerships' work.
- Lack of resources will also affect new work to align services and promote cross-cutting activity as set out in the council's Business Plan. A strong case supporting shared priorities in Oxfordshire 2030 could go a long way to influencing the Police and Crime Commissioner.
- Encouraging partner members seriously to consider identifying sustainable core funding from their agencies to sustain Community Safety. These agencies will all have approved the three year rolling plans of the CSPs, and need to be confident that they will have the resources to deliver them.
- Promotion of good practice in Community Safety by Chief Executives, elected members and from officers at the highest level within partner agencies will help Oxfordshire's voice be heard among the complex structure of authorities in the Thames Valley.

Partnership Name	Oxfordshire Stronger Communities Alliance (OSCA)
Date of completion	Wednesday 27 July
Contact officer	Gwenllian Davies, Voluntary Sector Development Manager, Oxfordshire County Council
Chairman	Co-Chairmen: Rt Rev'd Colin Fletcher OBE, Bishop of Dorchester and Cllr Kieron Mallon
OCC Cabinet Member	Cllr Kieron Mallon
What is the current focus for the Partnership?	
<ul style="list-style-type: none"> • Following a review, the partnership revised its structure in July to strengthen its overall purpose which remains to help build and maintain stronger communities. The new structure comprises two strands for governing its business: • OSCA Full Council. A broad forum for debating priorities and providing a joint voice for enabling effective lobbying on key issues affecting the voluntary, community and faith sector in Oxfordshire. This group will meet twice a year and include the OSCA Cabinet. • OSCA Cabinet. Taking a strategic overview of issues affecting the public, voluntary, community & faith sector, and driving collaboration in shaping the policies and strategies of both. This group will meet 8 times a year. 	
What has the Partnership achieved in delivering against plans for the year ahead given in the last update? (February 2011)	
<ul style="list-style-type: none"> • Oxfordshire Stronger Communities Fund has now started to make initial payments to those groups that were successful in bidding for LAA Reward Grant funding. • A second successful bid was made for LAA Reward Grant Funding - £107,000 for capacity building within the sector to support Big Society development in Oxfordshire. • Most of the Alliance achievements against the OSCA Business Plan are through delivery led by different partners: <ul style="list-style-type: none"> ○ Consultations - Best Value Consultation, Community Right to Challenge, and Community Right to Buy ○ Volunteer Centres providing data and analysis on volunteering ○ Annual district forums involving over 120 organisations ○ Co-ordinating elections to 3 thematic partnerships and providing NAVCA training on 'Skills for Partnership' ○ Successful bid to Lottery as part of a national initiative to support unemployed, hard to reach people into volunteering. Workers to be placed in partner organizations. 	

What are the key challenges the Partnership faces at present

- Putting in place an effective delivery plan retaining a focus on strategic issues and ensuring VCS involvement at the earliest stages to assess the implications of service and policy changes.
- Supporting the voluntary, community and faith sector to thrive at a time when a) funding is more scarce and b) there are more demands on groups, and c) there are huge changes in policy and the way the voluntary sector is involved to take on board.
- Ensuring that the Voluntary Sector is involved at an early stage in significant areas of service change that impact on the local sector in Oxfordshire.
- Managing the transition from a funded structure to one based on collaboration, partnership and the sharing of limited resources to deliver the same purpose.
- There is a planned visit by MP Nick Hurd in November which will showcase the work the County has been involved in around Big Society.

How could the Oxfordshire Partnership help overcome these challenges?

- Support for the County Conference in November where some of these challenges and how to overcome them will be discussed.
- Take an active role in advocating the cross-cutting role of the Voluntary and Community Sector.
- Advocating the use of the Compact amongst partnerships.

Partnership Name	Cherwell Local Strategic Partnership
Date of completion	21 July 2011
Contact officer	Caroline French, Partnership & Equality Officer, Cherwell District Council
Chairman	Councillor Barry Wood
OCC Cabinet Member	Councillor Kieron Mallon
What is the current focus for the Partnership?	
<ul style="list-style-type: none"> • Continued delivery of the Sustainable Community Strategy. • Continued focus on the Brighter Futures in Banbury Project. • Ensuring that the priorities identified at the LSP Reference Group in June are delivered and reported upon. • Determining a process for the allocation of LAA funding. • Delivery plans for the new Economic Development Strategy. 	

- Organising further informative 'connecting communities' events in target areas.

What has the Partnership achieved in delivering against plans for the year ahead given in the last update?

- The 2010/11 annual report for the LSP has been published and contains detailed information of the achievements over the past year along with identifying challenges for the year ahead. It can be found at: <http://www.cherwell.gov.uk/scs>
- The annual Reference Group was held on 13 June in Kidlington. Over 80 representatives from Cherwell's community, private and public sector celebrated the role of community groups and volunteers across the district. Kelvin Thomas, Chairman of Oxford City Football Club gave a lively and informative presentation on the role that community engagement has played in transforming the fortunes of the club. Attendees had opportunities to listen to a wide variety of organisations that showcased their work and attend a workshop on finding funding. The latest newsletter gives further details about this successful event, it can be found at: <http://www.cherwell.gov.uk/lsp/index.cfm?articleid=6141&CFID=111893&CFTOKEN=54383542>
- The Community Leadership ambition continues to be strongly promoted through regular meetings of key forums that target 'hard to reach' groups such as; The Faith Forum, Disability Forum and an increasing number of 'connecting communities' events.
- Consideration has been given to the implications of the Localism Bill and updates received on the Local Development Framework.
- Feedback was given on the Oxfordshire 2030 review.
- Regular updates have been received on the development of the new Economic Development Strategy and its' actions plan. New delivery plans for the LSPs other medium term strategies, such as the Rural Strategy are also being reviewed and agreed.

What are the key challenges the Partnership faces at present

- Ensuring effective delivery of the LAA funding projects.
- Gaining a thorough understanding of the changes facing many partners including the new community hubs and the impacts locally of any changes to the structure and funding of the Children, Young People and Families services delivered by Oxfordshire County Council.
- Continuing the delivery of the successful Brighter Futures in Banbury project.
- Tackling issues such as young people not in education, employment or training (NEETs) through apprenticeships and mentoring schemes.

<ul style="list-style-type: none"> • Commitment to the Cherwell Local Strategic Partnership and its' structure was reviewed earlier in the year and continues to be very strong. Due to a number of representatives changing roles new members are being sought to fill a few vacancies.
<p>How could the Oxfordshire Partnership help overcome these challenges?</p> <ul style="list-style-type: none"> • Continued strong engagement of Oxfordshire Partnership in supporting the delivery of local priorities.

Partnership	Oxford Strategic Partnership (OSP)
Date of completion	22 July 2011
Contact officer	Sebastian Johnson, Partnership and Policy Manager, Oxford City Council
Chairman	Jackie Wilderspin
OCC Cabinet Member	Cllr Keith Mitchell

<p>What is the current focus for the Partnership?</p> <ul style="list-style-type: none"> • Delivery of the vision for the City and detailed work on the action plans of the flagship issues as outlined in the Sustainable Community Strategy (SCS) 2008-2012 "A World Class City for Everyone" • Reviewing delivery and future priorities as we work towards developing a new Strategy
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<p>What has the Partnership achieved since the last update? (given in February 2011)</p> <ul style="list-style-type: none"> • Economy. A meeting looking at the local and national economy held with the Bank of England. Some new projects have emerged that the OSP are leading on: <ul style="list-style-type: none"> ○ Wireless Oxford - Feasibility study into whether a free to public wireless network can be established in the city centre ○ Procurement Hub - promoting the hub and extending involvement in the "Meet the Buyer" session planned for September • Climate Change. Since the launch of Low Carbon Oxford (LCO) in October 2010 we now have 25 pathfinders signed up to the charter committing to a 3% reduction in CO2 each year. These include both local authorities, universities, Oxfordshire Community and Voluntary Action (OCVA), MINIPlant Oxford, Unipart, B&Q, M&S, Serco, A2Dominion and others. • Funding of over £250k has been secured from Government to focus on community projects and bids have been made for large scale European funding for a retrofitting programme. • Other projects being undertaken as part of LCO include an Energy Efficiency

<p>and Synergy Forum (led by BMW), Green Deal preparation work, Feed in Tarriffs and Solar PV (large scale projects being looked at by partners).</p> <ul style="list-style-type: none"> • Regeneration Framework (Health and Social Inclusion). Action plan has been updated and revised and the Framework document is to be updated and revised over the next quarter. We are working with Oxford Brookes University on developing a tool to measure outcomes and value for money (using a cost benefit analysis model). • School Attainment Seminar. Focussing on attainment in primary schools held in June 2011 and partnership action plan being developed to be overseen by the OSP. • Public Realm. Old Fire Station project and development of Museum in the Town Hall are being overseen by the Public Realm Delivery Group. An Oxford Architecture Map is in development for launch at Open Doors in September.
<p>What are your plans for the year ahead? (e.g. Membership changes, priorities)</p> <ul style="list-style-type: none"> • It should be noted that the City Council has stated its continued commitment to co-ordinate and run the Partnership in the future. Plans for the year ahead are: <ul style="list-style-type: none"> ○ To continue in the delivery mode of the OSP SCS flagship issue action plans. ○ Start a detailed review of achievement against delivery actions stated in the SCS. ○ Review of priorities, membership and future focus of the Partnership. ○ Explore and utilise links to developing partnerships elsewhere, such as the Local Enterprise Partnership. ○ Respond to changing legislation, challenges and opportunities as required.

Partnership Name	South Oxfordshire Partnership
Date of completion	29 July 2011
Contact officer	Anne Hall, Shared Corporate Projects Officer, South Oxfordshire and Vale of White Horse District Councils
Chairman	Rt Rev'd Colin Fletcher OBE, Bishop of Dorchester
OCC Cabinet Member	Cllr Lorraine Lindsay-Gale
What is the current focus for the Partnership?	
<ul style="list-style-type: none"> • Community Places project and community-led planning. Agreed to extend the project for a further year. • Developing project plans for proposed LAA funded projects covering healthy eating, overcoming digital exclusion, and volunteering. 	
What has the Partnership achieved in delivering against plans for the year	

<p>ahead given in the last update?</p> <ul style="list-style-type: none"> • Completed delivery of community places project plan. • Held a mini conference with partners to review the outcomes and achievements of the community places project.
<p>What are the key challenges the Partnership faces at present</p> <ul style="list-style-type: none"> • Implementing the emerging model of LSP support for community led planning and extending this to other areas within the district. • Ensuring the partnership adds value to work already being undertaken in the areas healthy eating, digital exclusion and volunteering and avoids duplication. • Responding to the localism agenda and identifying the role of the partnership in this.
<p>How could the Oxfordshire Partnership help overcome these challenges?</p> <ul style="list-style-type: none"> • Continuing to work together to support communities to identify local issues and to find and implement solutions.

Partnership Name	Vale Partnership
Date of completion	29 July 2011
Contact officer	Anne Hall, Shared Corporate Projects Officer, South Oxfordshire and Vale of White Horse District Councils
Chairman	John Robertson
OCC Cabinet Member	Cllr Judith Heathcoat
<p>What is the current focus for the Partnership?</p> <ul style="list-style-type: none"> • Community Places Project and community led –planning. The partnership has agreed to extend the project to 31 March 2013. 	
<p>What has the Partnership achieved in delivering against plans for the year ahead given in the last update?</p> <ul style="list-style-type: none"> • Completed the initial phase of the community places project. • Held a mini-conference with partners to review the outcomes and achievements of the project and to identify next steps. 	
<p>What are the key challenges the Partnership faces at present</p> <ul style="list-style-type: none"> • To extend the application of the lessons learnt from the community places project to other communities in the district. 	

<ul style="list-style-type: none"> • To implement the emerging model of LSP support for community –led planning involving all partners. • Responding to the localism agenda and identifying the role of the partnership in this.
<p>How could the Oxfordshire Partnership help overcome these challenges?</p> <ul style="list-style-type: none"> • Continuing to work together to support communities to identify local issues and to find and implement solutions.

Partnership	West Oxfordshire Strategic Partnership (WOSP)
Date of completion	29 th July 2011
Contact officer	Astrid Blackburn, Partnership Development Officer West Oxfordshire District Council
Chairman	David Neudegg
OCC Cabinet Member	Cllr David Robertson
<p>What is the current focus for the Partnership?</p> <ul style="list-style-type: none"> • Developing a programme of activity to enable WOSP to deliver on the localism agenda. 	
<p>What has the Partnership achieved since the last update?</p> <ul style="list-style-type: none"> • Review of Terms of Reference which reflects the changing context in which WOSP is operating (ie working to deliver on the localism agenda). • Four areas of working for WOSP have been endorsed:- <ul style="list-style-type: none"> ○ Sharing Intelligence and Best Practice on Partnership Activity. ○ Supporting and Nurturing a Strong Volunteering Sector for West Oxfordshire. ○ Empowering local communities to be more resilient and proactive at addressing local issues. ○ Improved communication and networking locally – exploring opportunities to use social media to increase community networks ie development of ‘My Community’. • Hosted an event ‘A celebration of Voluntary, Community and Faith Activity in West Oxfordshire’ in June 2011 – during which opportunities for informing the work area ‘Supporting and nurturing a strong volunteering sector’. 	
<p>What are your plans for the year ahead? (e.g. Membership changes, priorities)</p> <ul style="list-style-type: none"> • A working party is to meet to develop a set of actions which will implement practical solutions for strengthening and supporting voluntary, community and 	

faith sector activity in the District.

- A review of Shaping Futures is underway.
- Practical activities which contribute to the four areas of working (identified above) will be developed and implemented.

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